Monday September 2 1991

Serbian sanctuary

Convent yet again shelters refugees

D 8523A

FT No. 31.545

THE PINANCIAL TIMES LIMITED 1991

## Singapore may give up liberalisation car assembly after setback plant deal

Singapore's ruling People's Action party may abandon a limited liberalisation pro-gramme after a setback in elections on Saturday, party lead-ers said. The opposition took four seats compared to one in 1988 and the prime minister expressed disappointment. Page 14

South African anti-apartheid leader Nelson Mandela said he wanted three right-wing hunger strikers to live so they could testify about alleged security police involvement in their crimes. He is to visit them today.

Serbia raises hopes Serbia's acceptance of a European Community plan to end violence in Croatia raises the most promising hope for peace in Yugoslavia since the current crisis began, Dutch foreign minister Hans van den Broek said. Families find sanctuary,

Polish request

The Polish-government is to ask parliament for special powers to manage the economy after winning a vote of confidence in parliament on Saturday. Page 14

Archaeologists seized Two archaeologists searching for Noah's Ark were among five westerners kidnapped by Kurdish separatist guerrillas in eastern Turkey.

Motorist shot deed An investigation was launched into the death of a Briton shot by a trainic policeman in Seattle after being stopped for ... driving erratically.

Violent storms with hail swept the Bordeaux wine region of to be harvested in a few weeks.

breel radio said that isreelt navigator Ron Arad, shot down over Lebenon five years ago. was being beld in the Iranian capital Tehran, it rejected itsman denials. Hard budget

choices, Page 4

Albanian arrests. Two members of Albania's former ruling communist elite have been arrested and face charges of abuse of power. One was named as former deputy. prime minister Manush Myftlu.

Four sallors missing The British captain of a trawler and three crew are missing after their UK-owned vessel capsized in the South Atlantic off St Helena. Thir teen people were rescued.

Villagers flee mudflows Thousands of people fied as steaming volcanic mudilows up to 201t high swept through Philippines villages and swamped parts of the aban-doned Clark US air base.

iraqi sitos inspected Two teams of UN inspectors began week-long visits to Iraqi sites to propere the destruction of chemical weapons under Golf war cassedire terms.

Sri Lantes bomb blast Six people were killed and 20 injured in a bomb explosion near a police station at Kattan-

kudy, in eastern Sri Lanks. Tamii rebela were blamed. Swies crash kills four

A private sixtraft crashed in mountains above the town of Vitmau in central Switzerland killing all four people on board.

A boy was killed and several other people hurt when a Sec-ond World War bomb his family were using as a prop for a beach barberue in Singapore

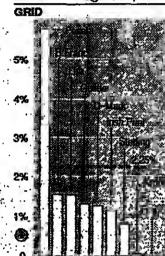
## Business Summary Mitsubishi in European

Mitsubishi Motors became the fifth Japanese carmaker to establish a car assembly base in Europe when it took a one-third stake in the Dutch car producer. Volvo Car, which had been owned by the Dutch state and Volvo of Sweden.

**EUROPEAN Monetary System:** Currencies were unchanged in the exchange rate mecha-nism grid last week. The peseta gained a little ground in spite of speculation that Spanish interest rates may be cut again soon. Suggestions that official French rates could be cut in the next few weeks

kept the franc at the bottom. The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow

August 30, 1991



band cannot rise more than 2.25 per cent from the weakest currency in that part of the sys-tem. Starling and the Spanish peseta operate with 6 per cent

CREYBOUND Lines, US bus company, is about to emerge from bankruptcy after a judge approved a reorganisation plan creditors. Page 17

JARDINE MATRIESON, Hong Kong-based trading group, appointed Robert Fleming, merchant bank, and Cazenove, stockbrokers, to handle the flotation of its subsidiary, Jardine Insurance Brokers, in the autumn: Page 15

UK recession is likely to end this year but low growth, sluggish factory output and ballooning public spending will continue in 1992, according to a Financial Times compilation of economic forecasts. Page 6; Moderate optimism,

JAPANESE BANKS: Moody's, US credit-rating agency, placed the long-term ratings of the Mitsui Talyo Kobe Bank, Sanwa Bank and Long-Term Credit Bank of Japan under review for possible downgrades. Page 17

GEC-MARCONI, the defence side of General Electric Com-pany, is reorganising its naval business in a move to break into export markets and secure British warship contracts.

Page 15 BANCO DO BRASIL, Brazil's state run bank, is planning a \$400m rights issue, its first in 15 years. Page 17

LIBERTY, UK department store group which faces stake-building by a South African investor group, said that if there was hostile bid it would seek help from Seibu, the Jspa-nese group with which it has had a long trading relationship. Page 16

SKANDIA, Swedish insurance company, reported a 99 per cent drop in half-yearly operat-ing profits to SKr7m (\$1.1m)

## **Soviet Union**

faces harsh measures to avert crisis

By John Lloyd and Leyla Baultan in Moscow

HARSH economic measures in the Soviet Union, including a cut in wages and an immediate restriction in the money sup-ply, will be announced shortly, according to Mr Arkady Volsky, deputy chairman of the USSR Committee for the Management of the National Econ-

omy. Mr Volsky's warning came as leaders of the Soviet republics attempted to thrash out a form of economic agreement which could mitigate the effects of the impending eco-

The Congress of People's Deputies, the highest Soviet legislative body, which opens today, will vote on the agree-ment. Mr Mikhail Gorbachev, the Soviet president, said yesterday that 11 republics had indicated their support for agreement to create a common economic policy.

The four-strong economic committee, appointed last week, is now the closest body to a Soviet government, following the dismissal of the cahinet of Mr Valentin Pavlov, the for-mer prime minister arrested for his part in the August 19

coup.
Mr Volsky, head of the employers' organisation the Scientific and Industrial League, said the State Bank had warned Mr Gorbachev that the country was on the verge of financial collapse.

A conference on Friday, coovened by Mr Volsky with the deputy heads of Soviet ministrice.

tries and economic experts, heard that lack of cash could leave some workers without wages this month. Mr Yevgenny Yasin, a prominent economist, had told the conference that inflatioo could reach 1,000 per cent by the year end, unless urgent financial measures were taken. The committee, chaired hy

Mr Ivan Silayev, the Russian prime minister, is now desper-ately trying to push through measures to increase grain purchases and ensure energy, food and medical supplies. Mr Yevgeny Petrayev. deputy minister for power engi-neering and electricity, said in

Tetra Pak Alia-Lavai Group, the Swediah food proces and packaging company, is to ask western governments for backing of \$1bn a year to help develop the Soviet tood packaging and distribution system.

Tetra Pak, which is wholly nwned by the Rauaing family, invested SKr1.5hn (\$252m) in three packaging loint vantures in Russia and at least SKr2bn more over the next few years.

In an interview with the Financial Times, Mr Hans Rausing, chalrman and chief had identified a need for an additional Sibn a year over tha next tive years and suggested that western govemmants channel investment through such joint ventures. Background, Page 15

an interview with the official news agency Tass that a crisis would develop in fuel and elec-tricity supply in the winter -forecast to be a hard one.

Mr Grigory Yavlinsky, the radical economist who is the member of the committee charged with econotoic reform and integration of the Soviet

and integration of the Soviet Union into the world economy, said yesterday that "I need clear support from the west." He said that some western aid could go to individual republics, but that the rest should go to all the republics as a whole - suggesting that they should be prepared to act together within some sort of an together within some sort of an economic agreement betute qualifying for outside support. In spite of the urgency of the decisions of the committee, its members insist that it will have a life of only a few weeks. Mr Silayev said in a television interview over the weekend that he would "disappoint" Mr Gorbacher hy turning down the offer of premiership of the Soviet Union hecause "my place is with Russia".

More Soviet news, Page 2; Edi-torial Comment, Page 12; Rec-ognition for Baltics, Page 14



Hoping for support: Mikhail Gorbachev welcomes John Major to the Kremlin yesterday

## Major warns economic order must precede aid

By Philip Stephens, Political Editor, In Moscow

THE leaders of a disintegrating Soviet Union were toln yesterday by Mr John Major, the British prime minister, that large scale western aid depended on the creation of a conerent structure of economic management by the 15 repub-

Mr Mikhail Gorhachev, the Soviet president, responded with a plea for the west to step up economic assistance. Offer ing an optimistic assessment of the prospects of a new union treaty to link the republics, he told Mr Major that the failure of last monto's coup under-

lined the success of his policies of perestroika. "Now is the time for the

west to support us," he added. In his half-hour meeting with Mr Major. Mr Gorbachev attributed the coup's failure to the success of six years of perestroika reforms in transforming Soviet society.

Mr Major and Mr Gorbachev agreed that there could he no going back on reforms which should accelerate after the

Mr Gorbachev said he would announce at today's Congress of People's Deputies his plans for joint armed forces under civilian leadership and for the creation of a "single economic space" between the republics, cemented by the preservation

of a single currency.
In talks with the Mr Gorbachev and Mr Boris Yeltsin, the president of the Russian Feder-ation, Mr Major voiced western concern that the country's nuclear arsenal should remain under central control. He reminded his hosts that sharp cuts in defence expenditure would he a precondition of financial aid. Continued on Page 14

## Gorbachev warned country is on the verge of financial collapse | Japanese **Finance Ministry** accuses Nomura

By Stefan Wagstyl in Tokyo

THE Japanese Ministry of Finance has confirmed it suspects Nomura Securities, the stockbroking group, of having manipulated shares for the benefit of a gangster organisa

The allegation is one of the most serious to come out of the scandals which have enguised the Japanese securities markets and which have forced the resignations of Nomura's former chairman and president.

Mr Nobubiko Matsuno, director general of the minis-try's securities bureau, told a parliamentary committee or Saturday that the ministry suspected Nomura of having manipulated stock in Tokyn Corporation, a railway and property company, to profit inagawakai, a criminal organi-

sation. Mr Matsuno's statement seems hard to reconcile with the sworn evidence given last week by Mr Setsuya Tabuchi, the former Nomura chairman, who said the company had not broken the law concerning stock manipulation.

Nomura's dealings with the gangster group in 1988-89 are one of the main elements of the securities market scandal. Nomura (and Nikko Securitles another leading house) have admitted lending money through subsidiaries to companies controlled by Mr Susumn Ishli, the former head of Ina-

Nomura has also admitted dealing in shares on Mr Ishii's behalf, including the purchase of a large amount of Tokyu stock in early 1989. Mr Tabuchi admitted these

points in his sworn testimony. He also conceded that after Mr Ishii bought his stock, Nomura bought Tokyu stock in hig vol-umes on behalf of other customers. He said these dealings had been excessive. But he denied that the purchases amounted to an illegal attempt to manipulate the market.

Between August and November 1989, Tokyu shares soared from around Y1,000 (\$7.29) to Y3,000, hringing a huge paper profit to Mr Isbit.

The disclosure that the ministry suspects Nomura of hav-ing manipulated stock is cru-cial because the other activities Nomura has admitted are not against the law.

Dealing with gangsters is, in itself, not illegal – nor is paying stock loss compensation to favoured clients, the Continued on Page 14

## Beijing visit the price for backing HK airport plan

MR JOHN MAJOR, the British prime minister, arrives in Bei-jing from Moscow today to sign a Memorandum of Understanding on the construction of a new airport for Hong Kong. The visit is seen as the price exacted by Beijing for China's support for the airport proposal. China's backing was

needed to attract private investment to the project. The visit is Mr Major's first to China and the first hy a western leader since the Tiananmen Square massacre of June 1989, although Mr Toshiki Kaifu, the Japanese prime min-

ister visited Beijing last Mr Douglas Hurd, Britain's foreign secretary, is accompanying Mr Major and had to defend the decision to go to China against accusations of "hypocrisy" from opposition politicians. He warned that Britain would be failing in its responsibilities to Hong Kong if it became wrapped up in "self-righteousness".

"What we cannot do is to say People tomorrow. The memowe will not have discussions with those who are in govern-ment in China. If we do that we would be shirking our job in Hong Kong," he said. The 48-hour visit bas been

widely criticised as a kowtow to the government of Premier Li Peng. An agreement for construction works on sovereign British territory would normally be signed by the relevant minister, not by the prime min-

Mr Major is also accompan-ied by Sir David Wilson, the governor of Hong Kong, and Sir Percy Cradock, the prime minister's foreign affairs Sir Percy, a former amhassa-

dor to Beijing, concluded the airport negotiations in July when he initialled the Memorandum of Understanding. The memorandum comes into effect only with the signa-tures of Mr Major and La Peng. The signing ceremony will be

held in the Great Hall of the

randum, an amendment to the 1984 Joint Declaration - some observers say only the first of such amendments - encroaches on Britain's Hong Kong autonomy. It sets limits on territory bor-

rowings without Chinese sup-port, gives China 50 per cent of the seats on the new airport committee and requires that SHK25hn (\$3.22hn) is left in Hong Kong's fiscal reserves when it reverts to China in six vears' time. British officials say the

memorandum will give a hoost to the work of the Joint Lizison Committee on Hong Kong's future. One described progress as "glacial" since June 1989. Mr Major, who will also be

meeting President Yang Shangkun and Communist party bead Jiang Zemin, is expected to raise the issue of humao sue a number of specific cases of Jouse

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THE MONDAY INTERVIEW



India's cautious minis ter of finance, Dr Man mohan Singh, a tech mocrat rather than a politician, is sharply swere of the pittalls ahead as the government undertakes a policy of industrial and. rade deregulation designed to improve

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climate: meanwhile. challenges remain immense THURSDAY SEPT 12:

today's harsh tinancial

Taasside: combating problems of economic restructuring

THOUSANDS of protesters rallied around the government building in the Azerbaijan capital yesterday, in an attempt to force ont the Communist authorities in the republic. More than 30,000 supporters of the astionalist Azerbaijan

Popular Front gathered to call for the dismissal of the republic's pro-Union president, Mr Ayaz Mutalibov. They were also demanding cancellation of the presidential elections due on September 8. Mr Mutalibov is now the sole presidential candidate since Mr Zerdntch Alizade, leader of the small Social Democrat Party, decided to withdraw in protest from the race. The Popular Front is

boycotting the elections.

Mr Mutalibov was, meanwhile, meeting the Soviet president, Mr Mikhail Gorbachev, in Moscow, in an attempt to obtain guarantees that Soviet troops would not leave the republic's territory. "Until we have our own forces, the Soviet army is the sole guarantee of stability in our republic," Mr Oznam Merzolev, adviser to the president, explained. The republic's leaders have

been warning that the two-year-old conflict between Azer-haijan and Armenia could intensify if Soviet troops with-

draw. Last Friday, the republic's parliament, which has an overwhelming majority of Commu-nist deputies, declared Azerbai-jan's independence, the sixth republic to do so. It also lifted the state of emergency declared after Soviet troops intervened in the capital in January 1988.

The opposition has stepped up its action against the repub-lic's leaders. "The leadership here clearly did not condemn the conp, and we must do everything we can to stop it." Mr Abufass Eltchibe, president of the Azerhaijani Popular

Mr Mutalibov, who for a week has appeared in public speaking Azeri, the local lan-guage, resigned from the post of general secretary of the Azerbaijan Communist party last Wednesday. But he has shown no intention of banning the party's activities in the republic.

instead, the Communist party may try to change its name during its annual con-

Soviet leader to address Congress of People's Deputies today

## Gorbachev stresses need for economic accord loath to

By John Lloyd in Moscow

PRESIDENT Mikhail Gorbachev will tell a meeting of the Congress of People's Deputies today that it must support a new economic agree-ment for the 15 republics of the Soviet Union, together with a new Soviet constitution and

elections for a new congress, and for the presidency. In an interview yesterday for the state television channel and for the American CNN net-work, Mr Gorbachev said: "We word, bit forbattley said we are for immediately signing an economic agreement with all 15 republics. . and using fully the possibilities and prospects we have now, following the defeat of the pntschists, to remove all barriers in the way of co-operation with the west He said proposals to create the economic union, still being

worked on last night, would be submitted today. He said his report to the congress would

By Chrystia Freeland in Kiev

MR LEONID Kravchuk, leader of the Ukraine, the second

most powerful republic in the

Soviet Union, yesterday declared the Soviet superpower

Mr Kravchuk used the occa-sion of the 50th anniversary of the hrave, but unsuccessful,

defence of Kiev from the Nazis to celebrate the Ukraine's dec-

laration of independence on

August 24. The union which we had is ruined. To hope to rebuild it through some collec-tive efforts is unrealistic," Mr Kravchuk told an audience of

Soviet army recruits and Sec-

ond World War veterans. In

line with the pact between the

Ukraine and Russia last week, Mr Kravchuk said it was still possible and desirable to main-tain an economic union and

shared defence.
But he hinted at irritation with Mr Yeltsin's newly self-confident Russia, which last week suggested it might want to revise its borders with other

republics, including the Ukraine. "We can and should work together with Russia."

Mr Kravchuk said, "but to be

together we must be equal."
He stood beneath a towering

Brezhnev-era iron Amazon,

Ukrainian leader

superpower dead

declares Soviet

**BREAKAWAY REPUBLICS** 

Uzhaklatan daclarad indapandanca on August 31 1991. Kirghizia declared independanca on August 31 1991. Azerbaijen declared independance on August 30 1991. Moldova declared indapendence on August 27 1991. Belorussia declared Independence on August 25 1991. Ukraine declared indapendance on August 24 1991, aubject to a

Ukraine declared independance on August 24 1991, aubject to a referandum on December 1.

Latvia declared indepandence on August 21 1991.

Estonia declared independance on August 20 1991.

Georgia declared independance on April 9 1991, but said it would be achieved in stages.

Lithuania declared independance on March 11 1990

Armenia has announced its intention to seceda according to the five-year process laid down by the Soviet constitution.

The remaining republice are Russia, Kazakhstan, Turkmenia and Talikistan.

be backed by leaders of at least 11 of the republics which were expected to agree on the need for an economic agreement.

Mr Gorbachev is to present his report on the political sim-

known derisively as the "old bag", hat at the end of his speech the Red Army hand played a hymn of the Ukraine's

sharp-shooter units who fought for independence in 1917-18. Under Brezhnev, to sing it was

Mr Kravchuk's address was part of a concerted campaign to win over the historically

pro-Union military to the cause of Ukrainian independence. Last Thursday, Ukrainian gov-

ernment leaders met the gener-als who command Soviet forces

in the Ukraine. Mr Dmytro Pavlychko, chairman of the

parliamentary commission on foreign affairs, said most of the

generals agreed to be sub-snmed under control of the Ukrainian government.

Today, the Ukrainian parlia-ment is to appoint one of the generals as Ukrainian defence

minister. He will then begin negotiating with Russia about which units should form the

new Ukrainian national guard and which be part of a collec-tive defence force. Mr Pav-

with Kazakhstan and Russia,

has nuclear weapons on its ter-

ritory, has agreed to hand

ing the consequences of the ing the consequences of the coup" as the first item on the Congress agenda. Asked if he would offer his resignation, he said decisively: "I will never resign — except for one condi-

tion: that there will be a

The 2,250-strong Congress, the full assembly of the legislature of which the Supreme Soviet is the standing supervisory body, has the power to dismiss Mr Gorbachev on a majority material.

dismiss Mr Gorbachev on a majority vote.

It must choose a new vice-president and a new chairman, in that the previous incumbents, Mr Gennady Yanayev and Mr Anatoly Lukyanov respectively, are now in prison awaiting trial for their part in the August 19 putsch. At the same time, it must decide "what kind of country will the Soviet Union] be." will [the Soviet Union] be, according to Mr Grigory Yav-linsky, the radical economist and a member of the four-man Committee on the Management of the National Economy – the nearest institution to a Soviet government presently avail-

able. That is: would it be a federation, a confederation or would the union cease to exist? The Congress will meet after a week in which the number of Soviet republics making a for-mal declaration of indepen-dence reached 11.
Only the three Central Asian

states of Kazakhstan, Turk-menistan and Uzbekistan, with the giant Russian republic, have not declared indepen-At least three - Ukraine.

Moldova and Belorussia -have also foreshadowed the establishment of national armies or guard corps.
Mr Mirca Snegur, Moldovan
president, said at the weekend

that fears over the power of Russia dictated rapid local action in three areas - the reorganisation of the security services (the former republican KGB), the formation of a

national guard, and the intro-duction of its own currency. Even in Belorussia – traditionally the most quiescent and pro-Moscow of the repub-lics, and ethnically and linguis-tically closest to Russia – tically closest to Russia – there is now the possibility of an independent armed forma-tion. Colonel-General Anatoly Kostenko, commander of the Belorussian military district, said that a national guard could be created to "protect the

republic's sovereignty, enforce law and order and guard stra-tegic installations".

At the same time, Mr Gorba-chev seems unable to persuade one of the Central Asian leaders, Mr Askar Akayev, Kirghiz president, to accept his offer of the vice-presidency. The Inter-fax news agency quoted Kirghiz officials yesterday as saying that he "cannot leave his current post".

likely to be finalised until details become clearer of the division of power between central government authorities and the 15 republics.

Also at issue is the likely size and nature of help by the leading industrial democracies

in guiding the Soviet economy towards a free market. Such assistance could take the form of injections of cash through loans or credit accords, insurance agreements trade programmes, and advice on how to liberalise the banking system and move to free-market exchange rates. Professor Stanley Pischer,

Investors

finalise

ventures

THE business world appears to be holding off from expressing

new interest in investment opportunities in the Soviet Union, a result of uncertainties about who is running the country and the scale of western economic assistance.

According to consultants and economists working on

Soviet business projects, few large commercial ventures are

By Peter Marsh

an economist at the Massachn-setts Institute of Technology and co-anthor of a recent plan drawn up by US and Soviet economists to reform the Soviet Union, said businesses were "hanging back" from dis-cussing specific investment opportunities.

He thought that western

governments should take a lead in helping the Soviet Union to restructure its sconomy. This could be done through a radical programme of assistance, aimed probably at the Soviet republics rather than the central government.

Page 12

Geron, an Oxford-based eco-nomic consultant specialising in the Soviet Union, interest hy western companies in establishing business ventures will depend on steps taken by the republics to minimise dis-turhance to trade links between them, should the country's union structure break up. Until such details became settled, companies would be "in no hurry" to

Bank for Reconstruction and Development, whose directors meet tomorrow to discuss the bank's strategy on the Soviet Union, is examining about six detailed proposals by western companies for investment in the USSR, almost all involving oil and gas projects. The country's large energy reserves have attracted a lot of commercial interest, thanks to their usefulness in reducing the industrialised world's

joint ventures.

Mr Charles Movit, an economist at Plan Econ, a Washing-

good place for investment. Mr Andreas Gummich, a Soviet specialist at Deutscha Bank in Frankfurt, said that despite the short-term difficulties there was a hig potential in converting former Soviet arms factories to civilian pro-duction. Even though such places were unlikely to be able places were uninery to be and to make consumer products of the sophistication expected in the west, imports into the Soviet Union of such items would be restricted for many years because of hard-currency



Boni

100

Observer,

According to Mr Leonard

organise new ventures. The London-based European

the industrialised world's dependence for oil and gas on the Middle East.

But according to Mr Geoff Pike, of the London-based energy and chemicals consultancy Chem Systems, even in this potentially lucrative field many companies are unsure about whether to proceed in the country of the cou

ton-hased consultancy which monitors the Soviet Union and eastern. Europe, said that in the absence of internal economic reforms it was still unclear that the country was a

shortages, providing a hig opportunity in the domestic



Plain-clothed security men in Moscow's Gorky Park yesterday remove one of the toppled statues of Bolshevik heroes

pendence campaign.

Around the stage the flags of the 34 countries that have so far recognised Baltic independence of the stage of the

dence hung in a multi-coloured

display.

The American flag was conspicuous hy its absence. But following the telephone conversation hetween President George Bush and Mr Landsbergis on Saturday night, in which Mr Bush announced he would be making "a invons

would be making "a joyous announcement" within the next few days, most Lithua-

nlans et the concert seemed confident that US recognition

was only days away.
"It's very, very important that America recognises us—
it's such a key world power,"
said Mrs Zida Kelmitskaite,

one of the concert organisers.
"But it upsets us that it's

Lithuanians dust off national flags

with so many of our Lithua-nian cousins living in Amer-ica," added another organiser

dressed in a T-shirt showing a

Lithuanian political figures

themselves remained cau-tiously optimistic. Mr Darius Silausus, Mr Landsbergis' aide,

interpreted Mr Bush's tele-phone call as both "a courtesy call" and a means of putting pressure on Mr Mikhall Gorba-

chev during today's planned debate about the Baltics at the Soviet Congress of People's

Soviet Congress of reopie's Deputies.
However, Mr Silausus pointed out that although the congress opened today, "since the item of independence is only third or fourth on the agenda, it will probably he delayed."

delayed." Others in the crowd shared

pro-independence siogan.

## Thatcher praises Kazakhstan chief

MRS Margaret Thatcher, the former British prime minister, made a short impromptu visit to the Soviet Union at the weekend, immediately before the arrival of Mr John Major, the prime minister.

Mrs Thatcher, who was said to be anxious not to upstage her successor, was on her way to Japan for a three-week lec-

Downing Street sald that it had not been told in advance that the former premier planned to make the stopover.

ted in Belling on a private visit shortly after Mr Major's depar-ture in the middle of the week. She stopped off in Soviet central Asia early yesterday for talks with Mr Nursultan Nazarhsyev, the president of Kazakhstan, on the future of the Soviet Union. "President Nazarbayev is now one of the leaders who can unite the union." Mrs Thatcher sald

after the hour-long meeting.
She said that she saw Mr Nazarhayev ss one of the strongest politicians in the Soviet Union after the failed

coup, and praised his commitment to economic reforms. Mr Nazarbayev said ha hoped the contacts with Mrs Thatcher would prompt west-ern companies to turn their attention to Kazakhstan, one of the five republics not to have declared independence. He said he had telephoned Soviet President Mikhail Gorbachev to tell him of the planned meeting

with Mrs Thatcher. As prime minister, Mrs Thatcher received ovations from Soviet crowds, and is a popular figure there.



Taipei, Taiwan



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# Spanish party divided over future

A FIERCE struggle of wills ignited by the failed communist coup in Moscow is tearing Spain's 71-year-old Communist party apart, and threatens to damage the politiaper, and threatens to damage the point-cal standing of the entire Spanish left.
While the leader of the Spanish Commu-nist Party (PCE), Mr Julio Angulta, insists it is now more important than ever? that the party survives, its leading trade union-ist and its leading intellectual have in the last few days both called for the PCE's

By Gillian Tett in Vilnius

SHOWING a firm conviction that Baltic independence was nearly within their grasp, thousands of cheerful Lithua-nians gathered in Vilnius' Vin-

gio Park yesterday afternoon for a special celebratory inde-

through last year now we have a right to celebrate," explained a Lithuanian teacher, clutch-ing a dripping ice cream in one

hand and a red, yellow and

green Lithuanian national flag

The concert, funded by the

Lithuanian government, was due to be opened with speeches from Mr Vytautas Landsbergis, the Lithuanian president, and followed by an eclectic mixture of Lithuanian folk dances, rock

music and the nationalist songs that have been a hall-mark of the Lithuanian inde-

"After all we've bean

pendence concert.

in the other.

dissolution.

The row has wide implications for the left in Spain, as the PCE is the core party of the United Left (IU), a loose alliance of the United Left (IU), a loose alliance of the United Left (IU), a loose alliance of the formation of th

parties formed in 1934. The IU is the fourth largest grouping in parliament and has forced Spain's ruling socialists into dozens of coalition administrations in local government around the country.

Mr Antonio Gutierrez, leader of the communist Workers' Commissions (CO) trade union, said at the weekend it was tims the PCE were dissolved and the IU became a

party. The CO is Spain's second largest union and the most powerful in industry. "Movements like the IU serve to channel protests or initiatives to the government but it is parties that govern and Spain needs a government of a party of the left,"

Leftists' political standing threatened by dispute among Communists

Mr Gntierrez was immediately sup-ported by Mr Nicholas Sartorius, a PCE member and the brains behind the IU in parliament. The dissolution of the PCE and the transformation of the IU into a party would be the "best way of closing the book on the brilliant history of the PCE", he said.

Both men fear that continued associa-tion of the IU with the communists - it is often referred to, correctly, as 'communist-led' - could quickly eat away at left-wing support. They fear Mr Felipe González, the prime minister, may call an election long before he has to in 1993 and the IU's association with a discredited communist party could be extremely damaging.

However, Mr Anguita, leader of the PCE and of the IU, insists that the PCE is not affected by events in the Soviet Union and that the Spanish party long ago broke with Moscow. Formerly mayor of Córdoba, he has found it impossible to break his sentimental ties to communism and says its collapse in Moscow is the fault of the Soviet leaders, not of the communist idea. He claims the old Italian Communist party has not benefited from changing its name has not benefited from changing its name

economist insisted that "it's

only when all these Soviet troops actually leave Lithuania that I will believe that we're

During the weekend, Black Beret troops, believed to have been responsible for more than 20 deaths in Lithuania this

year, were reported to be dis-persing. Colonel Vitali Frolov, commander of the north VII-

nius army garrison, told a Lith-

uanian parliamentary spokes-man that about half the troops had left on Saturday morning by air to an unspecified desti-

nation, and that the other half were returning home in Lith-

However, the military garri-son, which sports posters glori-fying Lenin and the "interna-

tionalist spirit of the army", looked as if for the present It

independent "

two years ago.

For the moment, colleagues lika Mr
Gntierrez and Mr Sartorius are proposing
that Mr Anguita become leader of the IU, should it become a political party. But if the PCE leader fails to dissolve his party at its December congress, scrapping among the left could become bloodier, to the benefit of Mr González's socialists. Mr Gutierrez, just 39, is a popular and powerful figure and would come under pressure to form a new non-communist left-wing

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By Robert Taylor In Stockholm

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A Commercial designation of the second

POLITICAL deadlock looks increasingly likely to follow Sweten's general election on September 15, given the conflicting results of two weekend opinion polls.

The first, by the independent

Temos organisation, suggested that the four main non-Socialist parties were well on the road to victory and thus an

end to almost 50 years of Social Democratic domination.

It found 49.5 per cent of vot-ers supported the four parties the Moderates (22 per cent), the Liberals (9, per cent), the Liberals (9 per cent); the Centre (8.5 per cent) and the Christian Democrats (10 per cent). The four appear increasingly likely to form a coalition

government.
The ruling Social Democrats would win only 33.5 per cent, according to the Temos poll, while the right-wing populist New Democracy party, contesting a general election for the first time, would gain as much

as 8.5 per cent.

However, a poll published yesterday by the Sifo organisation gave the Social Democrats 37 per cent, while the four main non-Socialist parties took 48.3 per cent between them and New Democracy 6 per cent.

# Deadlock Bonn stands by EC's likely in Stockholm Strategy on HDTV

falled to persuade Mr Christian Schwarz-Schilling, telecommu-nications minister, to drop his support for the European Com-mission's strategy on high-defi-nition telesticion nition television.

State and private broadcast-ing companies told the minis-ter, at the international consumer electronics fair in Berlin last week, that they opposed a plannad EC directive to encourage the use of the D2-Mac standard, a norm on the

way to HDTV. Broadcasters and television manufacturers say both Mr Schwarz-Schilling and Mr Filippo Pandolfi, EC research commissioner, insisted that the directive, which only applies to satellite broadcasting, would be introduced and enforced. Broadcasters say the minis-ter warned them they would

tive approach to influence the contents of the directive. German government support is crucial to the success of the directive, which has been crit-icised by most satellite broadcasters and by the UK, Luxembourg, Irish and Spanish

have to adopt a more construc-

Opponents of the directive say any attempt to force broad-

GERMAN broadcasters have casters to use D2-Mac would raise costs and limit the growth of the satellite TV mar-

> The D2-Mac standard is strongly supported by France, which says it is essential for the survival of the European consumer electronics industry. France, backed by the Dutch government – and by manufacturers such as Thomson of France, Philips of the Netherlands and Nokia of Finland says the satellite market can only develop if equipment makers, broadcasters and satellite operators use a common standard.

The French government had feared Germany might oppose D2-Mac. However, after a meeting in April last year of President François Mitterrand and Chancellor Helmut Kohl, Germany pledged its support for the standard.

Broadcasters and equipment makers say Mr Pandolfi told them the EC would double the proposed subsidy to broadcastars who used D2-Mac to Eculbn (\$1.16bn).

Steven Butler adds from Tokyo: Texas Instruments, the US semiconductor company, has joined forces with three

companies - Fujitsu, Sony, and Hitachi - to develop inte-grated circuits for the Japa-nese MUSE standard of highdefinition television.

The agreement is aimed to speed the development of smaller, less expensive electronic gear to decode broadcast signals, so as to bring down the cost of the product. HDTV sets in Japan now cost about Y4m (\$29,000) This is the second agreement

between US and Japanese elec-tronics companies to develop MUSE decoders. The first was between LSI Logic and Sanyo. Greater participation of US semiconductor companies in Japan's electronics industry has been a prime goal of US trade policy. Under the agreement, Fujitsu is to develop digital signal processing integrated circuits and Sony is to Work on analog input (output) work on analog input/output processing, frame memory circuits are to come from TI Japan, and audio integrated circuits from Hitachi.

HTDV broadcasts have already begun on a limited basis in Japan. The electronics companies do not expect the market for HDTV receivers to develop substantially until the middle of the decade.



Serbian guerrillas, their faces blacked, rest yesterday in front of a hotel at Plitvice, a lakeside resort in the separatist Yugoslav republic of Croatia, from which they had just expelled Croatian forces resisting their advance

By Peter Bruce in Madrid

THE SPANISH government's efforts to devolve power to conservative nationalist leaders in the Basque region reached a security officials believe Eta to turning point at the weekend when, for the first time in nearly 30 years of Eta's terrorism, one of its guerrillas was shot dead by Basque police. A policeman died later in hospi-

The killing was done, in Bilbao late on Friday, by the increasingly confident Basque police force; the Ertzaintza, operating against the separatist movement's Vizcaya commando. This, one of the last of the organisation's traditional fighting units, was later said to have been shut down. This leaves one itinerant Eta commando unit operating in Spain.
Following the arrests of various exiled Eta leaders in

be in serious trouble.

Tha death of one of the Eta The death of one of the Eta members in shooting with the Ertzaintza quickly led to calls from Eta's political arm, the Herri Batasuna party, for the Basque regional government to explain itself. But the government, run by the conservative nationalist party, PNV, welcomed the shooting because it showed the regional police. showed the regional police

were "maturing". The Ertzaintza was formed in 1982, but Madrid has been loath to withdraw fully the unpopular Civil Guard from the region, to the detriment of relations with the moderate Basque leaders. Under the Basque autonomy statutes, the

Ertzaintza should take over all policing from the national force. This would leave the Civil Guard only at interna-

tional borders. The shooting will calm Madrid's fears that the Ertzaintza would be soft on Eta. That, in turn, means Madrid might quicken implementation of other elements of the autonomy statute and thus strengthen nationalist, non-seccessionist Basque moderates. Madrid is due to begin talks

will all 17 of Spain's autono-mous regions this month on a new autonomy pact, to seek common ground on what relationship they require with the centre. Catalonia is causing Madrid discomfort by calling for security powers similar to those of the Basques and for the right to raise its own taxes.

## Basque police shoot Eta man Bereft families find a Serbian sanctuary

Once again refugees are being sheltered at the Rakovica convent, reports Laura Silber

BABY'S cry breaks the stillness of the Rakovica convent, 10 miles outside Belgrade. Among 50 mothers and children at Sunday lunch is a 10-year-old boy wearing a green beret with the Serbian coat of arms. He says he will stay until his father has won the war for Serbia. "There will never be peace until Serbia has won," says his mother, Mir-

jana, a Serb from Darda, near the Croatian town of Osijek. She fled what she called "fascist terror" last month.

Mirjana's house, seven miles south of the Hungarian border, was bombed. The family left all but a few keepsakes behind. Her bushand, like most of the men, stayed to fight. She is afraid for him because be is one of the organisers of the armed uprising in Banija, where the fighting has been especially fierce. But she says: "If our men are cowards and run, we will lose this land, which is

Yngoslav leaders were expected last night to sign the peace declaration, proposed by the European Community, to end the violence in Croatia and pave the way for international arbitration.

Mr Hans van den Broek, Dutch foreign minister and EC president, yes-terday arrived in Belgrade to seek the signatures of senior Yngoslav

It calls for the EC to extend its mission to monitor a ceasefire in

nart of Serbia." Mother Evgenija of the convent says: "Mirjana is stronger than the others, who are too frightened to speak of the

horror and evil which they fied."

This is not the first time the tranquillity of the convent, founded in the 14th century, has been shattered.

strife-torn regions of Croatia, for an international peace conference on Yngoslavia and for an EC council to mediate a resolution to the crisis.

The fate of the declaration was unclear until the weekend when Serbia, which had flatly rejected foreign observers in Croatia, agreed to allow civilian EC monitors there. Hope of a lasting ceasefire yester-day remained slim, however. Flerce

fighting continued around Gospic in

A plaque - Serbian Children's Refuge, in faded red cyrillic script - bears testament to the civil war of 1941, when hundreds of thousands of Serbs, Jews and gypsies were slaughtered by the Ustasha, pro-Nazi Croatian forces. Mother Evgenija says dozens of children whose parents were slaughtered

by the Ustasha lived here during the

A man from Belgrade arrives to donate baby clothes. He says his family fled Croatia during the Second World War. This is a rebirth of the Ustasha. The west does not understand. Serbia fought with the allies during the war and now Serbia stands punished and

Today, the children at the convent

will start school in a new city. Yet the refugees feel more fortunate than the other 110,000 Serbs and Croats who have fled regions where the undeclared war between Serbian militants and Croatian authorities is being waged. "The nuns and people from Belgrade help and take care of us," said one woman. Mirjana says the federal army is beiping the militants with weapons and pro-tection. "We will never give up, and soon we will return to our homes."



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## Major must tread carefully on his visit to China

A working relationship over Hong Kong is worth an awkward time in Beijing, Philip Stephens writes

HE timing of Mr John Major's arrival in Beijing this morning could hardly be more awkward for the British prime minister. Last night, he was io Moscow, praising the Soviet people for their courage in tearing down the remaining monuments to communism and offering belp from the west to huild a free market democ-racy. Today, he will meet the leaders who massacred young students in Tiananmen Square two years ago to ensure that as yet 1hn Chinese bave been untouched by the triumph of

democracy in the west.

Mr Major, accompanied by Mr Douglas Hurd, UK foreign secretary, will have to choose his words carefully. The message from his advisers is that the prime minister will make it clear to his counterparts that he believes China cannot for-ever he immune from the changes sweeping through the rest of the world.

Britain's view is that for all China's success so far in com-bining a relatively free market economy with an authoritarian political structure, the pressures for democracy cannot be stifled indefinitely.

Mr Major will also be carrying lengthy dossiers compiled by Amnesty International and tha Foreign Office oo the human rights abuses of which the Beijing government has been judged guilty since the Tiaoanmen crackdown. Amnesty focuses on 20-or-so specific cases of imprisonment but provides graphic evidence. but provides graphic evidence of systematic abusea. The prime minister has promised to raise a number of individual

But the very fact of his visit-his is the first by a western leader since the massecre, though it follows that last onth of Mr Toshiki Kaifu, the Japanese prime minister - underlines the constraints on his own freedom of speech. His visit to Beiling is the price Britain was ready to pay in order to re-establish workable relations with the Chinese government before the transfer of Hong Kong in 1997.

More specifically, it was the concession that had to be made if China was to sign e deal acceptable to London and Hong Kong on the constructioo of a new \$16.2bn (£9.6bn) international airport in the colony. The airport, essectial to maintain confidence in Hong Kong, could not be built with-

China has acknowledged for the first time that two political dissidents serving 13-year jail terms have been on hunger strike protesting at conditions in which they are beld, Yvonne Preston reports from Beijing.

In an unusually detailed report, the official Heinhua newsagency said today Wang Juntan and Chen Ziming, prisoners in Beijing's No.2 Jail, declared a hunger strike on Angust 14 because of a temporary suspension of visits by their wives.

Wang and Chen, former editors of Economic Studies Wang and Chen, former editors of Economic Studies Weekly and leaders of a private economic think-tank, were jailed in February for their part in the 1989 democracy movement. Allowed one 30-minute visit e month from rela-

movement. Allowed one so-minute visit e month from relatives, their wives were recently barred because they violated prison rules and spoke to foreign reporters.

The wives say their husbands are held in solitary confinement in tiny, insect-ridden cells. Wang's wife, Hon Xiaotian, says he suffers from hepatitis and has been denied medical

out Beijing's approval because the work will straddle 1997. Mr Major and Premier Li Peng will sign the memorandum of understanding setting out the terms for its construction including a significant consultative role in the project for Beijing prior to 1997 and a promise that Hong Kong will have a minimum of HK\$25bn in its treasury when it is

From a British standpoint. Mr Major, who flies to Hong Kong after his two-day stay in the Chinese capital, cannot afford to jeopardise that agree-

ment with a strident rhetorical flourish against the authoritar-ianism of his hosts. Mr Hurd, who visited China in the spring, is unrepentant about the stance. His argument is that the UK government does not have the inxury of being able to distance itself from the regime in Beijing. Britain is responsible until 1997 for the future of 6m people in Hong Kong and whether it likes it or not, has to deal with the present Chinese leadership. The foreign secretary, who refused to sign an earlier deal on the airport which would

have giveo China greater lever-age in the colooy's affairs before the formal transfer, believes that an agreement by Mr Major to visit Beijing is a price worth paying to protect the interests of Hong Kong. Mr Major has wider inter-Square.

ests. His amhition to give the United Nations a much more prominent role in the new world order emerging from the ashes of the Guif War and from the college of Sariet emerging. the collapse of Soviet communism demands Chinese acquiescence if not support in the UN security council. His hopes of tighter cootrols on arms sales will also depend

ultimately on a degree of restraint by Beijing in its deals with other regimes less to western tastes. Iran and Iraq have been among its main cus-

There are those in Belling however, who believe that it is China, not Britain, which has got the best of the airport deal. Mr Major's visit will provide the regime with an opportunity to show its own people that China is no longer isolated from the international community. If Mr Kaifu's visit is any guide, Mr Major's handshake will be charted minute-by-min-

campaign of provoking conflict between the Chinese majority

and Indian and Malay minori-

media, although the British prime minister may be spared the Japanese leader's indignity of laying a wreath et the tomi of the Communist Party's revo lutionary heroes in Tiananme

Moreover, according to many western diplomats, the trip will demonstrate that China oow has the upper hand in the con-tinuing struggle over the course of events in Hong Kong during the run-up to its transfer. The terms of the memoran-dum suggest an effective Chi-oese veto over the airport and projects linked to it.

That contrasts with Britain's insistence that the right to consultation does not imply a veto. Some diplomats in Beijing believe China is likely to use the agreement over the airport as a precedent to demand infinence on other issues in Hong Kong prior to 1997.

Mr Major clearly feels that the prize of a working relationship with China which ensures stability in Hong Kong is worth the price of two or three awkward days in Beiling. It is hard, though, to see him enjoying his visit.

Additional reporting by a corre-

Additional reporting by a corre-spondent in Beljing.



Knwait's oil minister, Hamond al-Rouba, inspects the first sample of petrol refined in the Ahmadi Refinery, the country's biggest, since it resumed operations after the Iraqi invasion. Kowait can now produce and refine oil to meet its domestic needs, he said at the official re-opening ceremony

### China backs pro-Beijing candidates

CHINA is actively backing a group of pro-Beijing candi-dates for Hong Kong's first direct elections this month, in an apparent effort to under-mine liberal politicians and gain experience of democracy, Angus Foster reports from

Hong Kong. Chinese corporations in Hong Kong are providing cam-paign workers for at least four pro-China candidates. The 170,000-strong pro-Beijing Federation of Trade Unions is recommending the candidates to lts members. China remains wary of the elections, which will directly elect 18 out of 60 seats for the colony's law-mak-ing council. Mainland newspapers have regularly attacked the liberals, including Mr Martin Lee, who are expected to win a majority of the 18 seats.

China will already be repre-sented in the council because several pro-China figures will be indirectly elected by special trade and professional groups. But Chinese officials in Hong Kong and Beijing have decided to support candidates for the direct elections, because they fear a liberal landslide.

Mr Tam Yiu-chung, who will be elected to the council unopposed representing the Federation of Trade Unions, said the federation was supporting three of the same four candidates in the direct elections. "We feel we haven't enough experience of elections so we want to be more involved for the future." he stated. The number of directly elected seats will rise to 20 in 1995.

## Singapore poll ends one-party state

PAP takes only 77 of the 81 seats – a rebuff, reports Kevin Brown

INGAPORE'S 2.7m people entered uncharted territory on Saturday by electing four opposition MPs, creating the largest opposition bloc since the late 1960s.

By local standards, the elec-

tion was a rebuff to the governing People's Action Party (PAP), even though it took 77, down from 80, of the 81 parlia-mentary seats and 61 per cent of the popular vote. It was also a personal setback for Mr Goh Chok Tong, the prime minister, who had campaigned hard to improve the party's 63.2 per cent vote in the 1988 slection.

Many voters seemed surprised by their temerity. "What have we done? I am afraid we have sent the wrong signal to the prime minister," said one of several fearful voters inter-viewed by the state-run television service. The most telling answer

came from Mr Chiam See Tong, leader of the Singapore Democratic Party (SDP), and architect of the opposition breakthrough. "The voters want to keep the PAP in power, but they also

want a strong opposition in

parliament to keep an eye on the government. It is a sign that Singapore's democracy is growing up," said Mr Chiam. The immediate impact is to end the de facto one-party state which has existed in Singapore for most of the 26 years since the island broke free from Malaysia, which it joined in 1963 after independence from Britain. For most of that period, the country was ruled by Mr Lee Kuan Yew, the

strong-minded lawyer who built the PAP and subsequently eliminated most of the opposition through control of parliament and force of charac-

Mr Lee, 67, remains secre-tary general of the PAP, but handed over the prime ministership in November to Mr Goh, a 50-year-old career civil servant who has tried to respond to the changing world climate by softening the party's authoritarian image. Mr Goh's more consultative style is popular among voters, most of whom approve of his tentative moves to relax government controls hy easing censorship and holding neigh-bourhood dialogue sessions.

Most observers agree that diversity of opinion has become significantly more acceptable over the past nine months. The government has even permitted the publication of a book of cartoons poking mild fun at PAP leaders. In the immediate aftermath of the election, a visibly angry Mr Goh threatened to put an

end to the liberalisation pro

decline in support from a peak of 77 per cent in 1980. But more detailed analysis showed that

cess, pointing out that he asked the country to endorse his style, and instead lost four Nevertheless, there were indications that Mr Goh may change his mind. The aspect of the results which appeared to worry him most was the 2.2-point fall in the party's share of the popular vote, continuing a steady

the PAP vote fell only 0.5 who were occused during the points in those constituencies which were contested in both the 1986 and 1991 elections, suggesting that Mr Goh'a style may at least have slowed the rate of decline in PAP support. In addition, the prime minis-



Goh: popular style

ter knows that a change of tack would risk losing support within the party, possibly to Brigadier General Lee Hslen Loong, the son of Mr Lee Kuan Yew, who is widely thought to share his father's more hard-line views. Mr Goh was noticeably quick at his post-election press conference to make clear that both the older Mr Lee and his son supported the decision to call an election, and thus share some of the blame for the party's poor showing.

In the short term, Mr Goh is more likely to act against opposition candidates from the cen-

tre-left Workers party (WP).

ties. Such a move would command significant support among voters who remember communal rioting in the 1950s and 1960s, sven though the allegations are denied by Mr J.B. Jayaretnam, the WP

However, the government would have to decide whether to risk prosecutions in open court, or to resort to detention without trial under the internal Security Act, a repressive measure inherited from British colonial rule. Successful action against the WP candidates could increase the PAP's chances of success in by-elec-tions to be held in 18 months, in which Mr Jayaretnam is expected to stand after a fiveyear ban from parliament

programme. He also admitted that his position could be threatened if they do not. Meanwhile, the big winner is Mr Chiam, a Chinese lawyer, whose SDP took three of the four opposition seats. Mr Goh paid tribute to Mr Chiam's suc-

exmires. The prime minister con firmed yesterday that the byelections would go ahead, not-ing that they would give voters a second chance to endorse his

cessful strategy yesterday, and indicated the opposition would be allowed to play a full role in parliament. However, he also into cash. warned that the opposition may not have the impact it expects. "I may he a little deal," he said. hold meetings on the issue.

## Islamabad in curb on co-operatives

PAKISTAN'S government has moved to tighten regulatory controls over financial institu-tions, after reports of a scan-dal allegedly involving improper lendings by a network of co-operative societies, Farhan Bokhari reports from Islamabad. The allegations have prompted fears of a run from depositors.

The scandal could also become an embarrassment for the government of prime minister Nawaz Sharif, as there have been allegations of con-flict of interest from opposition leaders. The government has asked e high-powered credit commission to "assess adequacy of arrangement for monitoring the working and visbility of financial institu-tions in the country, including

co-operative institutions."

Last week, the deputy leader of the opposition, Mr Farcoq Leghari, alleged that a large number of deposits by small traders and businessmen had

been put in jeopardy.
Mr Sartaj Aziz, finance minister, defended his government's conduct and said no laws had been broken. Small depositors with accounts of up to Rs25,000 (2625) would get their deposits reimbursed at ouce. Depositors with bigger assets would get their deposits back when the assets of the co-operatives were converted

Ms Benazir Bhutto, opposition leader, plans to visit constituencies in Mr Sharif's home province of Punjab, to

## Israeli cabinet faces hard budget choices

By Hugh Carnegy in Jerusalem

ISRAELI ministers were confronted yesterday with the hard choices facing them if the economy is to stay on track over the next three years, when the full impact of Soviet Jewish immigration will be

Soviet immigration is the main source of fiscal pressure in the draft budget proposals for 1992 and the subsequent two years tabled in cabinet yesterday by Mr Yitzhak Moda'i, finance minister. The upheaval in the Soviet Union has cast doubt over how many Jews will continue to emigrate to Israel, but 350,000 have already arrived, and 650,000 more are expected by 1995. Most controversial is a big

most controversial is a big cut in 1992 defence spending, traditionally the biggest non-debt item in the budget, which Mr Moda'l argues must be made if immigration is to be funded without bloating defi-cits and stoking inflation. The government budget debate, due to continue this week, began just three days before Israel formally requests US government guarantees covering losns for immigration of \$10bn (£5.9bn). The guarantees would cut the price of borrowing, and

are an integral part of Mr Moda'i's planning. But Israel, already the big-gest recipient of US aid, has received no assurance that the loan guarantees will be forthcoming - at least in the amounts it is seeking. Aside from possible political conditions on Israel's attitude to

Washington's Middle East peace efforts, the finance min-istry warned the Bush administration would need to be assured the government's eco-nomic policy was sound before

approving guarantees.
Mr Moda'i proposes holding
the hudget deficit next year to 5.5 per cent of GDP, declining to around 1 per cent in 1994. He expects growth to rise from around 6 per cent his year to 8
per cent in 1994. But this will
not prevent a widening external deficit and unemployment moving up from 10 per cent to 14 per cent. Inflation is expected to stay at an annual rate of

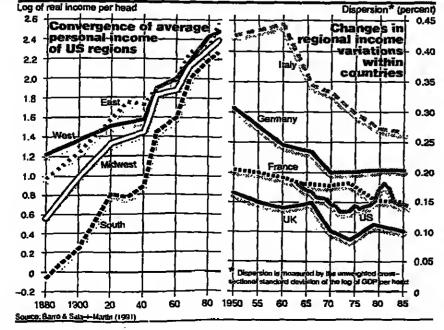
21 per cent,
With pressure to reduce, not increase, the already weighty tax hurden, the draft budget calls for Sh4500m (£127m) to be cut from next year's defence budget. With a further deferment of planned defence spending worth Shk500m, this would bring defence expeoditure below Shk15bn. Similar amounts should be lopped off government construction programmes, it says, leaving total government spending targeted at Shk78.8bn.

Mr Moda'i says the reduced Arab military threat following the defeat of Iraq means Israel can afford a temporary cut in defence. But Mr Moshe Arens, defence minister, and Lt-Gen Ehud Barak, chief of staff, are mobilising the Israeli defence lobby to back their call for a Shkibn addition to the defence budget, to help Israel develop its own anti-missile satellites.

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

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All series seasonally edjusted. Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA. Retail sales except France and Italy (major outlets only) and Japan (department stores only). Industrial production: data from national government sources, includes mining, manufacturing, gas, electricity and water supply industries accept Japan (mining and manufacturing only) and UK (also includes construction industries). Unemployment used in Official sources. Vacancy rate indicator: relevant vacancy measure divided by total civilian employment, supply industries, and industr



## The pace of convergence of poor and rich regions

WHETHER POOR regions cetch up with their richer neighbours ie of mora than usual interest. Most west European countries have come regionel income inequality. But the north-south income divides in Italy or the UK are small compared to the west-east gulf within the unlified Germany or between European community members and the new merket economies of eastern Europe. Will the east cetch up with the more developed west? And how long will it take?

Less developed regions or countries should, in theory, have higher rates of growth of income per head. An isoleted regions or countries around the period of the come.

region's growth rate depends on its pop-ulation's willingness to save, providing funds for investment, end the productivity of that investment. If the more producti projects are undertaken first than the marginal return on Investment, and thus the rate of economic growth, should fall over time. Convergence will occur faster if the poor ragion can borrow from abroad, allowing it to invest more than its own savings would permit, or if labour migrates to the richer regions, though not if migrents are disproportionetely more educated or anterprising.
Yet this is ell (simple) theory. Do
poorer regions, in fact, tend to catch up
with richer regions? Mr Robert Barro and
Mr Xavier Sala-i-Mertin, have investigated regional convargance in the US and western European. The anewer, they find, is yes, but only slowly.
The US civil war left the south sevarely

weakened economically as well as politi-cally. In 1880, its average income per head was only 50 per cent of that of the mora affluent wast. But the southern states have hed above evarage growth rates of income per head eince then. As a result, as the left-hand chart shows, the Income dispersion across the four US regions in 1880 has almost disappeared. Yet the pace of convergence was slow. It took the south over 70 years to return to its pre-war position, relative to the other regions. On average, just 2 per cent of the remaining gap between the rich and poor regions was closed each year. Nor was convergence in tha US smooth process. For axample, the col-lapse of the wartime cotton boom in the 1920s hit the south hardest, and reduced

its relative income per head. But adjust-ing for the effect of regional shocks the 2 per cent per year estimate le remerkably stable across different time periode.

This estimate appears to fit the Europeen experience too. The trend in regional income dispersion within coun-tries is cleerly down, with little national variation eround the 2 per cent per year convergence estimate. But the degree of variation differs widely across countries, as the right-hand chert shows. Italy has consistently had a wider dispersion of gross domestic product per head than Germany, France or the US while the UK

has the least regional divergence.
Italy's north-south divids has eased since 1950, in line with the Barro-Sala-I-Mertin estimete. In 1650 the everege GDP per head of the prosperous northern regions was 70 per cent above the Italian average. But the southern regions heve grown faster than the north in each of the past four decades, leaving the north only 38 per cent above tha mean in 1885. In the UK, by contrast, the northsouth divide has opened, even though the unweighted dispersion has narrowed.

GDP per head was little different in the north end south in 1950. But the north grew more slowly in the 1960s and 1980s. By 1985 the north was 3 per cent below the UK mean and the aouth 5 per cent above.

Still, the avidence is cleer: poor regions do tend to catch up with rich regions, at least in relatively homogenous advanced industrialised countries But the process is allow end can be set-back by unexpected events such as falled harvests, oil shocks, were or revolutione. Even if everything goes smoothly, the divide between east and wast Germany will take decades rather than years to close if set it is estimated. than years to close. If, as it is estimated, income per head in the eastern lander is half that in the west, and converges by 2 per cent e year, it will take 35 years to eliminete just half of this initial gap.

**Edward Balls** 

\* R.Berro & X.Sala-i-Martin: "Gonver gence acroas Statee and Regions". Brookings Papers on Economic Activity, dectrice The F

Joe Massau, Managing Director of the Lesotho Electrical Company, is bringing energy to the villages of his country.



Joe Matsau is bringing

fuel to cook

electricity to

Joe

term rural el

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a longterm rural electrification programme which will make his country energy self-sufficient.

"The Kingdom in the Sky".

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the "Kingdom in the Sky", as it is known locally. Village by village, Lesotho is switching dependency from the earth's fragile

resources to the fruits of man's ingenuity.

"We still have a long way to go", says Mr. Matsau, "but the programme would never have seen the light of day without ABB's help - not just their technology, but their skill in identifying crucial aid and loan sources for us."

"The world is changing fast. To catch up, we have to change even faster. And, thanks to ABB, we're doing just that."

A bundred years of expertise in

- Power Generation, Transmission and Distribution
- Industrial Automation
   Transportation
- Environmental Systems

makes ABB the world leader in electrical engineering.

ABB Asea Brown Boveri Ltd

By Norma Cohen

INSTITUTIONAL shareholders are pressing the Accounting Standards Council to compel companies to give more information about their finances and their relationships with

their anditors.
The National Association of Pension funds has written to the ASC asking it to consider measures including establishing a new reporting format similar to the 10K report US companies have to file under Securities and Exchange Com-

mission rules. US-style reporting requirements have long been anathema to British companies.

Most of those seeking a US shareholder base have opted to issue ADRs rather than seek e full stock exchange listing, which would involve complying with reporting require-

nents they regard as onerous.
The NAPF, which represents many of the UK's largest institutional shareholders, believes that a standardized reporting format would facilitate comparisons between companies and give investors more complete information. A scaled-down reporting format for non-professional investors could be made evailable et the same time, the NAPF suggested.
"Shareholders would like more information right across

the board," said Mr Clive Gilchrist, chairman of the NAPF'e investments committee which

Mr Gilchrist sald the group had been approached by the ASC and asked to describe its

The letter also suggests that conglomerates be required to disclose profits information about their subsidiaries, allowing investors to see how each unit contributes to group earnings. Also, companies should he required to disclose the remitability of profits - the extent to which a parent com-pany can use profits generated by a subsidiary in another

country.
Investment managers said Polly Peck should have beed required to disclose fully the "ring fence" around earnings of its US-based Del Monte subsidiary and its nnremitable profits from Northern Cyprus.

The rule would also offer greater insights into companies such as Lourho, which owns profitable copper mining operations in Zamhia where foreign exchange controls may prevent transfer of profits to the parent company

The NAPF is urging that companies disclose the location of assets in order to avold confusion about beneficial con**ECONOMY** 

## Recession 'to end this year'

By Rachel Johnson, Economica Staff

THE UK recession is likely to end this year, but its aftermath - rising unemployment and falling business investment will mean low growth, stuggish factory output and ballooning public spending in 1992, according to the Financial Times' summer compilation of 23 forecasts from university

economists, independent think-tanks, and City investment houses, published today. Pay settlements in manufec-turing will tumble towards 5 peak above 9 per cent last year. This should spur productivity growth despite an increase in factory output of only 2 per

cent next year.
Overall, the forecasters predict gross domestic product to rise by an average 1.7 per cent oext year - hy less than the government has forecast after a fall of over 2 per cent in

Despite retail price infla-tion's fall to an annual rate below 4 per ceot next year, the government will be unable to cut interest rates below 10 per

cent before the election. For political nervousness will mount as the election nears, making sterling vulnerable on the foreign exchanges. This constraint underscores

the government's inability to stop unemployment rising by another 400,000 to a forecast peak of 2.8m in 1992. Though pay settlements will fall, companies will be forced to shed labour to cut costs.

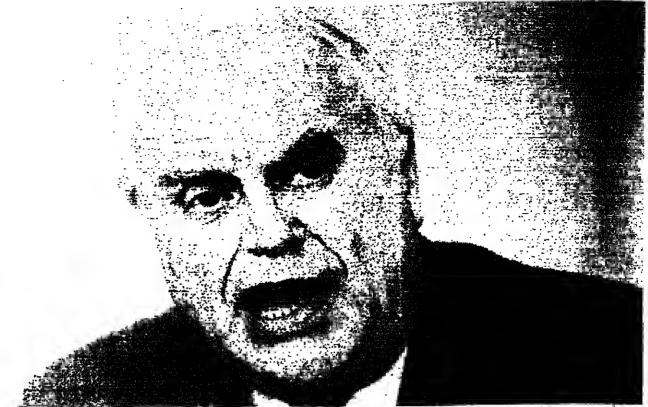
"Wage slowdown is the big event of the autumn," says Mr Giles Keating, economist at Credit Suisse First Boston. "Manufacturing unit labour cost increases will fall rapidly, reaching about 2 per cent this time next year."
If the forecasters are proved

correct - and there is a quick and lasting change in UK wage and price setting from this autumn - this will raise hopes that the UK has adjusted rapidly to the ERM discipline. It suggests that wage-setters are lowering pay awards in rec-ognition of the government's pledge that it will not devalue the pound.

One lasting effect of the recession next year will be the deterioration in the government's finances, the forecast finds. Borrowing in 1991-1992 will rise to £15.5bn, around 6 per cent of GDP from around 2
per cent of this year, as benefit
payments rise, and tax revenues continue to drop as a
result of the recession. Forecasters ere concerned that Mr Norman Lamont, the

chancellor, will have a difficult job managing the upswing and the cound simultaneously. A decision to narrow sterling's ERM bands is ruled out as a pre-election possibility by According to NatWest Capital Markets, "devaluation of sterling's parity within the ERM is very unlikely ahead of the election."

Greenwell Montagu, however, suggests that narrow bands remain a possibility "if signs of economic recovery do not emerge this year or if sterling comes under significant selling pressure." Details, Page g



Norman Willis, general secretary of the TUC, hopes that differences will be kept to a minimum this year

## TGWU to support proposals for employment law reform

THE TGWU general workers' union yesterday decided to give its unequivocal support to the Labour party's plans for reforming employment law, ensuring that a motion inter-preted as critical of Labour's

employment legislation proposals will be defeated at the TUC annual Congress in Glasgow

The motion is to be proposed by Mr Arthur Scargill, presi-dent of the Netional Union of Mineworkers, and calls for the repeal of all anti-union legisla-

The TGWU's decision yester-day came as Labour sought to shrug off the first Tory lead in the opinion polls for six months, attributing it to the high profile of Mr John Major, the prime minister, during the dramatic events in the Soviet

The survey, by Mori for the Sunday Times newspaper, gives the Tories 42 per cent, up four points on the previous month's showing, Labour 40 per cent, down three points, and the Liberal Democrats 14 per cent, down one point.
The Tories greeted the poll

with caotious optimism, and have also been encouraged by comments from Mr Neil Kinnock, the Labour leader, that most of his party never believed in wholesale nationalisation, and that the move to

make a minimum wage twothirds of average male earnings might have to wait "beyond the lifetime of one parliament". He said his remarks, in an interview in the Director magazine, were not e retreat, but a recognition of reality. "We will introduce the 50 per cent level promptly but any advance on that is going to depend entirely on the perfor-

mance of the economy so there can't be a timetable." The Conservative assault on Labour's support for a national minimum wage is likely to be stepped up today in an ettack hy Mr Michael Howard, employment secretary, on Labour's links with the unions. In tomorrow's TUC vote, it is possible that more than a quarter of TUC delegates will vote to support the NUM motion.

Large unions, including the Nalgo public service union and the MSE general technical

the MSF general technical union, are among those who will vote in favour.

But a motion broadly in line with Labour's plans for retain-ing ballots before strikes and compulsory elections of union officials is certain of being supported by most unions.

This is being proposed by Mr general secretary of the TGWU general workers' gation to support the NUM motion also were defeated by a 7-1 vote.

Some supporters of Mr Scar-gill's motion argued that its approval would not necessarily have meant a fundamental challenge to Labour because the phrase "all anti-union" would not necessarily apply to all Conservative party legisla-tion, including that on ballots and elections. and elections.

Opponents argued that the wording would have have been a gift to Tory propagandists. Mr Ken Gill, MSF general secretary and a supporter of Mr Scargill's motion, said Labour would feel more confi-

dent to leave "e fair amount of Tory legislation on the statute books." Union leaders will this week seek to avoid controversial decisions but there will be divisions over a motion critical of the EEPTU electricians' union, which was expelled from the

TUC three years ago and has recently been recruiting members of other unions.

The AEU engineering union, which is holding amalgamation talks with the EETPU, said yesterday it would strongly

oppose the motion.

There is also likely to be strong support for a boycott of Employment Action, a government scheme to give work experience to the unemployed. Mr Howard will today accuse the unions of irresponsibility and of deserting the unem-

## Unions seek a spirit of harmony

### Michael Smith previews the TUC congress being held this week

NE of the favourite anecdotes told by Mr Norman Willis, general secretary of the Trades Union Congress, concerns Mr George Woodcock, one of his predecessors. At the end of a particu-larly uneventful TUC congress week Mr Woodcock reacted with glee to e journalist's accusations that the event had been boring. "Thank you very much," he said.

Last week, at a pre-congress press conference Mr Willis ech-oed Mr Woodcock's sentiments when he said: "I hope it is not too interesting for you." He had just finished a long monologue about how the week's theme would be social partner-

Pressing for meetings between the government, employers and unions is a worthy cause but it is unlikely to stir the public imagination to fever pitch. The sad fact for the TUC is that the public would be much more likely to become aware of this week's congress if it were unable to prevent two other partnerships - that between the unions themselves and that between them and a Lahour government - from

running into trouble. The unions' need to keep difhaps more pressing than at any time since the Tories took office in 1979. One reason is that they know for certain that this is the last congress before

an election. In 1982 and 1986 there was at least a chance of another congress before a poll. Rows would damage union credibility end set hack Labour's electoral chances.

More important is the existence of the government's green paper on employment legislation. The unions have welcomed none of the Tories laws concerning them. The danger of the latest proposals is that, for the first time, they

could strike directly at the heart of the unions' finances. This is because of the inclusion of a measure requiring union members to sign at least once a year a declaration that they want their employer to continue arrangements for deducting union dues from sal-

If members had to think every year about whether they wanted to remain in their union some, perhaps many, would leave, causing more problems for organisations already grappling with severe financial problems. These considerations have

concentrated minds on seeking harmony on the two most divisive issues among unions pay and employment lew -and the damage limitation

cessful.
Unions with widely diverging opinions have agreed to heck a single, if unwieldy, motion on pay and collective

hargaining. Divisions over employment law proved too great to hridge and two great to hridge and two
motions – one strongly backing the Labour party'e policy
of partial reform, the other
seeking the repeal of all antiunion legislation – will be
presented to congress.

The phrase "all anti-union
legislation" means all things to

legislation" means all things to all people. Mr Ron Todd, general secretary of the TGWU general workers, argues that his union's backing of such e policy this summer did not commit it to a repeal of all post-1979 legislation. He accepts that strike ballots and elections for senior union officials are bere to stay.

Mr Todd withdrew the "all

anti-union" phrase from the pro-Labour leadership motion he will propose, in part because he believes the argu-ment over the word "all" distracts from more important

R Arthur Scargill, president of the National Union of Mineworkers, does believe in the repeal of legislation requiring ballots and elections of officers. Most other unions - even among those who will support The unions will have an

influential role in determining Labour's plans for more co-ordination of wage bargaining. These are still at a relatively

early stage. For example, the precise role of a national economic assessment (NEA), in which government, employers and unions would take part, has still to be determined.

In spite of this week's likely unanimous support for the TUC and Labour party's pay bargaining policy, there are considerable differences among unions about how it should A more fundamental split

exists over how far unions should show pay restraint. The motion rejects rigid or imposed pay norms - as does the Labour party. However, Mr Alan Tuffin, general secretary of the Union of Communica-tion Workers and proposer of the motion, says he would expect the NEA to have a view of what can be afforded on pay.

"If we are going to seek money for training, the health services, pensions, a minimum wage, surely the government is entitled to ask 'What is in it for us"." A going rate for pay is likely to emerge, he says. To most union leaders that is

pay restraint, anathema to most, but not to all. Mr Willis and other TUC officials will no doubt be hoping that Mr Tuffin is not too explicit about his beliefs on Wednesday, thus postponing the inevitable rows on the issue until after Mr Kinnock has been installed in Downing

**CONTRACTS & TENDERS** 

**GOVERNMENT OF SRI LANKA** 

## **SALE OF UPTO 60%** OF THE SHARES OF INDEPENDENT TELEVISION NETWORK LTD.

Scaled Tenders are invited from Sri Lankan or foreign Corporate/Institutional investors with proven experience in the field of television broadcasting for sale of upto 60% of the issued share capital of 9.5 million shares of Rs. 10/= each of Independent Television Network Ltd.

Independent Television Network Ltd., is a television station located at Wickremasinghepura on the outskirts of Colombo and its transmission facilities include two additional transmitting stations located at Deniyeya and Yatiyantota. The Company will continue to receive 20% of the total television licensing fees collected from owners of television sets in Sri Lanka for a period of five years commencing from

Proposals should be accompanied by:

1. Company/Institution profile

2. Audited financial statements for the last two years 3. Evidence of technical capabilities of the hidders or their collaborators

4. A proposed development end management plan, along with financial estimate, to be implemented during the period of next five years

Tenders should he sent under Registered Post to reach the "Chairman of the Cabinel Appointed Tender Board for Divestiture of Independent Television Network Ltd." on or before 3.00 p.ni. on 31st October, 1991, or should be deposited in the Tender Box kept for this purpose in the Office of the Chief Accountant, Ministry of Cultural Affairs and Information, No. 255, Bauddhaloka Mawatha, Colombo 7 Sri Lanka, hefore 3.00 p.m. on 31st October, 1991. Tenders will be opened at 3.15 p.m. on 31st October, 1991. Tenders sent by telex or facsimile will not be accepted. Tenderers will be eligible to be present at the Opening of Tenders. Form of Tender could be obtained from the Chief Accountant, Ministry of Cultural Affairs and Information, on psyment of a fee of Rs. 500/= upto 3.00 p.m. on 30th October, 1991.

For conditions of tender and other information regarding the television broadeasting station and for an appointment to visit the station and its facilities, please contact the Secretary, Ministry of Cultural Affairs and Information,

> Cheirman, Cebinet Appointed Tender Board, Secretary, Ministry of Cultural Affairs and Information. Tel: (94 - 1) 584572

## Out into a political wilderness

By Allson Smith

THE decision by Dr David Owen, the last leader of the defunct Social Democratic Party, not to contest the next general election brings to an apparent end one of Westminster's most intriguing political careers in the last 20 years. Since the demise fifteen

months ago of the SDP, the party he helped to found in 1981 to hreak the mould of British politics, it has ecemed increasingly likely that Dr Owen would leave the House of Commons at the next election. In part, the fascination with his political future comes from the glamour that has attached to him since he became the youngeet foreign secretary since Sir Anthony Eden in

His stature became more marked as the number of for-mer cabinet ministers in oppo-sition ranks dwindled. In the 1980e, as the most charlsmatic of the "gang of four" who set up the SDP, which thrived on media cover-age and hy-elections, he received growing prominence, especially after becoming its

eader in 1983. He in particular embodied its approach of "e tough economic policy and tender social pol-

More recently, he hes acquired a unique political role, as an in-house critic whose comments about any of the three main parties could still confer on them the seal of approval which would epell support from the middle-class voters for whom the SDP was the beginning of political

involvement.

It is no mean achievement for someone who teft first the Labour party after 15 years as an MP, and then refused to accept the merger of the SDP and the Liberal party in 1988, leading a dwindling band of supporters into a political wil-

The warmth with which he speaks of Mr John Major, the prime minister, seems to be reciprocated. Mr Major said that he was sorry Dr Owen was



Alone: Dr David Owen pictured in 1981 before he spoke at a special Labour conference; soon after he resigned to found the Social Democratic Party

leaving the Commons, com-menting that "He is a man of talent whose abtlities t

Dr Owen commenda Mr Major's handling of the inter-national crises he has faced since becoming prime minister, and approves also of his use of the language of the social mar-ket, commitment to the national health service, and espousal of the idea of a "class-

He also expressed the hope

that the changes in the party since Mrs Thatcher's departure have not extended to its atti-tude to the market economy and to trade union reform His decision to leave the Commons came, he says, because he fett his influence was decreasing: "In as much as the SDP has been a influence, I admit my influence is waning.
On occasions he has sounded

as though he believes the influence of the SDP was solely

party's move towards more moderate policies since the early 1980s. Labour now, he thinks, is "massively improved from how it used to be: in 1983 and 1987 it was unfit to govern". As for the political future, he

disclaims any messianic targe to tell people how to vote.

"My present intention is to cast my vote like any private citizen, but I could be proposed agreefully if Europe voked, especially if Europe

## Government to improve access to

information

THE UK government is to bow to pressure from MPs and is looking at ways of making more readily accessible answers to MPs' parliamentary questions (PQs) on mat-ters dealt with by Whitehall'e executive agencies writes Alison Smith.

In contrast to written answers from ministers, which are published in Hansard, the record of parliamentary debates, letters to MPs from heads of executive agencies in response to PQs are available only in the House of Commons

library.
This has been e consistent source of complaint from MPs.
Most recently, the all-party
Treasury and Civil Service committee, whose annual report on the "next steps" agencies was published as the Commons dispersed for the summer, said: "The provision of information is vital if agencies are to be accepted by nercies are to be accepted by par-liament and the public."

The report also said that the operational matters referred to the agencies rather receiving ministerial replies had proved "unexpectedly wide in scope".

Officials are working on possible sciptions and sible solutions, and may be able to provide an answer in the government's response to the committee, intended for late October.

The agencies account for more than 210,000 civil servants, about one-third of the

Among the largest are those administering the social security and unemployment benefit system. It is in these areas - more sensitive than some of the other responsibilities turned over to agencies - that much of the parliamentary

pressure has come.

Mr Paul Flynn, an opposition social security spokesman, has been among those campaigning for the answers to be more easily available. His office has begun an unoffi-cial monthly compilation of the most significant answers given on social security and

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## Telephone price structure seen as confusing

NEW TELEPHONE charges introduced today by BT (for-merly British Telecom) and Mercury Communications seem more likely to baffle than enlighten the business users at whom they are aimed.

After the week or more dur-

ng which companies have had the opportunity to study the new scales, many have found it far from easy to work out which service will be cheaper. Mr Peter Allen, chairman of the Telecommunications Users' Association, said: "One cannot complain that there is more choice available, but it will be difficult for companies to take advantage of this because BT and Mercury are using different pricing mechanisms.

"While there will probably be some benefits for large busi-ness organisations, smaller es may find it difficult to work through what is a very complex set of arrangements." Mr Derek Nicholas, senior telecommunications analyst at Citibank and chairman of the computing, telecommunications and information policy committee of the international Chamber of Commerce,

the new price changes only complicate the situation still

He said: "In some cases BT offers the best routes, in others Mercury's are the best on offer. The blend will depend on traffic volumes, the routes over which that traffic is going and the prices of those routes at different times of the day."

BT announced at the begin-ning of August that it would increase prices overall by about 7 per cent less than the rate of inflation, with discounts for high-volume cus-tomers, but would introduce higher line rental and connec-

tion charges.

The changes were described at their launch in August as "a mixed pudding" by Mr Mike Bett, BT's vice-chairman.

On August 21, Mercury announced a similarly radical restructuring of its prices. The price of calls is to fall, by more for hig businesses than for for big businesses than for small business and residential customers, and a new "frequent caller" programme comes in to compete with BT's discount system.

As both companies fought

port's telephone network from BT last week. Mercury said: "This agreement means that more compa nies are starting to recognise

nies are starting to recognise
wa have a genuine competitive
edge over BT."

Before the changes, BT was
losing customers, eapecially
businesses, in a slow trickle to
Mercury. The changes are not
expected to change the companies' relative competitive positions.

Citibank, which uses both networks, will reappraise bow it uses them in the light of the new charges, according to Mr Nicbolas. "Pressures to cot costs because of the general economic situation means that the new price offers will be given serious attention," he

Today's changes will affect businesses in two ways. First, operating costs for telephone traffic will continue to fall because most big companies make a substantial number of international calls, which will now be significantly cheaper. Second, as prices fall, spe-

telecommunications at BP, pre-fers to stand back from the price hattle in the telephone market. He said: "It isn't our policy to switch backwards and forwards at short notice every cial-purpose networks, which were introduced by many big businesses on the expectation that they would reduce teletime BT or Mercury introduce a price change. We are not expecting to make any rapid

phone costs, will become less attractive.

Because the new pricing system is so complex, only large businesses with sophisticated telephone switching systems, which automatically select the cheapest route, will be able to benefit fully from the price war. Most large businesses will probably continue to use a mixture of BT and Mercury services, with BT used predom-inantly for incoming calls and Mercury used mostly for ontgo-ing calls. The fact that both networks are available provides companies with a mea-sure of security should one system break down. Companies are likely to wait for the situation to become more clear before making any

#### Mike Bett: BT pricing changes are "a mixed pudding"

## bomb in bookshop

THE IRA yesterday admitted being behind five bombing attacks, confirming fears of a renewed terror campaign in

mainland Britain.

In a statement issued in Dublin, it admitted planting an incendiary device found un-exploded oo Saturday at a bookshop in Charing Cross Road, London, and claimed responsibility for an attack on a pub in Charing Cross Road and in a Manchester shopping

It added that unexploded devices found in Preston, Lan-cashire, and on a London underground train were its

weapons.
Scientific specialists were yesterday examining the fire bomb found at Bargain Books of Oxford in Charing Cross Road. The weapon, contained in a small cassette-type box, was similar in construction to those found earlier this year in

the other incidents. Scotland Yard said: "The head of the anti-terrorist branch, Commander George Churchili-Coleman, has warned retailers and the public to remain vigilant and alert to these and other types of terror-

The IRA warned in its state ment that similar attacks would be maintained as long as Britain stayed in Northern

The statement said the bombs had been put in place by "volunteers" of its "active service units". It threatened to continue such attacks in Britain and elsewhere.

## Record on recycling comes under attack

comes to recycling, according to a survey published by the Liberal Democrats today. Only ireland and Greece had a worse record than Britain, in spite of consumer enthusiasm

for recycling, the survey found. In the Netberlands, which has the best recycling record. 49 per cent of paper and cardboard, 86.3 per cent of steel, and 66 per cent of glass are recycled. in the UK, the figures are 30.4 per cent, 74.7 per cent,

and 21 per cent respectively.
The UK is also falling behind when it comes to renewable energy, according to a Friends of the Earth survey, also pub-

THE UK is bottom of the lished today. The survey found European league when it that 87 per cent of the public would be prepared to pay more

for government investment in

alternative energy sources such as wind and wave power. The criticism came just after the deadline for renewable energy projects to submit their applications for support unde the government's Non-Fossil Fuel Obligation (NFFO) scheme, which helps to fund renewable and nuclear energy through a levy on electricity

Friends of the Earth said that only some of the many projects that applied for the scheme would be accepted, and the others would founder.

## Staff lawyers said to be cheaper

By Robert Rice, Legal Correspondent

THE COST to companies of using outside lawyers is between three and five times that of using their own legal departments, according to a survey published today.

The survey of the legal departments of more than 100

top companies carried out by Chambers & Partners, the legal recruitment consultancy, shows thet, on average, outside fees are 3.29 times as high for senior lawyers and 3.09 times as high for junior lawyers.

The difference is marginal when comparing company costs with the lowest fees charged by provincial solici-tors, but among the top commercial law firms in London the highest rates are about five times as high as a company's OWN COSTS.

The cost of taking a senior commercial lawyer on to staff, including salary, national insurance, bonuses, car and pension is £71,324 a year. The cost of employing a junior lawyer is £40,032.

The average cost of support staff for each lawyer employed is £13,442 a year, and the aver-age cost of general overbeads each lawyer employed is £25,136 a year, giving a total average overhead cost per employed lawyer of £38,578 a

The total cost of a company's employing a staff senior com-mercial lawyer is therefore £109,902 a year, and a junior lawyer £78,610.

Companies were asked to state bow many hours were spent by their staff lawyers on providing direct legal services

to the company. The average figures were 36.83 hours a week for senior lawyera and 37.50 hours a week for junior lawyers. Senior lawyers worked an average of 47.1 weeks a year and junior lawyers 46 weeks a year.

To produce the hourly cost of a staff lawyer, the total costs were divided by the number of hours worked on providing direct legal services to the company. The average figures were £68.35 an hour for senior lawyers and £45.57 an bour for

junior lawyers.
Companies were then asked about the average hourly rates they were being charged by their outside legal advisers.

For senior lawyers in London firms, fees were typically in the region of £250 an hour, the highest figure quoted being £300 per bour. The fees of senior solicitors in the provinces are typically £160 an hour, the lowest being £77.

For junior lawyers, London solicitors' fees are typically

aolicitors' fees are typically £150-£175 an hour, the highest being £200. Junior provincial solicitors' fees were typically £120 an hour, the lowest being

The average figures for outside solicitors' fees were £208.3 an bour for senior commercial lawyers and £141 an bour for junior commercial lawyers, respectively 3.29 times and 3.09 times the average hourly rate of staff lawyers employed within a commany.

within a company.

The Cost of Company Legal
Departments. Chambers & Partners, 74 Long Lane, London EC1. this year. The UK's productive capac-

## IRA admits planting Chambers seek aid for Black Country

By Paul Cheeseright, Midlanda Correspondent

FOUR chambers of commerce in the Black Country area of the west Midlanda are organising a joint lobby of the Conservative and Labour party conferencea this month and

The chambars of Dudley, Sandwell, Walsaii and Wolverhampton are to present conference delegates with a plea for cash aid to replace worn-out industry and to

They will also seek political support for new road links.
One of the most industrialised areas in the UK, the Black Country has suffered severely in the recession. Unemployment rates, depending on the borough, are between 3 and 45 percentage points above the national

radical change in their alle-

Mr Ron Bell, head of group

average.

The decision to lobby the party conferences reflects the desire to overcome the view in

the Black Country that, as Mrs Anne Avian, manager of the Sandwell chamber, put it: "We are always left out of things". It also reflects the trend among chambers of commerce nationally to pool resources to provide a better service to business. In October 1990, the Association of British Chambers of Commerce, the umbrelia body for the individual chambers, introduced a plan to promote

co-operation among chambers. That envisaged 55 "core" chambers, as smaller chambers

affiliate with the larger ones. The catalyst for a combined effort at the party conferences by the normally independent Black Country chambers is believed locally to be the efforts of Mr Don Richardson and Mr Roy Richardson, the brothers who own Richardson Developments, the property

## Closure will top agenda as bank regulators meet

By David Lascelles, Banking Editor

TOP international banking snpervisors gather in Stock-holm today for a two-day meet-ing at which the ramifications of Bank of Credit and Com-merce International shutdown

will dominate the agenda.

The meeting of the so-called
Basle Committee of banking
officials from the Group of Ten industrial countries is the first since BCCI's assets were seized in a worldwide swoop on

July 5.

The meeting will also be the first to be chaired by Mr Gerald Corrigan, the president of the New York Federal Reserve Bank, who was appointed only three days after BCCI was

closed.

Although officials do not expect the meeting to produce immediate changes in banking regulation, it will provide them with their first opportunity to discuss the failings exposed by the BCCI crisis.

The officials are expected to consider ways of tightening up the Basle Coocordat, which the Basle Coocordat, which allocates responsibility for supervising banks with operations in more than one country. They may insist, for example, that banks incorporate in the country where they have their main business, and that they all bave a clearly defined lender of last clearly defined lender of last

The BCCI affair may also lead to changes in supervisory and auditing practices to enable fraud to be identified more quickly.

Mr Corrigan has avolded

making any specific state-ments about tha lessons of BCCl since his appointment, other than emphasising the



clusions over a bank that was unique in many respects. He will be testifying to a Congresslonal banking committee about BCCI on September 13. The BCCI affair will also be discussed by G10 central bank governors when they hold their first post-holiday meeting in Basie in a week's

Mr Masihur Rahman, who was BCCI's chief financial offi-cer until ba resigned last year, accused the Bank of England and Price Waterhouse, BCCI's auditors, of "gross negligence" In their handling of the

In an Interview with the Observer yesterday, Mr Rah-man said both the Bank and Price Waterhouse failed to act even though there was evi-

dence of irregular lending in 1989, and of possible fraud in BCCI's treasury in 1985. The Bank of England was interested only in "a white-wash" until the evidence of

## CBI finds moderate optimism on economic upturn

By Michael Cassell, Business Correspondent

THERE is now widespread, if moderate, optimism throughout British industry that 1992 will bring an upturn in business to all sectors of the m business to all sectors of the economy, according to a survey jointly conducted by the Confederation of British industry and A.T. Kearney,

management consultants.
The survey, published today, finds that most companies across 18 business sectors expect sales and profits to recover next year from 1991

Mr Andrew Sentance, CBI economic affairs director, said:

year of recovery for the British economy." The survey - of 685 private sector companies with combined annual sales of combined annual sales of £55bn and 1.5m employees – confirms that the recession will nevertheless continue to take its toll, with capital spending and employment levels falling well into 1992. Nevertheless, it reports that employers remain compatited.

"It jooks like 1992 will be the

employers remain committed to increased training and that spending on research and development is likely to continue to hold up well.

The findings, based on questions asked in May and early June, are among the most optimistic conclusions yet to be drawn about the medlom term economic cotlook. In spite of growing evidence that the recession has already bottomed out, though, the survey's authors confine themselves to suggesting only that the low point of tha present cycle will be reached

present cycle will be reached before the end of 1991. The survey concludes that the improvement in sales is expected to be in advance of profitability in returning to

1989 levels. Profits will continue to be squeezed by rising costs and an inability to raise prices.

raise prices.

Every industry sector is predicting higher sales next year, with nearly balf tha participants expecting them to return to 1989 levels before the end of this year. Yet even the most optimistic sectors — motor vehicles, communications and financial services - are predicting

recovery rather than real The survey concludes that the recession is, in spite of its

benefit to British business. The main reaction of management to what it describes as a "historically severe decline" in domestic demand has been to emphasise cost reduction and to improve

difficulties, forcing changes

quality.

The survey shows that companies are planning to improve the quality of personnel from within their organisations, placing greater emphasis on training, job switching and retraining. Businesses of all sizes are said

to be taking tha same view. survey finds that most small companies expect to recruit more people in 1992, while large and medium-sized businesses say thay will continue to shed labour. The most algnificant impact of continuing job losses will be on unskilled manual staff management

Managing the Year Ahead -Business Responses to Current Economic Pressures. CBI, 103 Oxford St, London WCIA IDU.

## FORECASTS FOR THE UK ECONOMY

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poil tax. CBI, BZW, Goldman Sachs, UBS, ITEM, EEC, Hoare Govett, Warburg have Q4 figure. Unemployment: In millions, average over year. EEC has everage for Q4. Interest rates: Three-month inter-bank rate. CBI uses base rates. National institute uses three month Treasury bills. BZW, ITEM, EEC, Warburg and Hoare Govett have Q4 figure. PSBR: In Ebn. Henley and Cambridge Econometrics use PSBR on calendar year. A dash indicates

## Economists disagree about timing of recovery

By Rachel Johnson, Economics Staff

THE UK economy is still dragging along the bottom, although the year-long recession — as described by economic statistics and in terms of gross domestic product — is drawing to a close according drawing to a close, according to the Financial Times summer forecast of the UK economy. The forecast, which draws together 23 separate forecasts from prominent university economists, independent think tanks and City investment houses, predicts that GDP will rise by no more than 1.7 per cent next year, still well below the UK's potential growth rate.

The upturn will not be felt properly for another 12 months, the forecast says although faint stirrings of recovery will be discerned with more frequency from this quarter onwards which leads surter onwards, which leads sup-port to the government's claim that recovery will take place

ity will not be operating at full stretch until a somewhat more vigorous recovery starts in the

vigorous recovery starts in the second half of next year. Then, activity will be about 2.5 per cent to 3 per cent higher than in the first half.

Economists disagree over the precise timing of the recovery. Credit Suisse First Boston says it bas already started. The OECD and S.G. Warburg foresee a "modest" recovery this year, belped by increased oil production in the North Sea after a year of maintenance after a year of maintenance interruptions. Greenwell Montagu and the National Institute predict a "slow and hesitant" one in the second quarter of next year. The Henley group sees the recession dragging until a pick-up in the third outster. More important, economists

debate which impulses will push the UK out of its year-

long recession, which has been

fiercer in terms of bankrupt-

cies, insolvencies, and repossessions of mortgaged proper-ties than the recessions of 1974-75 and 1980-81. In the US, talk centres on an "inventory-led snap-back" fuelter. In the UK, economic opin-ion has converged towards the long-held government line that

the recovery will be hastened by a growth in incomes, con-

sumer spending and lower inflation.

In the UK - as opposed to the US - investment spending is still expected to fall on an annual basis over next year, after a hefty 10 per cent drop this year. With investment the second biggest component of GDP, this forecast discloses the extent to which the government is relying on consumer. ment is relying on consumer spending – roughly two thirds of GDP – to end the recession. In 1991, consumer spending

is expected to fall another 1 per

cent below last year'a levels,

after a drop exceeding 2 per cent this year. Spending revives quickly, to 1.5 per cent in 1992, as retail price inflation subsides to an annual rate of a projected 5 per cent by end-1991 and 4 per cent by end-1992 Lower interest rates will give an added impe-tus to growth, but most fore-casters expect the government to cut rates by only another point to 10 per cent by 1992, with its scope for more cuts limited by nervousness as the

election, due hy July, approaches.

Mr Giles Keating, economist at CSFB, is among the faw forecasters who predict that manufacturing output will pull the economy from recession. Taking a line that contradicts the Confederation of British Industry, he says factory out-put will rise by 5 per cent next

"Productivity growth will now be very rapid, as this is a

cyclical recovery phase," Mr cyclical recovery phase," Mr
Keating says.

The CBI argues that factory
output will continue to be sluggish next year — rising only
1.6 per cent — with spare
capacity and unemployment
continuing to rise.

Even gloomier is Professor
Wynne Godley, of King's College, Cambridge, who foresees
a year-on-year drop of 3 per
cent in factory output next
year.

Expectations of an export-led recovery also remain atrong, although there are concerns that the constraint of the European exchange-rate mechanism will curb export opportunities. From a slight year-on-year rise of half a point in 1991, industry's export volumes are due to rise by 4.7 per cent next

Oxford Economic Forecasting, the Item Club, the CBI and Barclays de Zoets Wedd all forecast growth of more than 6 per cent in export volumes next year, but they caution that exports have been helped by the strength of the unified German economy. That has been sucking in imports at a rate that is not expected to continua whan the German economy starts to slow later

this year.
The US economy, which is The US economy, which is due to return to a trend growth rate, might offset the German slowdown. Still, BZW says, "Export growth will be modest rather than the main impulse for recovery." As a result, the current-account deficit will rise to about £50n next year, after £70n this year (Treasury deficit forecast is £50n).

Professor Tim Congdon's Lombard Street Research adds the monetarist warning that the recovery will be constrained largely by weak credit demand and a standstill in the growth of the broad money

growth of the broad money



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HARLING THE PART OF STREET \*\*\*

t'the rear of a Delta Air Lines maintenance hangar, a glasming white jet is under inspection, it is a disconcerting creature - freshly-painted so that its corporate issue have been obliterated, yet minus any new ones. "The ultimate generic aircraft," chuckies one employee.

This situation was not to last long. Until mid-August, the plane belonged to Pan Am, ser-vicing its Boston-New York-Washington shuttle routes. Now, both the routes and some aircraft are being bought by Delta one part of a much larger deal hammered out with the bankrupt seller's creditors on August 12.

Delta wanted to start operating the shuttle by September 1.
So, in less than three weeks, jets had to be overhauled and painted, ticketing arrange-ments and advertising changed, and additional employees recruited. All, moreover, without disrupting current operations.

This is how the world's largest airline is being created — and the winds of change can be felt throughout the Atlanta headquarters. Walk through Delta's maintenance facilities, for example, and new hangars are being added. A 152,000 sq ft reservations centre is going up and there are already plans to extend its training centre, only

three years old. Pilots, meanwhile, are being recruited at a rate of 90 a month, while more than one new aircraft is being added every week.

Spurring this growth is the drive by Delta, currently number three in the industry, to switch from being a predomi-nantly domestic airline to one with a global network — a transformation which the Pan

Am deal helps hugely.

If is doing so under intense rivalry from other big US carriers, like American Airlines and United, and the rationale in all cases is the same. Domestic traffic growth has been negligi-ble since the late-1980s, while international traffic continues to expand at double-digit rates.

But managing such change is no simple task and, for Delta in particular, one question looms large. How will a highlyprized corporate culture survive as the airline leaps to the forefront of its industry?

It would be hard to understate Delta's uniqueness, much of which centres on the famed "family" relationship between the company and its 67,000 employees. Delta personnel are among the best paid in the industry and yet, pilots aside,



## Pulling together for Delta

Nikki Tait explains how the US airline plans to introduce its corporate values into Pan Am

they are not unionised.

The 65-year-old company prides itself on promotion from within, a policy which extends to the highest management ranks. (Ron Allen, its chairman, started out in the personnel department.) There is also a "no redundancy" pledge, which is remarkable given the industry's fickle fortunes.

The upshot is minimal staff turnover; flight crews have even included a few great-grandmothers. The airline, moreover, can take its pick when recruiting newcomers, with the result that over 90 per cent of its pilots arrive with previous military training. At times, to an outsider, the philosophy seems slightly overwhelming - beards, for exam-

ple, are onlawed throughout the group - but there is no doubting employees' response. When the airline hit a rough patch in 1982, they chipped in to buy Delta a new Boeing.

And it would be wrong, in a "people business" where customer service is a major sales point, to view these guiding principles as pure altruism. For all its southern, conservative image, the airline has operated fairly astutely. Three major acquisitions - Chicago and Southern, Northeast Airlines and then Western - have givan it a comprehensive domestic network, with well-

placed hubs at Atlanta, Cincin-

nati, Salt Lake City, Dallas, Los Angeles, and Orlando. At the end of 1990, Delta had one of the youngest fleets in the industry and, in recent years, it has been by far the strongest carrier financially. Between 1986 and 1990, Salomon Brothers calculates that

cash flow averaged 71 per cent of total debt, compared with 33 per cent for United and 27 per cent for American. The Pan Am deal, however, opens up a different ballgame. Essentially, there are three parts to the transaction - the purchase of the shuttle operations; of Pan Am'e remaining European assets, which include a Frankfurt hub; and ahout 45 per cent of a mnch-reduced Pan Am operation (with the airline's credi-tors owning the remainder.) Immediate logistics aside,

the shuttle element is relatively straightforward. For a start, one major rival - the Trump Shnttle, which flies identical routes - is undergoing some upheaval. Donald Trump's bankers are repossessing the carrier and handing its management to Northwest Airlines, but no dates or details for this transfer have been finalised. Secondly, some studies by Delta have also suggested that passengers liked the way Pan Am had run the service. "The common thread was: don't change anything - it works," says Al Kolakowski, a start, Delta will also take on Delta's vice-president of mar-keting. "Basically we'll mirror what Pan Am has been doing, only put a Delta brand on it." The European assets are minded, and unionised.

another matter. From an operational viewpoint, most analysts are enthusiastic. The rontes will significantly enlarge Delta'e international network which, in 1990, produced only \$1bn out of its \$8.5bn revenues. Pan Am flies to around 40 Transatlantic destinations, including a number in Asia, and also possesses a "significant" number of the rights to fly certain routes

oreover, an expanded presence at Kennedy airport will he extremely beneficial. As Ron Allen points out: "We'd seen more and more of the need for a gateway ont of the North-East – and New York was obviously the best." On the other band, analysts gener-ally agree that Delta's vastly superior domestic network will mean that it can feed the European routes more efficiently, transforming their profitability. "The question is mass," comments Paul Turk, analyst with the Avmark aviation con-sultancy, "and they have achieved that."

which it is not currently using.

But, in management terms, there are potential hurdles. For

6,600 Pan Am employees, who come from a different culture - far more internationally-

The buyer has the advantage that its own pay rates are higher - an average 22 per cent differential for US staff, according to Maurice Worth, vice-president of personnel – and there will be a three-year pariod during which ex-Pan Am employees climb up to Delta scale.

Delta's own excellent labour relations, moreover, seem to have stood the carrier in good stead so far. "It's like day and night," comments the Pan Am flight attendants' union, comparing its experience in the Delta deal with the complications which followed United's purchase of Pan Am's Heathrow routes earlier this year.

But even Delta acknowledges that extending its "family" philosophy to employees in non-US bases may be tricky. One solution is to form "spirit teams", made up of Delta volunteers, who would visit major European locations and simply chat, without management supervision. The scheme, it claims, reaped dividends in the merger with Western.

The airline concedes, too, that - since it is not buying Pan Am's 747s - it will be constrained initially by aircraft complicated; Delta's cash outcapacity. A realignment of

Delta's entire European network is still being planned, with a view to a possible November 1 start date. But, at this moment, Kolakowski pre-dicts that Delta may actually

back out of some Pan Am mar-

kets, although frequencies may be increased in others. Meanwhile, on the marketing front, there is the simple problem of "hrand identity". "When we start getting into Ankara or Bombay, our name is not exactly a household word," says Kolakowski candidly. "So I think the launch ads are trying to find a way to link Pan Am with Delta, and

capitalise on both."
But perhaps the element in the Pan Am deal that worries analysts most is the stake which Delta will take in the "reorganised" Pan Am, the much-reduced operation running the Latin American/Carib-

bean routes from a Miami hub. For example, Standard & Poors, the rating agency, has suggested that the European benefits may be "more than offset by the scale of assumed liabilities and the investment in a still struggling ben Am" in a still struggling Pan Am".

The concerns are twofold:

Delta's financial exposure and the amount of time and effort which may be diverted to a potentially troublesome investment. From a financial viewpoint, the Pan Am deal was

\$200m for shares and notes in Pan Am. But it also agreed to

assume various liabilities. Tom Roeck, Delta's finance director, claims that the real cost of the transaction, in terms of additional Pan Am liahilities, is \$526m - a figure he derives from a fairly persuasive set of additions and subtractions, but which varies significantly from the numbers given in the bankruptcy court. (For example, Delta has promised to assume up to \$100mworth of Pan Am ticket liabilities, but Roeck suggests that the actual cost of this may be

nearer \$40m.) The net result, he argues, will be to increase Delta's debtto equity ratio of around 45:55 at end-June, to a pro forma 52:48. In airline industry terms, that is eminently respectable.

But some analysts worry that the expenditure will not stop there. On the plus side, Pan Am's Latin American routes are traditionally profitable, and projections given to creditors have suggested an \$83m profit by 1995; the company has some \$300m-worth of tax losses to carry forward; and Roeck claims that the busi-ness will be fairly well-capitalised with a 50:50 debt-to-equity ratio (excluding capital leases) by year two.

On the minus side, American, a big rival, has already stepped up the competition by announcing a 27 per cent increase in its own flight capacity in the region. And Kolakowski acknowledges that Delta will input into matters like ground handling, advertising, contract services and so on – despite Pan Am's sepa-rate management. "Delta's going to have a major stake in this company, so it's going to do whatever it takes to support

it." he comments. Bnt, at the end of the day, perhaps the hardest question is whether success itself could bring problems. Could interna-tional size dull some of Delta's individuality? Might consolidation in the industry create flack from customers if rock-bottom fares disappear?

In the throes of far more immediate concerns, Allen concedes the possibility. "We have to be sensitive to that," he says simply. "When customers have choice I want them to pick Delta - but that doesn't mean we're always perfect."

And, as it battles for European customers in competition with brasher rivals, such engaging modesty may yet be Delta's strongest suit.

## lay was \$621m - \$416m for the European/Shnttle assets and If change 1S inevitable

By Simon Holberton

DEATH AND taxes were said to be the only two certainties in life. To that truism can now be added a third: change. Change is the leitmotif of

just about everything being written nowadays for managers about management. The sensation of change is daily reinforced with developments as far-reaching as the Gulf War and the collapse of communism in the Soviet union. As J B M Kassarjian, a visit-

ing professor at the IMD busi-ness school, points ont, the critical issue for companies today is how to develop managers capable of responding to rapid changes in the business environment – an environ-ment characterised by shortening product life cyclee and development times, changing market structures and chang-

ing patterns of distribution.
To cope with these developments Kassarjian says companies need to create leadermanagers: executives capable of mastering the unfamiliar and leading change from within. He pooh-poohs some current fads. Rejecting hierar-chical controls for participacient; calls for entrepreneurial initiative denies the need for organisational coherence; and, empowerment is just a fad because real self-confidence

follows achievement. Managers can acquire the art of leading change. Compa-nies ought to delve within their organisations for manag-ers capable of learning. Kassarjian suggests two ways.

First, scont for talent. Companies ought to be sensitive to those junior executives who show initiative and good judgment. The hard part is getting existing senior managers to sbare information. The chief executive ehould encourage the sharing of short-lists.

The other way is learning through provocation. Learning starts by living through novel and demanding situations. Challenge is always unsettling: stretching requires effort; integration begins with a deep sense of achievement and continues to resonate in future challenges."

Jolt your managers out of their comfortable groove - they may learn to lead change. Perspectives for Managers, IMD, PO Box 915, CH-1001 Lausanne, Switzerland, Fax: 41-21-266 725

# THE WORLD MAY BE IN A RECESSION BUT NOBODY TOLD THAILAND.

While most of the world wrestles with recession, Thailand's economy is booming.

It is enjoying a period of unparalleled prosperity, with one of the fastest growing economies in the world.

This boom period is being export-led and investment driven, attracting leading foreign investors. In particular it appeals to those looking to relocate their production bases in preference to Japan, Taiwan and South Korea.

Incentives like tax-free periods make investing in Thailand an enormously attractive proposition.

Tourists, too, are being attracted in ever increasing numbers, contributing a total of US\$3,855m to the economy in 1989.

Thailand is exceptional in the diversity of interests it offers tourists, and so is unlikely to fall out of fashion after several years, as usually happens with destinations enjoying such popularity.

Thailand's growth is mirrored by that of its airline, Thai Airways International.

In 1989 it was the fastest growing airline in the world, and it continues to grow rapidly.

This success has prompted Thai Airways International to seek privatisation through listing on the stock market later this year, and it is predicted it will be one of Thailand's most sought after stocks.

As a sign of endorsement of Thailand's continuing importance, The World Bank has chosen to hold its annual international conference in Bangkok in October.

As you can see, Thailand's economic prospects look extre-

No wonder it's known as the Land of Smiles. That



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**BUSINESS INFORMATION** 

Part of the Financial Times Group

Name, address, telephone number, teles number and fax number of the contracting body.

registration for pregualification of candidates for a design, the construction (register before 19 October 1991).

II. The selection of a maximum of 5 candidates on the basis of selection criteria (end 1991/beginning 1992),

III, the drawing up of a deeign and the making of a price quotation for the possible construction, by the sa

Project/bracteur Westerscheide-Doververbinding,
Hei Groens Woud 1, P.O. Box 185,
4330 AD Middeburg, The Netherlands
Telaphone-31 (0) 1180-31700, Telex 37881, Telefax +31 (0) 1180-34759

a. Method of contracting

IV. evaluation of designs and price quotations (second half 1992).

VI. If decision for construction is positive; contract for construction,

b. Type and sosia of the services, general information on the project:

c. The sim of the project is the construction of a zer

In this connection, the activities currently include

drawing up of a plan of action, and a timetable:

Possible implementation timetable:

a maintenance plan, and a cost est

a. Closing date for the receipt of Applications for participation:

c. Language or languages in which the application must be written: Registration as a condidate should occur in writing in the Dutch language

date of contract awarding and contract completion
 name and address of contracting organisation and management,

o. Address to which application must be sent.

Final data for the sending of immations to lander:

the company in question's share in design and construction work
 financial implement

As necessary, the required quarantee sums and quarantees

Provincie Zealand - Directse Milleu en Watersman

**CONRACTS & TENDERS** 

NON PUBLIC PROCEDURE INVITATION FOR PREQUALIFICATION

The project director of the Westerscheide-Geververbinding WOV (Western Scheidt cross-river connection) invitee candidates to gregulatly for (

V. description of the States General of the Province of Zeeland for the construction or otherwise of the project (# possible and 1992).

b. Type of assignment for which this investion to tender is being made. After pre-selection, assignment for the drawing up of a design for the WCV, and the making of a price quotation for the implements WCV. For this assignment, commicts shall be a closed with the selected candidates. In the case of a posture decision on implementations to be followed by a design and construction contract for one of the candidate.

The project concerns the drawing up of a design, and the making of a price quotation for the possible construction of a creative or under the Western Scholdt, between Zeeuwach-Visanderen and Zuid-Beveland, together with approach read

Selected candidates will receive a remuneration. The method of payment and thesize of this remuneration, together with the ominie which the designs must fulfit, will be indicated in the leader documents to be sent the selected candidates. Upon payment of this remuneration, the government shall become the legal owner of the (part designs, and may use them as they see fit.

On 1 March 1991, the Sistes General of the Province of Zeeland decided on the location of the route for the WOV.

On 7 March 1991, the Dutch Minister for Transport and Public Works agreed with this prepared route.

The route, outside the dyice, is in the Province of Zeeland in the Netherlands, between a point just to the west of the lock complex at Tempergen in Zeelandorn (Municipality of Tempergen in Zeelandorn) (Municipality of Borsele). The chasen route also includes connection with the existing read network.

The connection should consist of a tunnel below the meth shipping channel of the Westerscheide - de Pies van Terreuzen - and a bridge or furnel over or under the Secondary shipping channel, the Everingen.
The total length of the furnel beneath the main shipping channel is approximately 1,800 metres; the dam sections shusted outside the olyses have respective lengths of 500 metres and 2000 metres; the length of the connection over or under the secondary shipping channel is approximately 2100 metres. The length of the approach road is, on the north side of the Western Scheidt approximately 900 metres, and on the south side approximately 2500 metres.

- the drawing up of an integrated basic decign with specifications, on the besis of functional limiting conditions, to be placed at the

The province of iceland shot snoto the selected candidates, after pre-selection, at the end of 1991/beginning of 1992 to draw up a design, an

When the contract for the drawing up of a design and the making of a price quotation is issued, after pre-selection, the selecting organisal will indicate the guarantee sums and guarantees required in the case of a construction contract.

0. Details of the situation of the contractor, togethor with economic and technical minimum requirements which the contractor must fulfil,

Most important regulations for Rhancing and payment and /or reference to the texts in which these will be teld down: Financing and operating mothods of the project are being investigated separately.

a. Information showing that the candidate has been active, over the leat 10 years. In the design and construction of large scale infrastructure projects, with a tender sum or invoiced ourn of Dft, 0.5 to Dft, 1 billion, with an indication for each project of:

b Information showing that the candidate has sufficient financial backing, e.g. arrivel reports for the lest 3 financial years, showing balance and profit and lose accounts

nformation showing that the candidate can provide sufficient quality (in the fields of management, design and construction) necessary of e-project of this type,

Should the contracting body deem such necessary, further information concerning these matters faild down in articles 23.24, 25, 26 and 27 of the Directive of the Council of the European Communities concerning the coordination of the placing of government contracts for the implamentation of projects (as rovised in Directive 89/440/EEC of 18 July 1989), shall be requested.

The matters dealt with here concum pre-selection: companies may be considered for the contract for the drawing up of a disign and the making of a price quotation, if a can be shown that they fulfill the following criteria:

making or a price question, if 8 can be shown that they suffil the following criteria:

the criteria laid down under point 10;

experience, technical and organisational capeblity in correction with design and construction (e.g. in large scale infrastructure projects);

financial backing including barris guarantee for a maximum of 5% of the contract sum;

quality control system according to Dutch standard NEN ISO 9000, and experience of working with this standard;

organisation of the company or the combination, and the past experience of the company or the combination

the tips to projects already camed out:

availability of a good (project) support organisation, with a view to guaranteeing the undisturbed advancement of the project, even under

uniforteen occurrationes;

For the completion of an integrated basic design and quotation, a period of nine months is available. The construction time is estimated by the contracting body at approximately 5 years. For the planning procedures and land purchase, it is estimated that 3 years will be necessary, from today.

As nocessary, the legal from of the combination of contractors to which the contract is granted must be: A company or a combination of companies may register as a condidate, in the case of a combination, the must be named. Each company may only register once, either individually, or in a combination.

Registration as a candidate for pre-selection must occur before 18.00 hours, on 18 October 1991.

Reference: Westerscheide-Deververbinding, Address and body as mentioned under point 1,

During registration for pre-selection, the candidates must provide the following details:

Criteria applicable for granting of the contract, inectar as they erenot already included

Indicated lines of decision, and provon decision-taking ability:

- legist form of the company or the combinatin, indicating the liable compani- completence of projects in stall waters;

- completences of information.

For further information, the following Dutch language documents are available:

- Tracenom/Mileu-effectrapportage Westerscheide-Geververbinding

ruction, including detailing of the design, and the quality control system:

#### **APPOINTMENTS**

**Abbey National** finance director



■ Ms Gwen Batchelor (pictured) has been appointed finance director for ABBEY NATIONAL TREASURY SERVICES, responsible for Abbey National's wholesale market and leasing operations. She was managing consultant for Price Waterhouse's treasury practice.

Mr Tim Ambler has been appointed a non-executive director of THE WOLVERHAMPTON & DUDLEY BREWERIES. He is currently a research fellow at the London Business School, and was previously joint managing director of IDV, wines and spirits division of Grand Metropolitan.

### ■ Mr Alex Hammond-Chambers, chairman, retires from the board of IVORY & SIME,

Edinburgh, at the end of this year. He will be succeeded by Mr David Newbigging, deputy chairman, who is also chairman of Rentokil

STRUCTURAL ENGINEERING Darlington part of the construction division of Trafalgar House, has appointed Mr Jeremy Beeton as managing director



■ HORWICH CASTINGS, Bolton, the former British Railways foundry, has appointed Mr Philip Kenyon Thomas (pictured) as financial director. He joins the management huy-out team which took the foundry from administration last Fehruary. He was group financial director for Hopkinsons Holdings from 1983-88, and has since been a consultant.

#### **LEGAL NOTICES**

No. 007592 of 1991 IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION COMPANIES COURT

MR REGISTRAR PIMM

IN THE MATTER OF HALVANON INSURANCE COMPANY LIMITED

IN THE MATTER OF THE **COMPANIES ACT 1885** 

NOTICE IS HEREBY GIVEN that by an Order dated 8th July 1991 the Court has directed a Mosting of the creditors whose claims size from hamasclans, enemed into with the London Office of the above-named Company the London Businese Contions" as defined in the Scheme of Arrangeroent hareinafter mentioned) to be convened for the purpose of considering and it mought in approving (with or without modification) a Scheme of Arrangeroet proposed to be made between the said Company and its creditors and that such Meeting will be held at the Chartered Industries institute, 10 Aldermanbury, London ECZY 17.17; England on Zird October 1991 at 10.00 office, in the forenoon at which place and time will the aforesaid London Business Creditors are requested to assend. NOTICE IS HEREBY GIVEN that by an Order

Any person antitled to ettend the said Meet ing con obtain copies of the sald Scheme of Arrangement, Form of Proxy and copies of the Statement required to be furnished pur-suant to Section 426 of the above-members Act at the office of the undermembers of formating 10k registered office at Shelley House, 3 Nobis Sireet, London ECZV TDO and at the Company's tarsell segistered office at 20 Macch Street, Tel Aviv, 6523 during usual business hours on any day color than a Sazurday or Sunday's prior to the day appointed for the sald Meeting.

The said London Business Creditors may vote in person at the said Meeting or they may appoint another person, whether a Lon-don Business Creditor or not, as their prom

It is requested that forms appointing prodes be ledged with the Company's English Joint Liquidators at their office situated at Shelish Hause, 3 Noble Street, London ECZY 7DC. England not: Shelick not less than 45 hours before the time appointed for the said Meet-ing, but it forms are not so lodged they may be handed to the Chairman at this said Meet-ing.

By the said Order the Court has appointed Melecum John London or falling him Gerhard Adm Welse or tailing both of them, Philip John Singer (all of the attressed Shelley House) to act as Chairman of the said Melecular Chairman of the Said Melecular Chairman or trends.

The said Scheme of Arrangement will be aubject to the subsequent approval of the Court.

Dated this 30th day of August 1991.

Solicitors for the Liquidators

HOMES OF WORTH LIMITED

eceivers: 12 July 1991 Name of person appointing the joint adminis-trative receivers. Widdend Bank pic JOHN FREDERICK POWELL and IAN NAPIER

CARRUTHERS Joint Administrative Fi era. Office holder nos 249 and 514) of Car's Gully.

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Neture of Businese: Leisure Products
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John Administrative Receivers. Richard
Charlos Turton and Joseph Besumoni Attinton, (Office Holder Nos. 2521 and 1980) of
Touche Ross and Co., Newster House,
11 Newhall Street,
Berningham B3 3NY

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#### CONSTRUCTION CONTRACTS

## £37.3m South Wales M4 link

AMEY CONSTRUCTION has been awarded a 30 month con-tract worth £37.3m by the Welsh Office for the M4 Brynglas tunnels and the A4043 Malpas inner relief road.

The works, located at Newport, Gwent, consist of some 5.4 km of new dual two lane section of the A4042 Newport-Gwent road (the Malpas inner relief road) and one kilometre as alio roads and access roads to the M4, which is widened to

three lanes.
The construction includes 27 new major structures, together with culverts, gantries - there are extensive traffic management structures - and earthworks with lightweight fills.

Major structures include two RC post-tensioned box section viaducts of 11 spans across the River Usk and one viaduct which crosses the M4 motorway. A similar dual span structure is being huilt on the

southern part of the A4042. A futher 20 span RC viaduct 225 metres long, varying in width from 20 metres to 40 metres will connect with the Harlequin viaduct and roundabout.
The structures involve

extensive piling operations with contiguous piled retaining

The consulting engineers are Sir Owen William and Part-

## Resort hotel development in Thailand

175 room Sheraton Resort

The building contractor JOHN LAING INTERNATIONAL has been awarded the company's first two contracts in Thailand. As part of the Thailand operation, JLI has formed a joint venture with Pairoj & Associ-ates, a Thai development and consultancy company.

The new company, John

beginning of next year with completion in the last quarter of 1993. Laing P&A, has won the con-John Laing P&A has also struction management con-tract for a £12m three-storey won a consultancy contract for provision and installation of

medical equipment for the new £8m Sikarin hospital in Bang-

Hotel on Thailand's eastern seaboard near the town of Ban Laing Scotland, part of John
Laing Construction, has been
awarded a contract worth
about £1.3m by Imperial
Tohacco to refurbish its offices
in East Kilbride. The warehouse will also be refurbished Chang, south of Pattaya.

The project is currently at design stage and construction is scheduled to start at the and new security services installed to cover the site

Development Corporation at Landsea Gardens for 2300,000 and a distribution wavehouse worth 2300,000 will be built in Cardiff for Whites of Warring-

Hall & Tawse

Group Limited

MOTSURE CHES

DESIGN WHO BURED

**SPECIALIST WORKS** 

PLAN & Torrer Galley Unable the Road, Machinesth, Dudy

Relief road

The BIRSE GROUP's

recently-opened regional office in Cardiff has won contracts

worth over £30m. The projects include the £15m Lower Rhym-ney Valley relief road for Mid-

Glamorgan County Council, a large infrastructure and super-store development at Torquay for £14m and an extension to

Evercreech Sewage Treatment Works at Glastonbury in Som-

Landscaping works will be undertaken for Cardiff Bay

#### Euro Disneyland

erset for £450,000.

QUILIGOTTI, the terrazzo tile manafacturer, has won two flooring contracts for the Euro Disneyland theme park near Paris.

The first contract, worth the first contract, worth £450,000, is to lay the floor in the "Videopolis" building, which forms part of Discovery land, one of the five principal areas of "lands" at the Eurodisneyland theme park.

The work is believed to be one of the most intricate ter-

razzo floors ever installed and will include some 10,000 indi-vidually cut tiles in 11 different colours. The project will involve a 10 week on site installation programme.

The second contract is for

the floor of the main ticket area situated at the main entrance to Euro Disneyland. It is estimated that 11m people each year will pass across the floor to enter Euro Disney.

#### **Channel Tunnel**

The precision engineering division of LYDNEY PROD-UCTS has been awarded con-tracts worth £1.5m for the manufacture and supply of floors and internal partitions to the Trans Manche Super Train, which will operate passenger services through the Channel Tunnel. The performance specification for both floors and internal positions bave been dictated by passen-ger safety considerations dur-ing the 30 minute journey through the tunnel.

### Roadworks

## Improving the North Circular Road

WILLETT and CEMENTATION CONSTRUCTION, the regional building and civil engineering companies in the construction division of Trafalgar House,

have receotly more contracts worth over 512m.

Brent Council's developement department has awarded Cementation a £3m contract for the reconstruction of the A406 North Circular Road between Neasden and Staples Corner. The project will involve complete reconstruc-

central reservation fencing and associated drainage.
Work will he carried out whilst maintaining traffic flow in the region of 100,000 vehicles

tion of the east and west bound carriageways together with

a day. Cementation has also been

awarded a £3.15m contract by Government Communications Headquarters, Cheltenham, for the design and construction of a generator house and tank

which will include a lecture theatre within the ovarall internal floor area of 1,606 sq At the Southmead Hospital in Bristol an elderly and acute mental illness unit with accom-mmodation for 72 patients is

In Canterbury, Willett has

received a contract to huild a husiness school worth £1.9m

for the University of Kent

being built under a £3.89m contract awarded to Willett by the Southmead Health Authority.

facilities. Construction is expected to start towards the

#### Greek pharmaceutical plant scheme The total area of new develrefurbishment of production

MDA HRLLAS (SA) has been appointed by Glaxo's Greek company as project manager for a major extension, costing between £7m and £8m, to its premises at Kryoneri, near

opment is estimated at 13,000 sq metres and will include an office block, the extension of the warehouse, a distribution depot, laboratories and factory offices, a canteen and the

MDA Hellas (SA) is part of the MDA Group International, which is based in Athens. New facilities for Exeter newspaper

printing plant and associated office accommodation to house

#### redevelopment programme heing undertaken by the Express and Echo, which also includes a colour press and 200 employees at Sowton Bust-ness Park on the outskirts of Exeter. The newspaper is to

A \$3.6m contract to design and construct premises for Exeter's Express and Echo newspaper has just been awarded to a Bristol-based company, JT DESIGN BUILD, by the West-

other new production and publishing equipment. ern Times Company. The new premises are part of a 19.5m involves the construction of a office in the city centre,

## Retailing development in Nottingham

HALL & TAWSE GROUP, the construction arm of Raine Industries, has received orders

Hall & Tawse Eastern has been awarded a £4m contract to construct 120,500 so ft of retail space for Boots Proper-

ties in Nottingham.
Other new work won by the East Midlands regional company includes a £2.2m contract for extensive ground works for a new research centre and offices for British Gas at Loughborough and £3m worth of refurbishment projects

tracts throughout the region. They include a £3.4m contract to build extensions to Perth Grammar School for Tayside Regional Council; a £1m contract from Aberdeen Harbour Board for the construction of a multi-ievel car park; work totalling nearly film for Macal-lan-Gleulivet to create two

throughout the region including a major facelift for a Grade
Il listed building in Burton-onTrent for Hermitage Park

The block of the region including the bonds in an existing warehouse at its Craigellachie distillery and several bousing partnership contracts through Hotels. out Scotland to provide low-Hall & Tawse Scotland has cost homes in the region's

Hall & Tawse Western's new workload includes a £250,000 contract to construct a grandstand at Hednesford raceway in Staffordshire for the Cannock Chase District Council ready for the world champion-ship formula one stock car meeting due to be held there in

HT CONSTRUCTION, UK subsidiary of Hochtief AG, has won the £2.2m contract for the Old Kent Road improvement scheme for the London Borongb of Sonthwark. The scheme involves improving the road and consequently traffic

### **CONTRACTS & TENDERS**

#### PROCUREMENT NOTICE "INVITATION TO PREQUALIFICATION"

### In the name and on behalf of Ministry of Transport, Communication and

Water Management of the Hungarian Republic the MOTORWAY DIRECTORATE issues an INVITATION to participate in the INTERNATIONAL PREQUALIFICATION PROCEDURE

The purpose of this procedure is to select organisations, consortia and companies which are able by way of a CONCESSION to finance using their own funds, to construct, operate and maintain the four-lane stretches of - M1 MOTORWAY (between section 129, 3-171, 7 km) and

- M15 MOTORWAY (between section 0, 0-14, 5 km) according to the terms of a negotiated and mutually agreed contract.

Before issuing the Tender Documentation the Motorway Directorate will allow the Ministry to get to know the organisation, financial resources and capabilities of the Applicant, as well as its previous and on-going similar projects.

The prequalified Applicants will be invited to participate and to submit a Tender for Concession. Preliminary information - regarding the prequalification - and forms of "REOUEST FOR QUALIFICATION" (RFQ) may be obtained at the address below, between 10:00 and 15:00 hours on workdays from Monday, 16th September 1991 against a receipt of payment of USD 2000, - (two thousand USD) or equivalent in other convertible currency. Remittances are to be made to the account of Motorway Directorate No: 214-13744-7007 kept in the

OKHB "Országos Kereskedelmi és Hitelbank" H-1052 Budapest V., Károly körút 20. MOTORWAY DIRECTORATE, BUREAU FOR MOTORWAYS IN CONCESSION H-1024 Budapest II., Fenyes Elek u. 7-13

Attention: Dr TIMAR, Andras

Phone: (36-1) 202-1605 Telex: 22-6051, 22-4088 Fax: (36-1)175-8485 The signed forms completed in English of RFQ should be directed to the same address, not later, than

16:00 hours (local time) Friday, 15th of November 1991

Within 90 days after the expiry of the submission date the Applicants will be notified about the PQ review Committee's decision. This decision will be final.

Budapest, September 1991

MOTORWAY DIRECTORATE

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THE CROWN ESTATE COMMISSIONERS Tenders Invited

The Crown Estate Commissioners seek tenders for a Production Licence to deedge see and gravel from Area 213 off the Isle of Wight. Licence will be granted for a period of five years and will allow for a Maximum Promined Estraction from Area 213 of five million tonner over the five year period.

Tenderers are invited to submit their bids for the whole of any part of the Maximum Pennined Tomage (1 million tennes per annum) based on the Invitation to Tender, Form of Tender and Licence which may be obtained from the Crown Estate Commissioners, Marine States, Crown Estate Office, 13-16 Carlion House Terrace, London SWIY SAH (Phone: 071-210 4314) where maps thewing the location of Area

Tenders must be received by 16:00 hours on Monday 14th October 1991. The Crown Estate Commissioners do not bind themselves to accept the highest or any

exquiries concerning the invitation to Tender, Form of Tender and Licenses should be cled to Dr A I Marray Marine Estates, at the above address.

**PETROLEOS MEXICANOS TENDER NO. SPQ-020991** 

Petroleos Mexicanos, the Mexican National Oil Agency invites all interested parties to bid for supplying in a "Full Turn Key" (modified) contract for a 150,000 MT/Y Methanol Plant

Information related to this project is available from:

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Further information can be obtained from the contracting body, at the address indicated under point 1.

The documentation can be requested from the contracting body, at the address indicated under point 1.

After pre-selection, the selected condidates will receive 4 tender file, containing BRs and docu

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For the prescribed terms prevails the publication in the Official Journal of The European Community of 18 August 1891

## Giselle

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EDINBUROH PLAYHOUSE

The Berlin Ballet's second festival offering was Giselle, in a new staging by Peter Schauins, director of the company. The production is a visual delight. Desmond Healey has created exquisite, painterly sets — a village lost in the depths of the countryside for Act 1; a forest of brooding magic for Act 2 — which provide an ideal location for this lewel of Romanticism. (It is typical of the inept theatre programmes I have seen at this year's festival that information about the design is omitted; that there are various other printed inadequacies is unsur-prising.)

Schaufuss presents the tradi-tional choreographic text with care. His innovations are few, and significant only in the sec-and act, where he commences the action by showing Giselle's burial by night, and at the very last reinstates the original (Paris, 1841) ending by bring-ing on Bathilde and Wilfrid to lead Albrecht back to the real world. That Albrecht then remains kneeling in prayer in Schaufuss presents the tradiremains kneeling in prayer in the forest seems unnecessarily ambiguous: untike James in La Subnide, this High Romantic hero escapes dangerous fan-tasy to return to life. The staging is elsewhere

responsive to tradition. If it character in the village is except for one fudged moment of dramatic zeal – the compensations come with the lively

integration of the dancers into the narrative. The dramatic playing, like the dancing, is alert, bright in impulse. I deplore, though, Giselle show-ing her hands spattered with blood after she has stabbed herself; such verismo breaka the conventions of the ballet.

the conventions of the ballet.
Schaufuss' bold decision for
the first Giselle of the visit, on
Friday night, was to cast the
very young Lisa Cullum as the
heroine. The programme, of
course, provided no information at all, but I gather that
Miss Cullum is eighteen years
old. She looks even younger,
and the child-like innocence
and fragility of her presence and the child-like innocence and fragility of her presence (she resembles Evelyne Desutter in delicacy of physique) bring a sweet credibility to her initial appearance. But she is still an apprentice Giselle. Her natural gifts — lightness, a gentle absorption in dramatic playing — allow her to make a touching first sketch of an interpretation. The greater and grander implications of the role — in technique and emo-

role - in technique and emo-tion - can only come with experience and with coaching. Her Albrecht, Bart de Block, gave a reading of good inten-tions and clean outline, albeit the fervours and fevers of Romanticism seemed pale. The Northern Sinfonia under Peter

## Nash's Symphony

The BBC Symphony Orchestra's Prom on Friday, conducted by Peter Ectvos, ended with one of the masterpieces of contemporary orchestral music, Birtwistle's Earth Dances, in a performance that was recorded by Collins Classics for future release on com-pact disc. But the evening began with the premiere of a BBC commission: Peter Paul Nash's symphony is the 41year-old composer's most ambitious score to date, a densely argued two-part struc-ture that operates on multiple musical and programmatic

layers. Mash describes his sym-phony as a musical narration of a pre-existing story; though he has not disclosed the spe-tific details, he has admitted it concerns a poet, an impresario and a destructive woman who comes between them. There have been many operas written on flimsier plots, and Nash packs all the emotions and drama of his scenario into a bare 25 minutes. The two parts are overlaid with a four-movement symphonic plan, with token scherzo, and the highly

wrought slow movement flow-ing into the finale, which in the final bars.

If it all sounds just a little chiltered, the working out of Nash's scheme does sometimes try to cram in too much. There

are some arresting images: piled up hrass and string tre-molandi which suggest Sibel-ius lurking in the background (and perhaps by extension symphonic Maxwell Davies too) angles procedured forces too), angular woodwind figura-tion alongside kernels of romantic melody, all reinforcing the pluralism of Nash'e style. Only in the last section, when the music gets down to the emotional nitty-gritty, does it gain the directness the symphony seems to be seek-ing, and which the preceding music just manages to blur.

Thursday's Pront given by the Philharmonia under Vladimir Ashkenary was remarkable for two things: a performance of Tippett's Concerto for Double String Orchestra that was so leaden-footed, so comprehen-sively wide of the mark in conveying the spirit of Tippett's rhythms that one wondered what had led Ashkenazy to contemplate it in the first place, and the dashing Proms debut of the young American violinist Kurt Nikkanen. He compelled attention in Glazunov's concerto from the very opening bars, tempering its sweet-toothed lyricism with musical intelligence and forcefalness. On this evidence there is cortainly much more to Nik-kanen than gorgeous tone and

Andrew Clements

### Radio 3 season of Japanese culture

More than 100 programmes will be broadcast during Radio 3's Japan season in October, which will go out as part of the biggest festival of Japanese arts and culture ever staged outside the country.
This Radio 3 season will feeture music, drama and docu-

mentaries every day for four weeks, aimed at complementing the nationwide Japan

The Sunday Play slots will be entirely devoted to recent

Japanese dramas, most of them receiving their British pre-miers and all of them specially translated or adapted for radio

from stage work. There will be two documentaries on Japanese culture each week and other documentaries will cover politics, the Japanese economy, science and

The regular Table Talk series on Sunday lunchtimes will feature four programmes on Japanese food.

## Billy Budd

Devastating, shattering, overwhelming: the adjectives, inadequate to the revival of Britten's opera at the ENO. may at least suggest its enormous impact. The 1988 Tim Albery production returns in the wake of Albery's no less electrifying Peter Grimes, which ended last season's ENO conspectus of 20th century opera. This Budd makes it clear beyond all possible argu-ment that the work is one of the greatest - and most deeply troubling - of our day.

As happened last season with Shostakovich's Lady Mac-beth of Missensk, an ENO stag-ing already admired – albeit with reservations – when new is then revived with its powers so greatly increased that reservations shrivel away to noth-ingness. For one thing, the music, again conducted hy David Atherton, takes posses-sion of the large auditorium in a way that seizes every listener by the throat. Mr Atherton's ability to judge the dramatic impact of huge brass volleys and suhtle woodwind colonrflashes, choral cries (the ENO chorus on mighty form) and single-strand vocal whispers, is absolutely masterly.

Like the production, the conducting possesses not an ounce of spare fat; but its poetic intensity is the more startling for the leanness. Albery has not flinched from the terrible pessimism that underlies the vision of Britten and his libret-tists Forster and Crozier: this is a grim, grey slave-ship, and all who sail in it are implicated in its "political" structure. In a way, he has strengthened the pessimism, by presenting Cap-tain Vere as a guilt-ridden

ghostly revenant to Billy's execution, and so explicitly denying him the Christian comfort which the epilogue seeks to extract.

If this is a "partial" view of the opera, it is a confident, clear-minded one - and played with such concentrated hrllliance thet, while one watches, it seems the only possible kind of Budd. The cast are at one with producer and conductor, a magnificent ensemble whose every player deserves mention. The newcomers (notably David Wilson Johnson as Mr Red-burn, Paul Napier-Burrows as Mr Flint, and Richard Halton as the Novice's friend) seem old hands, and the old hands (notably John Connell's quietly noble Dansker, Barry Banks'e

inheriting the title role from the unforgotten Thomas Allen, scores with his youth, vocal vigour, and a quality of naive radiance that steers the character clear of all archness Richard Van Allan's Claggart, not in strongest voice, etches an even more haggard, psycho-logically rounded portrayal; but above all towers the Vere of Philip Langridge. He does not shirk the ambiguity at the root of the character nor the agony of Vere's betrayal of Billy at the root of the opera; and he sings with a combina-tion of musical and verbal sensitivity seldom encountered on

horribly moving Novice) seem

Peter Coleman-Wright,

any stage.

His is one of the supreme day. As, indeed, is the production.



Max Loppert Naive radiance: Peter Coleman-Wright

#### ARCHITECTURE

## The sorry saga of Spitalfields

he story of Spital-fields is a long run-ning saga, but one that looks as though it is at last nearing resolution. Now that the fruit and vegeta-ble market has moved to Temple Mills in Waltham Forest, there can be no doubt about the need to begin the careful transformation of this part of the City of London's eastern fringes. The site that is to be redeveloped is some 12½ acres, lying mostly within Tower Hamlets, but with valnable frontage at its western end on Bishopsgate. This part of the scheme almost faces the eastern edge of the giant Broadgate

development. The Broadgate buildings in way. Designed by architects Skidmore Owings and Merrill, they have an extraordinary scale and dominance. At street level they are well finished and detailed. They look almost as though they were on some glossy stretch of Michigan Ave-nue in Chicago. Stylistically, they pose something of a proba superlative technique. lem. They resemble nothing as much as Ceauseson's palace in Bucharest. They will be the closest neighbours and commercial rivals in Bishopsgate to whatever rises on that edge of the Spitalfields development. It has to be hoped that they will not dictate the scale of the entire neighbourhood.

The 12½ acres that are poised to be redeveloped consist mainly of old market buildings. There are, however, some important listed buildings. Just outside the area, hut dominating it from the East, is Christ Church, designed by Nicholas Hawksmoor in 1714. This is one of the great ecclesiastical buildings of Britain and its restoration is taking an unbeliev-ahly long time. The spire, tower and portico form one of the most remarkably sculptural achievements of the English Baroque. Seen from the market, it looks like a piece of stage scenery; walk round it and it becomes a fluid and moving piece of monumental sculpture. If this church was in any other European city It would bave been totally restored by now. It was given a new roof in 1965 and an historically accurate restoration that is painstaking to the point of agony has been creeping along

unremarkable but pleasing examples of 1880s Arts and Crafts style by the little known architect George Sherrin. They have a sociological interest, since Mr Horner, who devel-oped them, started life as a market porter and then wisely turned to property develop-ment. Listed huildings occupy the fringes of the surrounding Conservation Areas, and there are four such areas adjoining the site. The 15th century streets that make up the Four-nier Street and Elder Street conservation areas are well known for their houses with silk weaving fofts on their top floors, huilt by industrious Huguenot refugees. Several have remarkable panelled interiors, and many have been carefully restored

Anyone interested in the future of British inner cities should take a walk along Brick Lane in Spitalfields, it is the land of Bangladeshi workshops and traders, the vegetable samosa, the well-used mosque, and the most overcrowded

housing in London, Spitalfields son and Associates from Boshas been home to successive ton, US. This is the firm that waves of immigrants - Hugue-nots, Jews, Asians. The 18th century church on the corner of Fournier Street and Brick Lane has been a synagogue and is now a mosque. It is the crowded poverty of the area that should be noticed, and if you look just yards beyond Brick Lane you cannot fail to notice some of the worst public bousing estates in the East End. And yet, you may well ask, what is the rich City, with virtually no residential population, doing about its neigh-

The Horner Buildings, around the eastern edge of the market, are listed. They are listed. They are listed. They are fields Development Group) acquired the market lands for office development with some, hut not a lot of, residential. shopping and public uses, SDG is a partnership of BICC plc, County and District Properties Limited, and the London and Edinhurgh Trust. Their recently published master plan is the third attempt to get things moving. They already have planning consents for a scheme designed by Fitzroy Rohinson Partnership and Mac-Cormac Jamieson and Prichard Architects which was approved in 1987 when markets

offices were more huoyant. The developers changed that scheme for one designed with an astonishing level of insensitivity hy the American archi-tects Swanke Hayden Connell. This scheme was called in hy the then secretary of state, Mr Chris Patten, and a public inquiry was to have hegun in

After taking e lot of advice. the development team has come up with a new master plan, devised by Ben Thomp

successfully adapted Boston's Faneuil Hall and Quincy Market. I have just been reading their full report. Apart from being written in an unknown language (it is hard to believe that the authors ever learned English), it is full of sketches that show a world of perma-nent sunshine and cafe life, to date unknown in Spitalfields. But there is a modesty about the plans that is beartening Most encouraging is the choice of architects. So far, Sir Norman Foster has been chosen to design the key office building in Bisbopsgate. Three other good firms - Allies and Morrison, Edward Cullinan Architects, and Jeremy Dixon Edward Jones, BDP - have been selected for commercial huildings. There is a firm of co-ordinating architects, EPR which will not have any major design input.

There is a danger that only Sir Norman's tower will be built and the good intentions for the whole 12 acres will not be seen as viable. If planning has any credible rose left it must he to see that Spitalfields is harmoniously developed for the benefit of its whole population. The City has a sad and selfish record when it comes to its recent attitude to Docklands and the East of London. If it had seen fit to collaborate with growth to the east, instead of cramming as much into the Square Mile as possi-ble, we wouldn't have the isolated failure of Docklands or so much overdevelopment. Can Spitalfields help to restore the balanced development of a civi-

Colin Amery

#### SPONSORSHIP

## Russian coup for Watford

the opening night at the Palace Theatre of Dostoevsky's *The Devils*, presented by the Novgorod theatre company. For the first time in the West, and a significant pointer to the significant pointer to the future, the production was sponsored by a Russian com-pany, Kvant Television, which makes television and satellite

equipment in Novgorod. Alexander Tsvetkov, Kvant's general director, bopes to export his goods and regards the theatrical exchange as an excellent way of making business contacts in the UK, worth the £15,000 cost of the exercise. In sad contrast, because of the recession, the Palace failed in its ettempts to get matching support from British compa-

In the current economic climate it is difficult to get business to cough up £100,000 to sponsor a new opera produc-tion. Difficult hut not impossible. The English National Opera set itself a sponsorship target of £1.6m for its 1991-92 season, which started last month, just a marginal £100,000 more than the £1.5m it raised in 1990-91. Before the playing of the first overture, it had already brought in £1.35m.

Some of this is a solid £100,000 or so in contributions from loyal corporate backers such as the TSB and the Woolwich, plus that increasingly keen sponsor, Guinness. But ENO has learned to adapt to changing conditions and is milking new sources of sponsorship money. One which is proving resilient is private sponsorship: Mrs Sue Hammerson, of the family of developers, has given around £50,000 to help ont Don Giovanni,

while an anonymous benefac-tor is underwriting Billy Budd. Another way into the heart, and wallet, of private sponsors is through the ENO patrons scheme. Rich opera lovers have been carefully courted, and within a month of the launch of the scheme 15 had gone all the way, with £1,000 contribu-tions which earn the full glory of Patron. Lesser sums bring

lesser prestige.
The wealthy supporters of the ENO are also being approached via an avenue that the opera company has long avoided - the grand gala evening. It hardly matched its voice-of-the-people image, but the chance of securing £100,000 from a gala performance of Die Fledermaus, in co-operation with the Royal Academy, past masters of gala events, was irresistible. Just to prove it has not lost

the common touch, perhaps the ENO's greatest triumph of 1990-91 was its Sponsor an Opera appeal, through which it asked its audience collectively to sponsor Lady Macbeth of Mtensk. The aim was to raise £50,000 to cover some of the costs of this difficult opera. in the event, more than 1,250 small-time sponsors contributed almost £100,000 to achieve a poor man's gala. The exercise will be repeated in 1992-93.

A constant complaint of sponsors is that they rarely receive credit for their support in media coverage of the event. If the Association for Business Sponsorship of the Arts can be believed, this has changed rapidly in the past year. In 1990, ABSA embarked on s campaign to persuade edi-

I am glad to report that tors, arts editors, critics and Watford and the arts were in reporters on national newspathe forefront of the changes rocking the Soviet Union in recent days. Last Tuesday saw pers to mention the sponsor, pointing out that often the concert or ballet would not have taken place without their contribution. The lobbying seems to have worked.

A survey last December suggested that the name of the sponsor was mentioned in 34 per cent of the sponsored arts events that were reviewed. By March, the coverage had increased to 44 per cent, and by June, 71 per cent of reviewed sponsored events contained a plug. The research may be rough and ready, and during the same months the number of sponsored arts events reviewed chowed a steady decline, but at least one corporate excuse for not helping the arts has been removed.

"Corporate philanthropy is a phenomenon largely confined to the United States," begins The Corporate Patron, a splen-didly illustrated volume published to celebrate the 50th anniversary of the National Gallery of Art in Washington.

How true this is! The book goes on to praise more than 300 companies that have supported the gallery, starting with Life Mogazine and Ahhott Lahoratorles which, within months of its opening, were sponsoring exhibitions relating to the war, and going through to 1991, when the Gallery used its celebrations to ettract a fabulous flow of gifts from private patrons

and corporations. In recent years, non-American companies have taken advantage of the prestige which flows from linking with this business-friendly museum. The next, very expensive, exhibition, "Circa 1492 – Art in the Age of Exploration", which opens on October 12, is supported by Japanese companies Nomura Securities and Canon, among others. Profound changes are needed in the tax laws before a British art institution could produce such a comprehensive celebration of corporate generosity.

Companies are woefully uni-maginative about employing contemporary artists in the furnishing of their properties. They could learn from Boosey & Hawkes, the music publisher, which has commis-sioned ten postgraduate stu-dents from the five leading London art colleges to come up with proposals to decorate six niches in its London show-

A fire destroyed the 1930s shop last year, but it has been restored to its period glory, except for the paintings. One artist will be chosen and his, or her, career advanced with a £9,000 fee for the work.

This is the worrying time for arts companies, as sponsors draw up their marketing plans for next year. The decision of Digital to stay with sponsor-

ship is encouraging. The computer company has invested £3m in the arts over the past five years, most of it in dance, and has decided to renew its support for the next three years. The focus will

remain on dance, but the company will also renew its sup-port for the National Theatre. In the past this has been in kind - installing a computer-ised box office - but in 1992 it will start funding an annual production, with Shaw's

**Antony Thorncroft** 

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review of the day's major business stories with 0rant Perry and
Colin Chapman
2300-2330 World Business Today
1300-0130 Moneyline

2220 - 2250 (Wed) Financial Times Business Weekly - the latest round-up of business news with James Bellini and Debble Middle-

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1200 International Austress

2130 (Thurs) Financial Times Busi-ness Weekly

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0800-0830 Moneyline
0900-0930 World Business Today a joini FT/CAN production
1540-1510 Moneyweek
1900-1930 World Business This

SATUROAY

(all times CET)

MONDAY TO FRIDAY

## INTERNATIONAL TODAY'S EVENTS

**ANTWERP** 

Sini-Carolus Borromeuskerk 20.00 Flanders Festival: Cavalli's vapers performed by the Hilliard Ensemble and Concerto Palatino. Tomorrow: Vivaldi programme with the Academy of Ancient Music directed by Christopher Hogwood. Thers: Antwerp Bach Chorus In Rusic by Palestrine and Lassus. Set: The King's Consort in music by Vivaldi, Geminiani and others 1233 7180)

### BERLIN

Restsoper unter den Lieden 18.55 Mozert and Salleri double-bilt: Der Schauspieldirektor end Prime te musics e pol le parols. Tomorrow: Madama Butterfly, Wed and Thurs: John Granko's ballet The Terming of the Shrew. Fri and Sat: Zar und Zhamermann. Sun: Faistaff (East Birtin 2004 782)
Disdeche Oper 19.00 Steten Soitesz
Birtinche John Dew's
Birtinche John Birting

L Sun. Tomorrow: Guyneth ine almyn Elektra. Wed: Katya Alle Oper 19.30 Marcelio Victi

Kabanova, Fri and Sat: ballet triple-bill (West Berlin 3410 249) Schauspiethaus 19.00 Capella Agostino in a programma of Broque music. Tomorrow: Freiburg Baroque Orchestra. Thurs, Fri and Sun: Berlin Philharmonic Orchestra conducted by Claudio Abbado gives the opening concerts In this year's Berlin Festival (East Berlin 2272 261) THEATRE East Berlin: the Berliner Ensemble

has a new production of Brecht's Schweyk opening tomorrow, with The Threepenny Opera on Thurs and a Kurt Weifi evening on Fri (2827 712). The Maxim Gorki Theater reopens on Fri with a Fevdagu farce, followed by As You Like it on Sat and Peter Shaffer'a Amadeus on Sun. Caryl Churchiff's Top Girls is showing at the Studiobûnne on Sun (2082 748). West Berlin: the Schiller Theater recertory includes Faust and iphigenia auf Taurie by Goethe, essing's Minna von Barnheim and Schiller's Die Räuber (3195

### **BIRMINGHAM**

Symphony Half 20.00 Kurt Masur conducts the Leipzig Gewandhaus Orchestra in the first concert of their Birmingham Baethoven cycle. Tonight First Symphony and Violin Concerto with soloist Dmltr Sitkovetsky. Tomorrow: Second and Third Symphonies. Wed: Fourth and Fifth Symphonies. Thurs: Sixth and Seventh Symphonies. Fri: Eighth and Minth Symphonies (021

**FRANKFURT** 

conducts the Frankfurt Radio Symphony Orchestre in a concert performance of Alberto Franchatti's long-neglected grand opera Cristoloro Colombo, with a cast led by Ranato Bruson, Tomorrow and Wed in Mozart Saal: Romeo and Juliet, adaptation of Shakespeare by Frank Moritz and Volker David Kirchner. Wed: Ozawa conducts the Boston Symphony Orchestra, Thurs: Boulez conducts tha Ensembla InterContamporein. Fri: Heinrich Schiff (1340 400)

### **■ HAMBURG**

Musikhalle 20.00 Jiri Bslohlavek conducts the Czech Philharmonic Orchestra in an all-Dvorak programma: Carnival ovartura Callo Concerto with Igor Ardasev end New World Symphony. Tomorrow: Belohlavek conducts music by Mozart, Dyorak and Petr Eben. Thurs: Chailly conducts tha Royal Concertgehouw Orchestra. Sat: Gard Albrecht conducts the Berlin Staatskapalla. Sun: Kurt Sanderling conducts Shostakovich's Fifth Symphony (448826)

### **■ HELSINKI**

Vanha Kirko 19,30 Joseph Swansen la director and violin soloist with the Halsinkl Chamber Orchestra In a progremme of music by Vaughan Williams, Mozert and Dvorak. Tomorrow in Finlandle-huset: plano recital by Grigory Sokolov. Also tomorrow at 18.00, Hui-Ying Llu gives a piano recital in Temppelieukio Church. with music by Mozart and Debussy. Other events in the final week of thie year's Halsinki Festival !ncluda

e concert of works by Magnus

Lindbarg on Wed, and two concerts by the City ot Birmingham Symphony Orchestra undar Simon Rattle on Sat and Sun (9700 4700)

#### **■ LONDON** MUStC

Royal Albert Hall 19.30 Henry Wood Proms: tonight, Semyon Bychkov conducts tha Orcheetre de Psris in Kodely'e Dances of Galants. Dutilleux's Second Symphony end Strauss' Also Sprach Zarathustra. Tomorrow: David Atharton conducts Bridga and Vaughan Williams, with Artur Pizarro soloist in Raval's Piano Concerto in G. Wed end Thurs: Rattle and the CBSO. Fri: Andrew Davis conducts European premiere of Tippett's Byzantium. Sat: Ozawa conducts the Boston Symphony. Sun: Colin Davis conducts tha Drasden Staatskapelle (071-823 9998) Sadler's Wells 19.30 British Youth

also Wee and Sat. Tomorrow and Fri: La bohema (071-278 6916) Royal Festival Hall 20.00 Philip Glass Ensemble in the sacond of six "film concerts", during which the ensemble plays live the soundtrack of Glass's collaborations with the film director Godfrey Reggio, while the films are shown on screen. Tonight and tomorrow: Koyaanisqetsi. Thurs and Fri: Powaggatsi (071-928 8800)

Opera production of Don Giovanni,

THEATRE National Theatre

■ The White Davil: Josetta Simon is tha proud heroine in s glittering production by Philip Prowsa of John Webstar's tala of Jacobean corruption, showing in tha Olivier tonight, tomorrow and Wed. Latar in the week, Antony Shar stars in a production by Di Travis of The Resistible Rise of Arturo Ui, Brecht'e grim comic parable about Hitlar, written in 1941 end set in the world of Chicago gangsters.

Nepoli Milionaris, Eduerdo ds Filippo's richly textured, end-of-wer drama starring lan McKellan, can be sean in the Lyttelton tonight, tomorrow and Wed. Tha reat of the week is devoted to Long Day's Journey Into Night, Eugane O'Naill's mesterpiece of femily guilt, directed by Howard Davies and starring Prunelle Scales and Timothy West Black Snow, directed by William

Gaskill at the Cottelsoa tonight end tomorrow, is Keith Dewhurst's play based on Bulgskov's satirical novel ecout Moscow thaatre in the 1920s. (071-928 2252) For tickat information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillars 0836 430962

#### **M** NEW YORK **BROADWAY THEATRE**

Long runners include Neil Simon's Pulltzer Prize-winning play Loet in Yonkers (Richard Rodgars Theater), Six Degrees of Separation, John Guera's dark comedy (Vivian Beaumont Theater, Lincoln Center), The Will Rogers Follies, a musical which won six of this year's Tony Awards (Palace Theater), City of Angels, an entertaining combination of musical comedy and private eya films of tha 1940s (Virginia Theeter), Miss Saigon, Nicholas Hytner's production starring Lea Salonga and Jonathan Pryce (Broadway Theater). Tickatron answers inquiries and sells tickets

(246-0102)

### **UTRECHT**

Vredenburg 20.00 Tha Consort of Musicke, with soprano Emma Kirkby, in a programma antitled The English Humour: madrigala by Ward, Dowland, Locke and Ravenecroft. Wed: Catharina Bott sings 16th and 17th century English and Italian music with the Amsterdam Loeki Starduet Quartet Thurs: London Baroque. (314544)

#### **E** VIENNA MUSIC

Staatsoper 19.00 Peter Schneider conducts Dia Zauberflöte, with e cast Including Barbara Bonney, Gabriala Sima, Robert Lloyd and Deon van der Walt, rapeefed on Thurs. Tomorrow and Sat Eva Marton eings Turandot, Wed: Domingo alngs Parsifal. Fri: Der fliegende Hollander. Sun: Otello with Freni, Bruson and Glacomini Volksoper 19.00 Kalman'a operetta

Die Zirkusprinzessin. Tomorrow, Wed and Sat: La Cage aux Folles. Thurs: Eugane Onagin. Fri: Merry Widow. Sun: Millocker's Der Bettelstudent (51444 3318) THEATRE This week's repertory et the

Akadamiathaater and Burgtheater includes Goethe's Clevigo directed by Claus Peymenn and two Georg Tabori productions: Goldberg Variations and Babylon Blues (51444 2218) Telephone sales of tickets for tha Staatsoper, Volksoper and

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Monday September 2 1991

## Death of the god that failed

HISTORY IS dead; long live history. The central historical theme of the 20th century has been the conflict between liberal capitalism and two ugly sisters. One, Nazism, was evil through and through, but hy its nature could only appeal to ons people. Bolshevism, by contrast, wrapped its amoral fist in a millenarian, internationalist glove. Its appeal being broader, the threat it presented was greater. Its collapse, not just in its eastern European outpost, but in its Soviet heartland represents an historical turning point, though neither the end of history nor the unchallenged triumph of liberal democracy.

Nevertheless, it is an occa-sion for joy. Communism was evil as much because of its millenarian promises as in spite of them. To the true believer even the murder of millions could be justified by a cause sanctified by history's march towards bliss. For that alone, the death of communism merits rejoicing among both its erstwhile subjects and its erstwhile foes.

True, the threats of eco-nomic chaos, ethnic conflict and the loss of control over the Soviet Union's vast destructive powers provide good reasons for anxiety. But they should not make one forget the most encouraging feature of this revolution: its sobriety. Hecatombs were sacrificed to the god that failed, but it has per-ished with a whimper. The peoples of the erstwhile Soviet Union have been edocated by another bloody transformation. bot an economy that allows them to prosper and a state that lets them breathe.

Politically unsuccessful

How simple these desires are; but how difficult they are to fulfil. The concerns to which communism was a response have, alas, not disappeared. Politically unsuccessful in its European birth-place, commu-nism was embraced by the would-be tyrants of poor societ-ies. From a prophecy about the future of the more advanced states, it became a programme for forced modernisation of the backward.

With communism left nuly in one giant and a few minnows, policy-makers in Moscow and Warsaw, along

with those in New Delhi and Mexico City, now hope to achieve modernisation by joining the liberal economy of the First World, rather than hy imitating the antarky of the Second. The question for the wsst is not how to aid hut whether to trade. It is a ques-tion that it would rather not

Capitalism's triumph

Even if the west were to respond as it should - some-thing that protectionist lobbies will do their best to prevent -the global triumph of liberal capitalism would still not be ssured. The western world is an island of peace, power and prosperity in a world of impoverished, often desperate people. The magic of the market may offer hope, but when a sixth of the world's people enjoys two thirds of the world's income, thet hope often seems remote. Disappointment is no fertile ground for liberal democracy, be it in Russia or in Brazil.

Nor should one ignore an even more fundamental chalienge to liberal society, that from the prophets of environ-mental doom. They argue that many billions cannot hope to share the prosperity enjoyed by the few. If they are right, the challenge to liberalism would be severe.

Like F. Scott Fitzgerald's Gatshy, liberal societies, believe in the "orgiastic future". Freedom and economic growth are Siamese twins. The energies released by freedom create growth, while the hope of growth — of an ever bigger cake — underpins liberal democracy. In the absence of thet hope, politics is bound to focus on the distribution of what already exists. Such zero-sum politics is certain to be fraught, not least because liberal democracy pro-vides no strong justification for any particular distribution of income, a difficulty that can be evaded only when there is

hope of more for all. Liberal democracy and com-munism at least shared an optimistic view of the future, bowever much they disagreed over what it would be. But now Marx is dead, while the spectre that has returned to haunt lib-eral capitalism is thet of a still earlier economist only Thomas

A role for the unions

THE TRADES Union Congress meets this week in Glasgow, with its leaders in better heart than for some time. Congress managers appear to have stitched up an agenda which mnkes dsmaging spllts unlikely (though the ability of the TUC to shoot itself in the foot should never be underesti-mated). And there is the realistic prospect of s government friendlier to the unions.

Complacency, however, would be a mistake. For a start, Labour's poll lead is well short of a shoo in. If the Conservatives win, the proposals in their latest employment green paper on the deduction of subscriptions from pay could prove fatal to less wellorganised unions. Plans to pro-hihlt the Bridlington rules which stop TUC unions peaching members from each other could lead to internecine strife.

And a change of government will do little to reverse the decline in union membership from 12m in 1979 to just over 8m last year. Unions may be less unpopular, but they find it hard to win members in the newer high-tech industries and services. The beauty contests in which unions underbid each other to persuade employers to grant representation rights in green-field fectories are particularly demeaning since tha

on the credit side, the unions have survived the demise of much of their manufacturing hase. Falling membership has spurred the merger process (creating a handful of large general unions which does little to rationalise the structure of representation). And a series of government laws has cleaned up some of the less attractive practices of UK industrial relations, such as strike decisions taken hy show of hands in car parks.

### Worthwhile services

But if unions have been disa-bused of their pretensions to be a power in the land, there remain significant and worth-while services which they can offer. People at work need advice and representation in the conflicts of interests which lnevitably arise between employers and employees -even where there is no collective hargaining over pay. These can be provided rela-

fively cheaply through union membership, as a form of mutual insurance policy.

People doing particular forms of work have professlonal interests which their unions can promote, as the BMA does so effectively for docturs, for example. And employees may have a distinc-tive viewpoint on issues such as employment law or health and safety which unious can articulate (though with only a third of the workforce in mem-bership, they can claim no monopoly of wisdom).

### Success stories

The success stories of 1980s The success stories of 1980s are those mainly non-TUC unions which have focused most closely on these goals and eschewed the battles of the past. The Royal College of Nursing, for example, has doubled in size by offering an impressive range of profesimpressive range of profes-sional services including careers counselling. It runs a political lohhying operation with a record in stirring up public support for nurses which chills the marrow of NHS employers and ministers.
And nurses have shot up the
pay league since the RCN won
its campaign for clinical grading, without a single day lost
through strikes. The Assistant Masters and Mistresses Associ-ation has experienced similar growth and campaigned suc-cessfully for an independent

teachers' pay review body. Success in achieving these modest - hut important -objectives requires unions to strengthen their services to members: legal advice; tax and financial counselling; profes-sional representation. They sional representation. They must make themselves more accessible (most unions cannot be easily contacted outside office hours). And new ways of lohhying and campaigning must he found in a world where the strike is either a weapon of industrial salf-destruction or a hlow against the consumer of public services.

It is not inevitable that UK unions should continue to

unious should continue to decline, or that they should remain in their present weak-ened state. But it needs a clearer vision of their rols than the TUC has so far formed if they are to hreak out of the decline and find a new place in the market.

hould Mr John Major decide to hold a snap election in Britain this autumn, his party's propagandists will seize on an odd, hat happy, coincidence in October, both the Labour party and the Trades Union Congress will be led by officials of the union widely credited

officials of the union widely credited with bringing the last Lahour government down. The National Union of Puhlic Employees (Nupe) will provide both the chalrman of the Lahour party and the president of the TUC. Nupe's role in the 1979 strikes which undermined the Callaghan government has given it a treasured place in Conservative party demoodogy. There is little doubt that Tory campaign managers would set about the task of deriding Mr Rodney Bickerstaffe and Mr Tom Sawyer, Nupe's general and deputy general Nupe's general and deputy general secretaries, with gusto. This summer has already shown the electoral weight the Tories place

on Labour's dependence on the unions. Mr Michael Howard, employment secretary, has criticised the unions' financial support for Labour, their dominant vote at Labour's annual conference, and the historical links between the two. There is much ammunition: for instance, unions hold

ammunition: for instance, unions hold
12 seats on the party's 29-seat national
executive compared to only seven for
local constituency parties.

As the TUC Congress gets under
way in Glasgow today, the Conservatives think talk of unions still benefits
them — though unions' popularity
tends to rise when they are perceived
to be week in 1979 some 82 per cent to be weak in 1979, some 82 per cent of people thought unions had too much power, last year the figure had fallen to 38 per cent. The Tories believe the fear that a Labour government would allow union leaders a say in legislation is an electoral problem

The union card is now being played so relentlessly that it has nettled Labour into defiance. "Are you listening, John Major? I am prond to be a member of the Transport and General Workers Union," declared Mr Neil Kinnock, the Labour leader, at the TGWU's biennial conference in July. Yet Mr Kinnock spent much of the 1980s in an at best uneasy relationship with the country's higgest union, which has Im votes at Labour's con-ference and sponsors 33 Labour MPs. The left-led TGWU's deflance of Mr

Kinnock's attempts to change Labour's policy of unilateral nuclear disarmament led to much private sniping at the union from Labour officials. Relations reached a nadir in 1988 when Mr Ron Todd, TGWU general secretary, bemoaned the slick new image of the party. There was a lot of deliberate provocation on both sides," says one TGWU official. But the links between unions and

the Labour party are so deep that such rows resemble those of a mar-ried couple. The metaphor is used by Mr Bill Morris, who will take over from Mr Todd next year. "There will be no separation, no divorce," he says. How could there be, given the history and constitution of a party formed out of a vote at the 1899 Trades Union Congress to seek parliamentary representation for unions? There are three

elements to the marriage:

History: More than any other European socialist party, Labour is rooted in class struggle. The efforts by Mr Kinnock to reform the party after the huge defeat of the 1983 general election were criticised as betrayals of history. Unions say their mass membership among working people is essential for the party. "Without that, the party would just float away like a balloon without guyropes," says Mr John Edmonds, leader of the \$20,000-

member GMB general union.

Finance: Unions provide more than half Labour's income, although the decline in union membership has cut the proportion from 73 per cent five years ago to 53 per cent today. They are expected to provide much of the planned general election fund of at least £7m through affiliation fees. "We do huy some priority and influ-

The relationship between the Labour party and the unions is being redefined as cracks appear in their marriage, says John Gapper

Partners go their separate ways



Smiles belie strains in the marriage: Labour's Nsit Kinnock and TUC general secretary Norman Willis

ence, although the relationship with the party has changed," says Mr Roger Lyons, the next general secretary of the MSF general technical

Policy: Unions remain integral to Labour policy making although the union vote will be cut to 70 per cent of voting strength at the Labour cooference next year, in spite of the ten-sions, Mr Kinnock has depended on the unions to vote through policy reforms against the party's left on a range of Issues, including Europe public ownership and the way the party makes decisions.

If no divorce is in prospect, party leaders bave nevertheless decided that the relationship must change. They must show that unions do not exert undue influence, and will not do so under a Labour government.
"There is no point pretending the relationship with the unions does not exist, but we have tried to define it differently," says Mr Tony Blair, Labour's employment spokesman. A shift from their past involvement

in government is also publicly accepted by unions. "It is a different balance, Labour will govern and we will react to what it does," says Mr Gavin Laird, geoeral secretary of the Amalgamated Engineering Union. This nervousness about being part

of government springs from hitter experiences dating back to the setting up of the National Economic Development Council hy Mr Harold Macmillan, the Conservative lesder, in 1962. Mr Macmillan's logic – followed by prime minsters up to, but not including, Mrs Margaret Thatcher -

was that unions could not be beaten and must be impelled to restrain wage demands by a sense of responsibility. Unions were pulled, often unwillingly, into uncomfortable compromise.

Beyond this fear that hoth sides have of repeating the failed attempt at accommodation there are several reasons why Labour and most union eaders say they must redefine their First, there is the need to be

lected. Labour strategists argue that

There is no point pretending the relationship does not exist, but we have tried to define it differently'

the party's conversion to consumer rights – a primary battleground of the next election – will not be taken seriously if people believe it is controlled by workers' interests. This has already led to some delicate manoen-vring on issues such as Sunday trad-ing - vehemently opposed by the Usdaw shopworkers' union despite evidence that it is popular with con-

Second, there is growing strain between Labour's wish to broaden its mass sppeal as s social democratic party and the concentration of union membership in the public sector and among semi-skilled blue-collar work-ers. "We have to win in parts of Britain where union density is very

thin. To do thet we have to be a big. democratic party with space for everyone," says Mr Sawyer of Nupe. Third, there is the blatant weakness

of the perty's policy-making process.
"Compared to other European socialist parties, our method of making policy is not even in the fourth division; it's in the Vauxhall League," says Mr Sawyer. Unions duminate votes at Labour conferences, and the meetings which motions are drafted. The inability of constituency parties to influence policy leads to "bitterness and irresponsibility" among ordinary nembers, says Mr Edmonds.
All these strains have led to a con-

sensus that long-term reform is needed. The party laid plans in late 1980s for a gradual disengagement from unions. The three elements of the change were to be an attempt to build a mass membership of up to 1m by the coming election from the traditional level of about 300,000; a weakening of the unions' block vote accom-panied by a reformed policy-making process; and an eventual switch to state funding of political parties.

The problem is that none of these changes has so far proved achievable. The mass membership campaign has been a conspicuous failure: membership now stands at 390,000. An offer to union members to join the party for only 25 has netted only 15,000 extra members in three years. "I don't think true mass membership will happen -we are just not like thet in Britain," says Ms Jenny Pardington, national co-ordinator of the Trade Unionists

the party is to rid Itself eventually of the block vote by which all the votes of a union are cast one way and do not reflect any internal split in opin-ion. Because the membership of con-stituency parties is so small, even the stituency parties is so small, even the 10 per cent of votes that they carry at the Labour conference is an over-representation. They hold \$60,000 votes because each constituency party is allowed to vote as if it has 1,000 members, whether it has 15 m 500. Until the constituencies can boost membership substantially, it will be difficult to justify giving them an increased percentage of votes compared to the unions.

Under the allied policy-making changes, commissions, with members from local parties and affiliated organisations, will debate aspects of policy for up to two years. "It will red possibility of some incoherent policy being made on the hoof or on the conference floor," says Mr Edmonds. Yet whatever effect it has on the qual-lty of decisions, unions will remain an integral part of the revised process.

The most sweeping change would be a switch to state funding of politi-cal parties. Labour has obvious motives for supporting this; the Tories are expected to gather an elec-tion fighting fund of up to \$25m from Employment Act also requires unions to re-ballot members on whether they should have political funds by 1995.
"As long as we have undemocratic funding for the Tories, unions have to support Labour," says Mr Laird.

The upshot is that no formal reform

, 3 % <sup>13</sup> ...

can occur before an election. This means Labour must rely on the elec-torate believing not only that there is a fresh informal understanding, but that this understanding will last under a Labour government. We know that if there is not a proper balance in the relationship with unions and employers, we will be severely undermined," says Mr Blair. Some unions are trying to enforce a more distant relationship with the Labour party. Mr Bill Morris wants more formal links at a lower level so that he and Mr Kinnock do not need to be constantly in touch on policy. Others say the 1980s policy changes mean the relationship is stronger as

well as more distant There is little doubt that relations between unions and Labour are more amiable than for some time, or that both sides want to keep their distance. But the nverriding question remains whether such distance could be preserved in government. The 1980s have been easy for unions in one respect; their leaders could denounce the government safe in the

knowledge that it did not matter. Two recent incidents have reinforced the suspicion that Labour and the unions will find it hard to keep apart. First, the possibility of Mr Jack Adams, a Communist party member, being elected as TGWU departs leader in professions to Mr Labour 1988. uty leader in preference to Mr Jack Dromey, has brought private criticism from Labour party officials. Second, Labour leaders have agreed to give union members a vote in the selection of MPs in some constituencies even if they were not members of the party. The concession was made after unions were unwilling to lose all voting rights under one-person one-vote

Some Labour officials believe an important moment in power would come when the party first faced a choice between following union policy or consumer interests. They appear to relish the prospect of a fight similar to those in the 1980s which were partly engineered to show that the party was willing to defy its financial

But Labour must enter the election campaign with the unions at its side. They must face the spotlight together yet apart, agreeing on policy but emphasising that they are free to dif-fer. It will be a considerable balancing for Labour group.

Mass membership is important if act before an election, it would be remarkable to maintain it afterwards.

### Crossing fingers

■ Having launched one of the strongest challenges for the America's Cup, Italy's sailors are now setting course for another seagoing prize: the Blue Riband for the fastest

Atlantic crossing. in Porto Cervo, the Aga Khan's Costa Smeralda yacht club plans to wrest the trophy from Hoverspeed Great Britain, the catamaran ferry which won the award last year. But, like the America's Cup challenge, the latest venture could run into choppy legal waters.

Just crossing the Atlantic in record time is not enough to earn the Blue Riband. The

fastest to date was Richard Branson's Virgin Atlantic Challenger II, but it was denied the prize because of its re-fuelling stops. And while Italy's entry won't have to refuel, fingers are being crossed that it will pass for a "commercial vessel", as the

rules require. There is serious money behind the Italians' project. Destriero – their sleek Pinin-farina-designed boat, 67 metres long and wider than a frigate ong and wheer than a regate

- cost a cool \$17m merely to
build, according to some
estimates. Team members say
it will pulverise the record later than first scheduled.

Not all are so optimistic, however. Although the official reason given for the 12-month postponement was the Gulf war, some old sea hands suspect the real explanation was a need to find more sponsors. a need to find more sponsors. Even the Aga Khan has his limits, it seems.

Lasting ties Sir Evelyn de Rothschild... Sir Martin Jacomb... now Peter Baring. While the British Merchant Banking and Securities Houses Association may have superseded the Accepting Houses Committee, it still appears to be run

## **OBSERVER**

by mysteriously emerging members of the old school. Not the best of solverts for an international financial centre.

True, Baring is well qualified to take over the BMBA chairmanship next month. He runs London's oldest merchant bank, and knows the securities industry as well as the banking and corporate finance businesses. As head of the house of Baring his name carries more weight than most.

But the BMBA might have done better to underscore its international membership hy picking a chairman who was not of the old club. And anyway, was it necessary for Kleinwort Benson's Jonathan Agnew to be made deputy chairman? Why not a US or Japanese investment banker?

Guard changed

By contrast, the old guard at Edinburgh fund managers Ivory & Sime will have gone almost totally when Alex Hammond-Chambers gives up as chairman at the year end. Not that "nld" is quite the right word. One reason for the ructions that marked affable Hammond-Chambers' chairmanship from 1985, is that at 48 he was little older than most of his immediate colleagues. When subordinate dissent

when subordinate dissent boiled over last year, four executives broke away, persuading managing director David Ross to go with them. Hence Hammond-Chambers had to go non-executive, and Allan Munro became head of a management committee with a distinct feel of players rather than gentlemen. Munro, now managing director, once played football with Hearts. Ivory & Sime has begun doing better and with the takeover of Argosy Asset Management runs funds worth over 13bn. But with some of

being reversed by his



"I was a leading Kremlinologist."

successors, his eventual departure was probably inevitable.

The new chairman will be Newbigging, also chairman of Rentokil, who formerly ran Jardine Matheson in Hong Kong. At 57 he will provide a useful age differential.

Mystery tour This week's whisk round the world hy aid-canvassing Soviet finance officials is causing a headache at the international Monetary Fund in Washington, where they will go after tomorrow's visit wingo after tomorrow's visit to the European Bank for Reconstruction and Development in London.

Far from knowing what

they'll be authorised to negotiate, the IMF is unsure who will be coming. While the supposedly Soviet team's leader was expected to be veteran Gosbank head Viktor Gerashchenko, the word now is that it will be led by Russian officials chosen by Russia's prime minister Ivan Silayev.

Unless wily Gerashchenko somehow manages to join the team between London and Washington, IMF officials will have to pick up the threads of their previous discussions a few weeks ago with a

different group of people.

Amid the uncertainty, the
IMF must be thankful its man looking after the discussions is John Odling-Smee, until last year a British Treasury official, He is no stranger to confusion, having been in charge of the Treasury's computer model which spent the 1980s spewing out economic forecasts completely at odds with what happened.

Friedrich Hayek, the 92-year-old Nobel economics prize winner, must be very satisfied with the recent turn

Missing link

of events in the Soviet Union. He has written hundreds of learned articles explaining why learned articles explaining why socialism is out of date. But even great economists, it seems, sometimes base their convictions on what they overhear in a pub... sorry, club. A good six years ago Mrs Thatcher's senior economic guru was pressed on why he was so optimistic about the impending failure of communism. The great man said that nism. The great man said that he had once sat at the same table in Reform club as a Russian scientist on his first visit to the West. The scientist was asked what surprised him most abont Western Europe. "You still have so many Marxists - we haven't any", was the reply.

Wide

■ John Major's gift of a cricket bat to George Bush may have struck a hlow for the game in North America, but real progress will apparently progress will apparently require no less than a miracle. Reporting the gift, the White House said the bat had been signed by the England cricket team which recently won a Tout watch at I counter. Test match at "Lourdes".

### FT CONFERENCES

WORLD MOTOR Frankfurt - 11 & 12 September

This high-level meeting, timed to coincide with the Frankfirst Motor Show, brings together a most distinguished international panel to debate the challenges and opportunities facing the world motor industry in the coming decade. Strategies for the 1990s, the Single European Market, the relationship between assemblers and suppliers and the role of alliances are among the subjects to be discussed.

Mr Robert C Stempel, Chairman & Chief Executive Officer of General Motors Corposition will deliver the opening address and speakent taking part include: Dr Carl H Hahn, Chairman of the Board of Management,
Volkswagen AG; Mr Yutska Kume, President, Nissan Motor Co, Ltd; Mr L Lindsey Halstead, Chairman of the Board, Ford of Europe Incorporated and Mr Martin Bengemann, Vice President, Internal Markets & Industrial Affairs, Commission of the European communities.

WORLD ELECTRICITY London - 14 & 15 November

This important meeting, arranged in association with Power in Europe, will examine how the utilities are responding to the challenges of increased competition and growing environmental pressures and meeting demands for greater energy efficiency. Expert contributors will also review developments in a number of contrasting markets and assess future fuel

The conference will be chaired by Sir Donald Miller, Chairman of Scottish Power pic and Sir Michael Joughin, CBE, Chairman, Scottish Hydro-Electric pic and speakers taking part include: Mr Nicholas Argyris, Director of the Internal Energy Market Task Force, Commission of the European Communities; Dr Ing Rolf Bierhoff, Member of the Board of Management, RWE Energie AG; Mr Alan Holt, President Optario Hydro; Mr Vert Versen, Seria Man. Mr Kurt Yeager, Senior Vice President, EPRI; Mr Togo Miwa, General Manager, The Tokyo Electric Power Co Inc; M. Piesre Lederer, Electricité de France and Mr Carl-Brik Nyquist, Director-General and

WORLD MOBILE COMMUNICATIONS Landon, 31 October & 1 November

This year's PT conference, the fourth in a series, will examine the market, technological and regulatory issues. Should competition be allowed in mobile communications? What is the best way of allocating the scarce radio

These questions will be debated by a distinguished panel, including: Mr John Redwood MP, Minister of State for Corporate Affairs at the DTI, Mr Chris Gent of Racal-Vodafone, Mr Jean-Louis Blanc, Hoad of Mobile Policy & Frequency at the European Commission, Mr J Shelby Bryan of Millicom, Mr Richard J Calishan of US WEST and Mr Peter Minatech of Mannesmann

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ben banking officials from the leading industrial countries ther in Stockholm today for what was originally set as a minime two-day meeting one subject is bound to dominate their discussions: the collapse of Bank of Credit and Commerce International, and the

merce invernational, and the lassess it raises for the future of bank regulation.

BCLL with its massive fraud and still untold losses, has exposed such large failings in banking structures and raised such far-reaching questions about the way banks operate in the international markets that it is certain to create a land. it is certain to create a land-

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it is certain to create a land-mark in banking supervision. In fact the Stockholm meet-ing, being held under the ans-pleas of the Basic Committee of international banking supervi-sors, will be only the first tiny step in what is likely to be a sweaping review of banking procedures that could last many years and involve dozaits my years and involve dozens

of countries.
"We're dealing here with the internationalisation of fraud," said Lord Alexander, chairman of the National Westminster Bank. "They're going to have

The regulators' meeting will be the first step in what is likely to be a sweeping review of international banking procedures

to ask some very hard ques-

The meeting will be the first The meeting will be the first under the chairmanship of Mr Gerald Corrigan, the gravelly-voiced president of the New York Fed whn; as chance would have it, was appointed only three days after BCCI was closed on July 5. At the time, he halled the shutdown as an indication of the effectiveness of conditionated action between of co-ordinated action between supervisors in different coun-tries (69 were involved). But his task today will be to ask whether hetter co-ordination could have prevented the crisis occurring in the first place. BCCI was able to get away

with fraud on this enormous scals for as long as it did because it was careful never to develop a home country base where it would be subjected to the full scrutiny of the local banking authority.

Registered in Luxembourg, it had its higgest business in the UK, but it "parked" its shadi-est assets in the Cayman Islands. This meant that the

The BCCI scandal is certain to create a landmark in banking supervision, writes David Lascelles

## First step towards tougher regulation

Cayman Islands, meanwhile, were not equipped to deal with one of the largest frauds in his-

When BCCI was convicted of drug money laundering in the US in 1988, the Bank of England conducted a thorough investigation of BCCT's UK branches but, possibly to its surprise, found nothing abnor-mal. This suggests that BCCI was adept at keeping its ques-tionable activities out of the more closely supervised coun-

Already there have been calls for drastic measures to prevent another BCCI, such as the creation of a new supra-na-tional banking regulator. With the rapid internationalisation of the banking markets, and the eruption of fraud as a big problem in many countries, the pressure for action is strong. But banking officials will be trying to put the brakes on a rushed response. Mr Corrigan

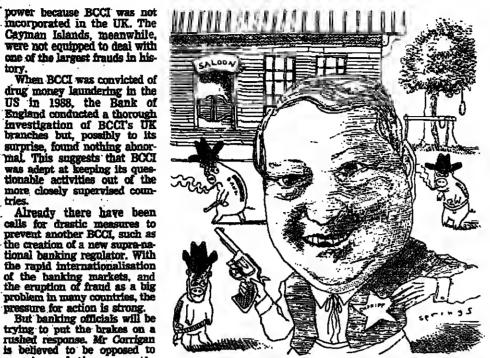
is believed to be opposed to cosmic solutions, partly hecause BCCI is a highly untypical hanking case. Another senior banking official close to the BCCI affair says: "What we want to avoid is a

hsteed officials will be try-ing to isolate the key issues arising from BCCL There appear to be several:

appear to be several:

• Supervision of cross-border
banking. Supervisions
addressed this problem back in
the 1970s when the Basic Committee drew up its "concordat"
which allotted responsibility
between the "home" authority
and the "hore" authority for a and the "host" authority for a bank operating across borders. This would ensure, it was thought, that no bank could escape supervision. Tha con-cordat was toughened in 1983 after the Banco Amhrosiann scandal. But BCCI proved that it was still possible for a deter-mined bank to evade the supervisory net.

Eight years later, the concordat is clearly ripe for another review. One solution may be for the authorities to require every bank to have a clearly Laxembourg authority saw lit-defined "home", preferably in the of what was going on. The the country where it has its Bank of England had limited principal husiness.



New hanking legislation being considered by the US Congress would give the Federal Reserve the pnwer to require any foreign bank set-ting up a branch in the US to identify its principal overseas

But BCCI has also raised questions about the adequacy of existing supervision in cer-tain countries. The small resources of Luxembourg and Cayman, for example, were clearly factored into BCCI's calculations about where it

placed its business.

Ms Sydney Key, an economist with the Federal Reserve and co-anthor of a recent study on the problems of supervising international banks, argues that the Basle concordat is too narrow in scope, and covers too few countries. "We need a more formal agreement than Basle," sbe says, proposing sbe says, proposing that the General Agreement on Tariffs and Trade or the Organisation for Economic Co-opera-tion and Development would be a suitable forum for a wideranging review of these issues. Consolidated supervision.
 Again, supervisors thought they had addressed this problem in the early 1980s when they encouraged banks to consolidate the accounts of all their divisions and subsidiaries into a single complete picture. But this is more easily said than done. BCCI had a highly complex and fragmented struc-ture to which it added further opaqueness for many years by insisting on having two sepa-rate auditors. Furthermore, the steady international expansioo hy large banks, and their diver-sification into different lines of

business such as securities and insurance is producing ever more complex holding company structures - often with the encouragement of supervi-sors who like banks to build "firewalls" around the riskier parts of their business. This trend is likely to accelerate as financial deregulation progresses in countries such as the

The EC is drawing up a Consolidated Supervision Directive which will embody the princi-ple that primary supervision should be carried out in the country where the bank has its main husiness. Mr Rohin Leigh-Pemberton, the governor

already suggested that as the EC evolves into a single market, the job of supervisiog hanks should gradually he transferred to some future EC central bank. Bot that may not occur until the next century.

Detection of fraud. BCCl was able to manipulate its accounts for as long as it did because there is, astonishingly, oo ageocy responsible for detecting fraud in banks. Bank-ing supervisors are trained to monitor banks for prudent con-duct, not to detect wroogdoing. The auditors, in BCCI's case Price Waterbnuse, say that it is not their joh to uncover fraud, only to check the accounts. The auditing convection is that it is management's joh to detect fraud. But in BCCI's case, management was perpetrating the fraud, and when Price Waterhouse urged it to conduct an internal investigatioo last year, management predictably produced a report that was largely a whitewash. Apart from some already iden-

tified problem loans, it said, BCCI was "very normal". This regulatory stand-off is clearly unsatisfactory. However, this is not an area where banking officials will be able to take steps on their own. The issue will have to be addressed in conjunction with the auditing profession, and may even need new legislation to clarify

Dealing with "ontlyers" the supervisors' term for freak hanks. BCCI was an unusual, eveo unique, bank, and it may therefore contain only limited lessons. On the other hand, the worst banking crises are invariably triggered by freaks which slip through the regulatory cracks, and the system needs to be able to handle them.

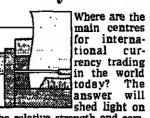
Supervisors dealt with BCCI by creating a "college" of offi-cials from countries where it was most active. But the sorry tale of BCCI suggests that a college turns into a game of pass the parcel. The UK, Luxemhourg and the US all, at some stage, told BCCl to remove operations from their jurisdictions. Someone has to take direct responsibility for outlyers, and assume the role of lender of last resort.

Most significant developments in banking supervision in the past have been in response to crises: Herstatt, Amhrosiano, the US Savings & Loans, BCCI will oow set the latest milestone along that humpy road. But as well as responding to the issues raised by BCCI, Mr Corrigan and his committee will also, no doubt, want to anticipate the next one. With banking in its present disordered and uncertain state, that will not be an easy

## PERSONAL VIEW

## The Asian surprise in the forex markets

By Charles Goodhart and Antonis Demos



the relative strength and competitiveness of different financial centres. But it is one about which there has been relatively little information.

Because the foreign exchange market is so electronic/telephone market, with hid and ask quotes displayed on screens and deals done over the telephooe, there are no aggregate data for the volume of transactions. This gap in data has been partially filled hy occasional ceotral bank sur-veys, the latest of which took place in April 1989.

Such surveys have shortcomings. Among other things, not all central banks participate, notably the Bundesbank; the surveys take place over the short period of one mooth; and they do not provide a complete breakdowo of transaction by individual currency. We have complemented such

survey data by taking informa-tioo from a different source, the quotes oo Reuters screens. where the relevant foreign exchange page gives the loca-tioo of each bank branch supplying the quote. We collected cootinuous data of all foreign exchange quotes, day and night, weekeods too, for 12

\* From 50 banking centres Source. Reuters,

Where are the weeks, April 9-June 29 1989, main centres amounting to nearly 1m individual quotes. These are separated into currency - in all cases bilateral with the US dol-lar (Fl is the Dutch guilder) and location, ranging from London with 164,755 quotes to Riyadh with six. To save space we report the share in each currency of the 15 largest cen-tres, ranked by aggregate num-

ber of Reuters quotes. These data will also have disadvantages as a guide to the volume of transactions, since variations in Reuters' share of business io each centre and currency will lead to consequent hiases in the relationship between the number of quotes and total transactions. In particular, there are com-paratively few Reuters quotes emanating from Tokyo, giveo the known volume of foreign exchange transactions there.

Nevertheless, the table clearly demonstrates the coocentration of all EC centres, except London, in just one or two currency markets: their domestic currency and, in some cases, the D-Mark or Ecu as well. Over this period there were no Reuters quotes at all for the pound sterling from Frankfurt, Paris, Amsterdam, Utrecht or Milan. This does not, of course, mean that no spot deals were made in this currency in these centres; but it does suggest that such centres played little role in fixing the market price. Besides Lon-don, ooly Zurich, and to a

international European centres, if the term implies making markets in all leading cur-reocies. Of these last three centres, only Copenhagen is in the EC, and it is hardly competitive with London London is clearly the foreign exchange ceotre for the Community as a

Besides the predominant role of London in Europe, the data indicate how enormously important Singapore and Hoog Kong have become as interna-tional Asian markets. Even if the comparatively low ranking of Tokyo is discounted as a result of bias, the Asian market is shown to be triple-centred, in contrast to the single-centred North American market, and the European struc-ture of single ceotre, sur-rounded hy important domestic-oriented markets. To conclude, there are six

truly important international centres: London, New York, Tokyo, Singapore, Hong Kong and Zuricb. There are four medium-sized international centres: Sydney, Copenhagen, Toronto and Oslo. The rest are either small international centres, for example, Wellington. Melhourne, Bahrain and Los Angeles, or specialist centres, usually in the domestic curreocy.

Charles Goodhart and Antonis Demos are members of the Financial Markets Group, Lon-

TOP	15	CENTRES	% SI	HARE C	F REUT	TERS C	URREN	CY QUO	CTATIO	NS
Location		DM	Yen	£	Sfr	Ffr	Lire	R	Ecu	Tota
London	_	12.75	16.87	34.30	14.12	15.43	1S,36	13,73	10,47	17.0
New York		9.17	13.96	12,44	12.93	25.20	31.37	20.81	37.64	14.9
Singapore		11.01	11.93	17.09	14.05	3.52	3.21	7.43	7.81	11.2
Hong Kong		13.55	13.43	6.99	14.04	8.55	0.45	2.08	11.50	10.9
Zurich		S.Q5	8.73	1.96	22.56	0.94	4.07	1.10	0.00	7.3
Tokyo		2.68	17.59	8,00	5.29	0.08	0,59	0.02	0.05	5.8
Paris		3.94	0.00		0.00	39.66	0.00	0.00	5.45	5.0
Frankfurt		11.81	1.83		0.28	1.24	1.44	0.00	0.00	4.2
Sydney		4.69	S.67	2.42	0.69	0.71	0.00	0.03	0.00	3,1
Amsterdam		0.83	0,00	0.00	0.00	0.00	0,00	40.11	0.00	2.8
Copenhagen		4.52	0.00	2.67	1.09	1.94	00.0	0.00	15.91	2,6
Toron!o		1.89	3.05		2.38	2.59	0.91	0,00	0,00	2,3
Oslo		1.48	1.03		3,98	0.00	0.00	0.00	0.00	1,3
Utrecht		1.66	0.00		0.00	0.00	0.00	9.93	0.00	1,1
Milan		0.00	0.00		0.00	0.00	31.29	0.00	1,39	1,1
Total quotes	•			135,721	146,631	87,553	33,096	61,633	32,251	966,71

## LETTERS

### Montedison: more than just petrochemicals

From Mr Lino Terlizzi. Sh: Antonia Sharpe writes: (27 August) about a report on the petrochemical market by County NatWest. WoodMac which, as far as Mnntedison is concerned, merits some

corrections.

Montedison is neither solely, nor even mainly, a petrochemiit is a global, complex; diver-

diled group, with activities in the eigenical sector, including high value-added materials. scramting for 23 per cent of 1898 consolidated sales and 28 per cent of consolidated gross operating profit (GOP); the pharmaceuticals sector, accounting for 9 per cent of sales and 9 per cent of GOP; the energy sector, accounting for 3 per cent of Stop, and the agroindustrial sector, accounting for 62 per cent of sales and 46

The latter three sectors, which together account for about 70 per cent of Montedison's GOP, are either counter-syclical or completely indepen-dent from the typical cyclical-ity of the petrochemical sector.

illment is the major Mont-edison subsidiary active in the petrochemicals sector. Approx-imately 25 per cent of its total tales are not subject to petro-chemicals volatility (catalyers, licensing and advanced saterials) and a significant Percentage of the remaining rates consist of a wide range of products with special charac-teristics that make them less cyclical than polypropylene

About 55 per cent of Himent's polymer sector sales originate from non-European countries, where the pricing dynamic and/or a greater number of raw material anoply sources ensure a higher level of profitability than in

Europe.
Finally, it should be noted. that in 1996, Himont's nominal protection capacity was 2m to nest, the volume of resins and on the market was 1.5m

According to current avail-Mile information, the utilisa-ting rate for filmon's plants for the whote of 1991 should remain at 87 per cent. Ling Perlissi, drame mass relations director, press relations Ferring Montedison.

## Valuation of unlisted investments

From Mr Michael Walton. Sir, It is understandable that the stock market and investors should express scepticism nver the valuation of unlisted investments held in the portfolios of investment trusts subsequent to the collapse of one investment trust involved in venture capital and some dramatic reductions in valuations

elsewhere. Discussion of this problem. and the market's reaction to it, has done little justice to the time and effort that non-executive directors on the boards of investment trusts devote to considering the valuation of unlisted investments.

The British Venture Capital Association (BVCA) guidelines set out principles of valuation and disclosure requirements for members of the BVCA when reporting to investors in venture capital funds.

The principles of valuation described differ little from principles that hoards of

investment trusts have adopted in the past. The disclosure requirements ensure that the managers of venture capi-

west's failure to support Mr Gosbacher" with sacks full of

This is one leftist who bleats

political spectrum.

Few things would be sadder

than to see the Soviet Union

turned into another victim of

the aid and development racket, a game whose winners

hard currency.

tal funds disclose to investors in those funds bow each valua-tion has been arrived at. Because such reports are privileged communications between managers and investors, it is possible to be very opeo about the reasons for changes in val-uation, even when such disclosures would in other circumstancea he damagiog to

investee companies.

It is not possible for the accounts of investment trusts, which are public documents, to be so frank about the performance of investee companies, particularly when such compa-nies are in financial difficulties; to do might prejudice the

The valuation of unlisted investments within investment trust portfolios is the responsihility of the boards of those trusts, the managers of trusts making available all relevant information to those boards to enable them to fulfil that duty

It is also the duty of the auditors of the trust to ensure that boards have had relevant and accurate information made

available to them to enable them to form a proper view of

In addition, the hoard of a trust will have had the opportunity to form a view of the level of prudeoce managers adopt in proposing valuations because they will, over several years, have the opportunity to compare those valuations with realised values. They are in a good position to judge whether valuations are appropriate and the dialogue that takes place between managers and boards will typically arrive at a coo-servative result.

The market and investors sbould not cooclude that because a few trusts involved in the more speculative end of the venture capital industry bave got valuations wrong, that the vast majority of investment trusts involved in unlisted investment are not producing fair and reasonable valuations of their portfolios. Michael Walton.

Gartmore Venture Capital, 16-18 Monument Street,

## FROM 2 SEPTEMBE WERENSER

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## Advice that the Soviet Union can well do without From Mr Doug Herwood Sir, in his piece on the undestrability of a break-up of the Soviet Union, ('Breaking up is hard to do', August 29), Martin Wolf refers to the "bleating, largely from the left, about the seem mainly to be bankers and

bureaucrats - and the hoteliers and restaurateurs Who take care of them.

The Soviet Union's enormous technical and industrial potential, largely unrealised under the ham-handed regime of central planning, would be utterly squandered, as the country was transformed into no such tune — though I admit that mine is a lonely position at this beleaguered end of the an exporter of primary commodities, a Zaire on a continental scale.

its great successes in Africa, and the English speaking countries can hoast with equal sectors and recession-proof

from Japan and South Korea lation of the canons of IMF and

It is amusing to watch "experts" from the IMF, the US 250 W 85 St trio has. The Fund can boast of New York

and UK offering advice to the Soviets. What a sterling record this

It is no wooder that experts

are far more reticent about telling the Soviet Union what to do, giveo their obvious economic weaknesses, a function, no doubt, of their repeated vio-Anglo-Saxon orthodoxy. Doug Heowood, editor publisher, Left Business Observer,

## Why British times should be a-changing

From Mr Michael Allaway. Sir, Regarding the letter from Mr Russell Sparks (August 30), there is aiready such a variety of public holidays within Europe, that if the UK lined up with Europe, which country would it choose? Would the UK celebrate Bastille Day on July 14?
More to the point and much
easier to adopt would be to get

Britain, Ireland and Portugal

to line up with Central European Time. As it is, the Germans, starting at eight o'clock in the morning, have to wait two hours before any contact can be made with Britain every

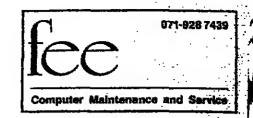
working day. Second, if I want to visit any European destination, I can do so easily during the day. A Briton, on the other hand, often has to stay overnight because of the late start in the

morning. Finally, could Britain change summer to winter time and vice versa on the same day as the rest of Europe! Michael Alicxoy. 5, rue d'Artois,

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## FINANCIAL TIMES

Monday September 2 1991



Goh considers modifying style of government as PAP's share of popular vote falls

## Singapore may abandon liberalisation

SINGAPORE'S ruling People's Action party (PAP) may aban-don a limited liberalisation programme after opposition successes in elections on Satur day, party leaders said yester

day.

The PAP won 77 of 81 parliamentary seats, but its share of the popular vote fell to 61 per cent from 63.2 per cent at the last election in 1988. The opposition took four seats compared sition took four seats compared

Mr Goh Chok Tong, the prime minister, said he was "disappointed" by his failure to win a solid endorsement for the more liberal style he has adopted since taking over from Mr Lee Kuan Yew in Novem-

Mr Goh said he was considering whether to "modify" his style of government, which has led to an easing of censorship regulations and more conciliatory treatment of political

opponents.

He also raised fears of a crackdown against opposition candidates accused of trying to win votes by exploiting differences between Singapore's Chi-nese majority and the Malay and Indian minorities.

Political activity along ethnic or religious lines is banned in Singapore. The accused candidates could face prosecution or detention without trial under the Internal Security

Act. Mr Goh said the election showed Singaporeans wanted a strong opposition in parlia-ment, but warned that the PAP would scrap existing provisions for scrutiny of ministers



Singapore prime minister Goh Chok Tong meets supporters after winning his seat in yesterday's election

hy government backbenchers.
"The PAP will now play the role of a conventional governing party in a two-party politi-cal system," he said. The election was a triumph

for Mr Chiam See Tong, leader of the Singapore central Demo-cratic party, who will become the first Leader of the Opposi-

tion since the late 1960s. Mr Chiam was the architect of an agreement among the five opposition parties to con-cede the election in advance by nominating candidates for only

40 of the 81 seats. PAP leaders conceded that voters had responded to Mr Chiam's claim that they could safely vote for opposition can-didates without risking the defeat of the government. The SDP won three seats, and came within three percentage points of winning three others. The centre-left Workers

opposition party, took one seat.

The election result will weaken Mr Goh's support within the PAP, but is unlikely to result in a leadership change in the short term. However, Mr Goh will come under pressure to step down if the PAP loses further seats in by-elections promised within 18

## Gorbachev accepts Baltic goal

By Leyla Boulton in Moscow and George Graham in Washington

MR Mikhail Gorbachev, the Soviet president, yesterday indicated he was ready to accept independence for the three Baltic republics of Lith-uania, Latvia and Estonia.

Mr Gorbachev appeared to accept their often-stated goal of independence when he said in a television interview: "If that is the ultimate will and the intention of the peoples of these republics, I believe we have to accept this." Mr Gorbachev did not say, as

he has before in this context, that they must observe a legaliy determined five-year period of negotiations with the centre hefore they would be

allowed to separate.
President Vytautas Lands-bergis last night hailed Mr Gorbachev's acceptance of Baltic independence, saying Lithuania was entering a new period of history. "I am glad be has said this. This is the beginning

ry . . . Now there must be concrete talk on the with-drawal of Soviet troops," Mr

In a further boost for the republic's independence cause, it appeared yesterday that the US would give full recognition today to the Baltic republics.

Mr Landsbergis said earlier yesterday, after speaking to President George Bush, that he was sure Mr Bush would today announce the establishment of diplomatic relations with his country, or in some way recognise its independence.
independence for the Baltics

is to be discussed at the session of the Congress of Peoples'
Deputies, the highest Soviet legislative body, which opens

In Moscow last night the three Baltic prime ministers said that they would refuse to sign an economic agreement now being mooted by the economic though they would do every-thing possible to preserve and develop trade with the Soviet

"Putting aside the political situation, we have to do all we can to ensure these (trade) ties do not collapse," said Mr Ivar Godmanis, the Latvian pre-

The prime ministers said they planned to create a Beneiux-style monetary union but remained cagey as to when they would replace the rouble with their own national cur-

Mr Gediminas Vagnorius. the Lithuanian premier, said his republic's new currency, the litas, was "ready" but would not be introduced in the

near future.

Asked whether he would subscribe until then to a common financial stabilisation pol-icy for the rouble, Mr Vagnor-ius said he believed it would

such a policy to materialise.
"But if they do manage something, we will welcome it," he said.

Mr Edgar Savisaar, the Esto-nian prime minister, said it was time to cast aside all illusions and deal with an extraor-dinarily difficult economic cri-

"There are no ready solu-tions," he said. But like his colleagues, who see their countries' future in new ties with the west, he seemed determined to deal with most of the crisis without the help of the former Soviet empire.

The US, while sticking to the position that it has never acknowledged the absorption of the three Baltic states by the Soviet Union, has lagged behind other western nations, notably the members of the

European Community, in giv-ing them full recognition. This delay has spurred criti-

## **Polish** cabinet asks for special powers

By Christopher Bohinski In Warsaw

THE POLISH government is to ask parliament for special powers to manage the econ-omy, following its victory in a vote of confidence in parliament on Saturday

The cabinet met yesterday evening to put the finishing touches to the draft legislation, which would give the government powers to hypass parliament on a range of economic decisions, both before the general election on Octo-ber 27 and after.

Mr Jan Krzysztof Bielecki, prime minister, leads the free-market Liberal Democratic Congress party. With the election near, it needs to show it intends to run a more inter-ventionist policy towards state industries facing imminent bankruptcy.

On Saturday, Mr Bleiecki went to Starachowice, south of Warsaw, to present an interim financial plan to 3,000 workers who have been occupying the town's hankrupt lorry plant since August 8 to protest at its closure.

minister, the official most closely identified with Poland's anti-inflation pro-gramme, which is backed by the International Monetary

The Centre Agreement, a Christian Democratic group

President Lech Walesa, who gave his election campaign last actumn an anti-ansterity note, has since backed Mr Balcerowicz and is, for the moment, insisting that he

Mr Bielecki had offered his resignation on Friday, after former Communist MPs had proposed to dismiss the gov-ernment over its demand to

## Markets and the great unmentionable

New highs in the London equity market are becoming as routine as scandals in Tokyo but with a great deal less obvi-ous justification. The economy remains sullen, and the forward indicators listed in Greenwell Montagu's new recession watch remain over-whelmingly negative. British corporate boards are delivering their own verdict in a new wave of rights issues, cashing in on a sellers' market before it is too late. They at least can remember 1987.

The conditions are right for

another bout of midsummer madness. The markets are thin, and the brokers hungry. The news from the Soviet Union is dramatic enough to distract all but the most determined attention from uncom-fortable facts at home. An ideal time, in short, to run the index up the flagpole and see if any-one salutes.

A contrarian, though, must dismiss this as facile thinking. All the bad news listed here is well known, and any future bad news (except the one item which is the main subject of this column) is unlikely to surprise, so the market has nowhere to go but up.

This would be more persua-sive if contrarians had not

been saying much the same in 1987, but one thing has changed since then. This time, the market is not really high at all it has fallen by a quarter in real terms since 1987, and its 4.65 per cent dividend yield looks very generous when viewed from any other major bourse. And, of course, we could still be surprised by recovery; as Mr Alan Green-span of the Fed has pointed out, recovery nearly always does come when it is least experted.

So far, the argument looks like a stand-off — which is exactly what you should expect in a reasonably efficient market. However, it leaves out one factor which is necessing to the factor which is peculiar to the British market. It is of fundamental importance, but is only partially discounted, and is bardly ever discussed - the sterling exchange rate.

This silence is odd. The rate chosen by the British authori-ties when they locked in to the KRM less than a year ago caused much surprise overspoke of "insanity"; my friends in Washington conveyed the same thought in more moder-ate terms. They spoke of a prolonged recession, pressure on profit margins and falling investment, which all looks reasonably prophetic.

In London, however, there was simply a brief discussion

about whether a downward adjustment would help to get



By Anthony Harris

interest rates down, which rightly concluded that it would not, since it would simply arouse the fear of a series of devaluations, French style. After that, silence in the City.
The rate was chosen, endorsed by both the main British political parties, and thereafter the subject was unsuitable for polite conversation. The rate might be uncom-fortable, but to question it could only make matters worse (as if the markets could not do their own sums). This self-imposed taboo seems to have

been as complete as that imposed by Mr Harold Wilson ahead of the 1967 devaluation. Now it has been broken, thank goodness, by the National Institute for Economic and Social Research in its current Review. The genie is out of the bottle, but its escape has not caused any flurry in the markets, which, after all, impose an interest rate penalty on sterling just because the question is clearly not quite closed. No harm

done, you might think, In the long run, though, it could make life still more difficoult make me stin more dim-cult for the Treasury, since it provides a rational basis for questioning British policy. This is not as simple as you might think, because argu-ments about exchange rates tend to hit the buffers when ders of a given rate argue: A. That there is no such thing as a "right" rate, but just a difference of opinion. B. That even if the real rate of exchange is thought to be

done about it, since it is a market rate. However John Williamson, a British economist working in Washington, who has down the

years written more sense about exchange rates than all the

official economists in London put together, explodes both these arguments, and does so with the hoist with your own

petard approach; he uses essen-

tially market criteria. tially market criteria.

How do you judge whether an exchange rate is adequately competitive? Not by arguing as Treasury ministers like to do (and as Harold Wilson did in his time) that our exports are competitive. Are they adequately profitable? Not by arguing, as the CBI likes to do that our labour costs are not that our labour costs are not out of line. This is like arguing that British athletics is competitive because one Scottish woman and a relay squad got golds, when the question is how many athletes win med-als. Our manufacturing sector may be too small

Purchasing power parity, which would make the price of a mythical basket of goods the same the world over, is no help either, although many econo-mists (the Goldman Sachs team, for example) argue as if rates were always trying to reach it. Countries which are strong internationally, whether through natural resources or skill or sheer financial cunning, will tend to be compara tively expensive to live in since ordinary barbers and market gardeners share in the prosperity through high prices and incomes. Remember your last cup of coffee in Tokyo or

You cannot even, according to Williamson, argue from the balance of payments. Some fast developing economies import capital (and thus run a current deficit) for many years on end, and others export capi-tal (the Japanese, for example, saving for an ageing popula-tion). The test is subtler – a sustainable capital account (and thus current account) at a sustainable rate of growth.

Britain pretty clearly fails this test. Even in a deep recession, we need to attract hot money to finance our routine outward investment; in any recovery we will have to pull in more, at higher interest rates. That is not sustainable in the financial sense. We have played this gnome game before, and it ends in collapse. Nor is it sustainable in Williamson's delightful political definition: "A path that can be followed without surprises that would make agents wish ex post that they had acted differently." Mr Major'a life seems

This suggests that some day he or a successor will act dif-ferently. The aim, on Williamson's figures, would be a real devaluation of 11 per cent; others might give or take a few points. There are two questions for the reader: do you agree, and do you think this probability is discounted in today's Yes and No, respectively.

Rev

## Major warns of need for economic order

Continued from Page 1

The British prime minister, the current chairman of the G7 group of industrialised nations, volced the fears of many western governments that the cha-otic pace of political change could slow the momentum of economic reform. He urged Soviet and republic

leaders to strengthen contacts with the International Monetary Fund in order to map out the reform programme which is the prerequisite for signifi-cant financial help from the

had more questions than pre-

During a visit in which his aides freely admitted that he

scriptions, Mr Major was careful to avoid any hint of favouritism towards either of his two principal hosts. After an unscheduled second meeting last night there appeared little doubt, however, that he is keen that Mr Gorbachev's authority should not collapse any fur-

ther. Mr Major underlined his support for the forces of change by meeting leaders from the newly independent Baltic states and by laying a wreath at the Moscow underpass where three young Russians were killed by the army during

the coup.

His officials emphasised that
the carefully balanced pro-

gramme showed that there was no question of the west attempting to dictate the new

form of association that eventually emerges from the break-up of the Soviet Union. But the officials, who included Mr Nigel Wicks, the British official responsible for co-ordinating the G7's approach, indicated that it would be difficult, if not impossible, to put an IMF programme into place without central co-ordination of macro-

ecocomic policies. Mr Major, who also met Mr Ivan Silayev, the Russian chairman of the committee overseeing economic reform, is concerned that rivairies between the republics could lead to attempts to establish internal trade barriers.

As for immediate aid, Mr Major outlined the six-point plans he agreed last week with President George Bush, which place emphasis on food aid this winter and technical assistance in areas like distribution and storage to allow the country to reduce the massive wastage of its own crops.

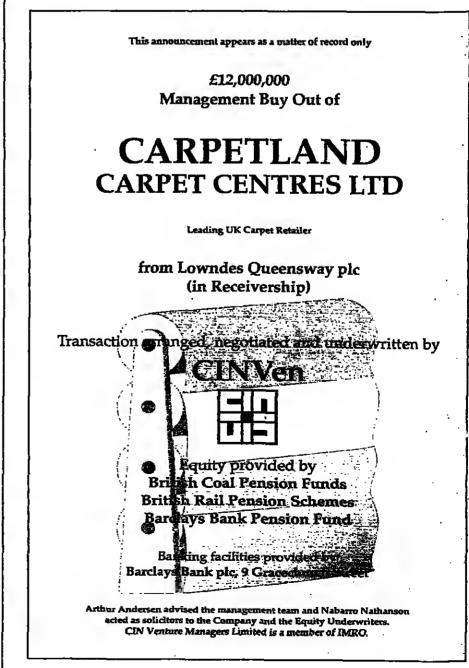
Mr Douglas Hurd, the British

foreign secretary, meanwhile, won assurances from Mr Boris Pankin, the new Soviet foreign minister, that the new govern-ment would respect all of the Soviet Union's international The government's tough line is likely to be combined with an attempt by Mr Bielecki to distance himself from Mr

man CDU, and which has ministers in cabinet and an eye on the voters, is urging Mr Bie-lecki to drop Mr Balcerowicz outright.

parliament for big spending cuts in the face of a sixfold increase in the planned budget deficit for this year.

Parliament voted on Saturday to dismiss Mr Grzegorz Wojtowicz, who had beaded the central hank (NBP). He had come under fire after his deputy, Mr Wojciech Prokop, was arrested last mouth on a charge of issuing fraudulent loan guarantees to a private



#### Japanese ministry accuses Nomura impose stiffer penalties on ries, but have yet to announce Continued from Page 1

other main element of the scandal. However, Mr Mat-spino's comments do not amount to a formal charge

amount to a formal charge against Nomura.

Mennwhile, Mr Ryutaro Hashlmoto, the Japanese finance minister, has amounced a five-point plan to help restore confidence in the country's scandul-ridden financial markets.

Mr Hashlmoto told the same positionentary committee on

parliamentary committee on Saturday that the proposals Saturday that the proposals would aim to improve the transparency of the securities markets, reinforce inspection and supervisory systems, emphasise the principle of investor responsibility, review administrative regulations and transgressors. However, Mr Hashimoto

gave no details. His remarks seemed to be have been intended to rally support for his ministry, which has been widely blamed for contribut-ing to the scandals by failing to supervise markets properly. The scandals involve bro-The scandals involve bro-kers compensating favoured clients for losses and also deal-ing with a gangster group. The ministry is having to fend off culls for the establishment of an indepen-dent supervisory organisation on the lines of the US Securi-ties and Exchange Commis-sion.

officials are working on reforms which would fit into Mr Hashimoto's broad catego-

specific plans.
Their ideas include possibly creating a new supervisory unit within the ministry to

oversee both securities and banking, as well as plans for increased supervision for securitles companies. One suggestion involves raising the barriers between broking, underwriting and fund management to increase

transparency and prevent securities companies from cross-subsidising these activitries.

Mr Hashimoto said his fivepoint plan would improve the
integrity of the securities markets. The scandals had not
only undermined general sense of unfairness among the More signs have emerged of the impact of the current poor trading conditions, caused partly by the scandals, on stockbroking companies.

Nikkei Shimbun, the busi-Nikkei Shimbun, the business daily, yesterday reported the results of a survey which showed that the pre-tax profits of the Big Four brokers – Nomura, Daiwa, Nikko and Yamaichi – could fall by 80-90 per cent for the six months to the end of September. Nine out of 10 second-tier houses would plunge into the red.

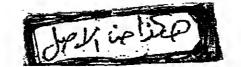
investor trust in the market but also created a widespread

of 10 second-ther houses would plunge into the red.

New Japan Securities, a brokerage linked to Industrial Bank of Japan, would suffer the biggest loss — Y22bn (\$160.6m) — the Nikkei Shimbun said.

WORLDWIDE WEATHER

Temperature at mining yestering C-Cloudy Or-Orizon F-Febr Fq-Feg H-Half R-Rain S-Surry St-Seet Sh-Stee





## **FINANCIAL TIMES** COMPANIES & MARKETS

We set more wheels in motion RJHOARE Leasing Limited

Jardine

Monday September 2 1991

#### Greyhound back on track

Greyhound Lines, the US bus company forced into the protection of the bankruptcy courts by a violant labour dispute last yaar, is about to emerge from bankruptcy. Martin Dickson reports. Page 17

Looking for a sign



Much of the US credit market thinks the US Federal Resarva is about to ease monatary policy again. The triggar could be tha releasa this coming Friday of tha latest employment statiatics, which will give a pointer to the strength of the economy in August. Martin Dickson reports. Page 18

#### Hong Kong toughens stance

New laws come into forca today in Hong Kong to force controlling shareholders and directora of listed companies to make fuller disclosura of their shareholdings and increase penalties for tnsidar dealing. Its main impact is likely to ha during contested takeovars and sharaholder votes. Angus Foster reports. Page 20

#### Liberty finds a white knight



Liberty, the UK dapartment store group, said it its Japanese partner. Seihu, to step in as a with its distinctive main branch in London's Regent Street (left), has heen hracing itself for a protracted siage since it was ravealed that Mr Brian Myerson, an axpatriate South African

Investor, was behind a dawn raid threa weeks ago, Page 16

#### On line for insurance

Six years ago the Royal Bank of Scotland stumped up £20m (\$33.6m) to help former insurance broker. Mr Peter Wood, establish a new insurance subsidiary, Direct Line, aeiling insurance by talephone. Royal Bank's executives are now enthusiastic converts to direct responsa and their subsidiary is the leader in tha market for telesales. Page 16

### Market Statistics

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· Guernsey Gas	
KHD	
Liberty	

Mitsui Talyo Bank

The abrupt, and enormous reversal of capital flows

plus is leaping up. Japan's cumulative surplus

in the first seven months of the

year rose by 94 per cent during 1990 to \$33,97bn. Other things

being equal, the large current

account surplus should make it easier for Japan to invest

In response to critics of its current account surplus. in years past, Japan could always say the country was playing a constructive role by recycling the surplus and adding extra cavings generated in Japan.

savings generated in Japan.
In 1988, for example, when

Japan's current surplus was

\$79.6hn, its long-term capital halance was \$130.9hn in the

Japanese investors played an

Japanese investors played an tmportant part in supporting the US hudget deficit hy huying US government bonds and they have bought foreign corporate bonds and shares by the billions.

With the US having become the world's higgest dehtor nation, and with Germany's surptus of funds absorbed by the cost of reunification, Japan was at least expected to have a

was at least expected to have a capital surplus that could, for example, aupport the reconstruction of eastern Europe or even the US economic recov-

17 Sanwa Bank

## Receivership threat to Brent Walker

POWER Corporation, the Irish property developer, has been threatening to put Brent Walker into receivership. This threat led indirectly to the allegation that a key letter, promising financial support to Brent Walker and pure support to Brent Walker and pur-porting to be written hy Power Corporation's chairman, had

been forged.

The allegedly forged letter is at the centre of the Serious Fraud Office's investigations into Brent Walker, which began last Wednesday at the request of the troubled leisure group.

For a year Power and Brent Walker have heen in talks to unwind their property joint venture, Walker Power. In April, heads of agreement were signed to split Walker Power's assets between them

Power became impatient and in the past lew weeks it has threatened, as 50 per cent owner of Walker Power, to call in Walker Power's loans to Brent Walker. It also warned it could invoke a guarantee given by Brent Walker to cover shortfalls in Walker

Power's property rents. In effect, it was threatening to put Brent Walker into receivership.

went into receivership, because a receiver might unscramble the venture more quickly than Brent Walker's management.
But Brent Walker thought

Power's threats were empty. It has a letter, apparently signed on November 20, 1990, hy Mr Robin Power, chairman of Power and managing director of Walker Power, promising that Walker

Power will maintain financial support to Brent Walker. The letter says that Mr Power concurs with a letter written the day hefore hy Mr George Walker, then chief executive of Brent Walker and chairman of Walker

banks that they would not call in their £1bn of loans. Mr Walker believed he had the authority to give the walver but Hill Samuel,

there will always be a need for food distribution expertise.

Mr Rausing says western joint ventures have a crucial role in transferring expertise to the Soviet peoples and believes com-mercial loans should be chan-

neled through these joint ven-

Western governments could provide the loans in hard cur-rency to be repaid in roubles – the collapse of Soviet exports making it impossible for the

country to generate sufficient hard currency for the foreseeable future, according to Mr Rausing.

He sees Tetra Pak as a prime candidate for such loans. "I can achieve a certain result with the

means of Tetra Pak but if we are

means of Tetra Pak but if we are talking about large quick improvements in the food supply we need more money.

"Tetra Pak is trying to remove the bottle necks in packaging and Alfa Laval can relieve the bottle necks in the baby food industry.

There is a lot of covacing that can

There is a lot of capacity that can

be utilised. Tetra Pak can use \$1bn a year for five years," he

any of Tetra Pak's com-petitors would no doubt feel uneasy about such

financial assistance being given to the company considering its aggressive reputation.

In July, the European Commission fined the company a record Ecu75m (\$88.7m) for abusing its dominant market position in

western Europe claiming Tetra

Pak had pursued a "deliberate policy aiming to eliminate actual

against the fine. He believes the

charge has no relevance to its

investment plans in the Soviet

Union. He sums up his philoso-phy of husiness: "Every company

is run to make a profit. If it does

or potential competitors. Mr Rausing denies the charge and says Tetra Pak will appeal

Brent Walker's merchant hank adviser, insisted that Mr Power also give his agreement, because of Power Corporation'a hig stake.

Forensic experts have now discovered that Mr Power's signature is not authentic.

Mr Walker, deposed as chief executive at the end of May, said be had been convinced the letter was written hy Mr Power. He said a copy of the letter was sent to Mr Power's lawyer within weeks of it arriving and he could not understand why Mr Power had not disowned it earlier.

on course to float subsidiary

By Richard Lapper in London

JARDINE Matheson, the Hong Kong-based trading group, has appointed a merchant bank and a stockbroker to handle the flo-tation of its subsidiary, Jardine Insurance Brokers, in the

The flotation values Jardina Insurance Brokers at between £150m (\$252m) and £200m.
Robert Fleming, the merchant bank, and Cazenove, the stockbrokers, will work with Jardine, which is seeking to sell just under under half of its subsid-

Jardine employees will be offered priority access to a per-centage of the shares on offer. The move will be the latest in a string of overseas listings by the Jardine Matheson group.

In the past 15 months four subsidiaries - Jardine Strategic Holdings, the hotel group, Man-darin Oriental International, the property company, Hongkong Land, and the retailer Dairy Farm International - have been listed in London and New York. The group is also negotiating with the Hong Kong authorities to move its primary listing to London in the face of political uncertainty in Hong Kong in the run-up to 1997 when sovereignty

over the colony returns to China. JIB expanded its wholesale, reinsurance and retail brokerage during the 1980s, acquiring a number of brokerages in the UK, the US, Australasia and Hnng

Kong. Led by chief executive, Mr John Barton, Jardine handles annual premiums of more than £1bn and employs around 3,600

In 1990 revenues from brokerage commissions and investment income amounted to \$320.6m of which \$276.3m came from hro-kerage fees and commissions and \$44.3m from other income, including investment income. Pre-tax profits amounted to

This performance ranks Jardire among the leading ten 10 brokers in the world and among the top five in the UK.

The offer is expected to ease access to capital markets, allowing JIB to press ahead with expansion at a time when prospects for the insurance broking

sector are reasonably bright.
Rates for commercial insurance and reinsurance remain soft in the US and Europe, but are increasing in some parts of the market – especially in the Lon-don marine, aviation and reinsurance markets, where Jardine has a strong presence.

Mellon Bank, N.A.

The Northern Trust Company

Swiss Bank Corporation

hut the deal was not completed.

Power helieves its interests could be served if Brent Walker

Power. Mr Walker's letter waives Walker Power's rights to call in loans and invoke guarantees. The waiver was a condition of agreement from Brent Walker's

Tetra Pak believes it has a role to play in the new Soviet Union, writes John Thornhill

## Unpacking a fresh challenge

r Hans Rausing, the Swedish husinessman who heads the Tetra Pak Alfa-Laval food processing

and packaging group, has found s fresh challenge in life.

Apart from taking a more active role running the group since Tetra Pak's SKr16.25bn (\$2.5hm) acquisition of the Alfa-Laval food processing equipment company earlier this year, Mr Rausing helieves he can help develop the Soviet Union's food distribution system.

Mr Rausing, 65, who has built Tetra Pak into one of the world's most innovative and successful packaging companies, well understands the problems of the Soviet market: he speaks Russian and has regularly visited the country since 1958.

He is convinced that the com-

pany can play an important role in improving the quality of Soviet life — as well as firmly entrenching itself in a vast and largely untapped market.

Mr Rausing could serve as a role model for ambitious Soviet entrepreneurs. in 40 years he has helped to build Tetra Pak into one of the world's biggest packaging companies.
The company is still wholly-

owned by the Rausings making them one of Europe's richest fam-ilies. Estimates of their wealth range from \$3.5bn to almost \$10bn although this is somewhat notional as the family has no all its dividends back into the company.
Sitting outside the modest fish-

erman's cottage to Sweden that serves as his summer house, Mr Rausing says it is a moral imperative and an economic necessity to provide financial assistance to the Soviet Union. "Without food and without other consumer products the Soviet Union will remain unstable and dangerous."

he says. He believes aid should be targeted at removing the hottle- when the company's founder -



Hans Rausing: hoping to help the Soviet Union develop its food distribution system

necks in the Soviet economy to unleash its productive forces. "The investment must be spe-

cific. It is not a question of a little company investing here or there. What we are looking at is a tries. massive release of productive Tet forces in the country and that means wa must remove the bottle

Mr Rausing is clear where the problems lie in food distribution and believes that the company's combined expertise can play a hig role in relieving them. Indeed, Tetra Pak is already heavily committed to doing so.

Tetra Pak's particular exper-tise is in the field of liquid food packaging where it has kept a technological edge since 1951

and Hans's father - Mr Ruben Rausing invented the tetrahedron carton. Last year the company produced and distributed 57bn cartons to more than 100 coun-

SKr1.5bn in three joint ventures in the Soviet Union: in Lipetsk, Podoisk and Kiev. It also plans further investment of more than SKr2hn making it one of the biggest western investors in the

Mr Rausing says proper packaging and the effective mainte-nance of machinery could save much wasted food in the Soviet Union. And he estimates almost half the food produced in the country never reaches the con-

"I have seen a dairy in the Soviet Union which had been running at only half capacity for six weeks and all because of a lack of a spare part worth \$200,"

the Soviet Union makes commercial sense. For a comparatively small outlay he says that Tetra Pak can win a sizeable share of a potentially buge market. "If you were to try to achieve that same market share in the US it would cost you 10, maybe 100, times

more," he says.

He recognises the threat that the political disintegration of the Soviet Union poses to western investments but argues that, whatever constellation of national governments emerges,

## not it will die. But it has to sup-ply some kind of service to the benefit of society."

JAPAN'S role as leading banker to the world has been Reversing the tide of long-term funds that Japan invested overseas during the 1980s has begun washing home again.

Japan's long-term capital flow of funds account was in the hlack by \$7.78hn in the first seven months of the year, the first

from Japan

Economic Notebook

reversal of capital flows
Japan exported more than
\$130hn annually between 1986
and 1988 - seems surprising
since it is happening just as
Japan's current account surjustment following the finan-cial excesses of the 1980s. While economists see the simultaneous surpluses in the current and long-term capital accounts as an aberration that forces, no one knows when, or with what magnitude, the tide

> One magnet for investors has been the high level of Japanese interest rates relative to inflation, which has made bond yields attractive.

of investment funds will go out

The Bank of Japan pushed up the official discount rate in five stages from May 1989, and cut it for the first time by half a point to 5.5 per cent on July

Daspite the high rates, demand for credit throughout the economy remains strong as Japanese companies struggle to keep investment programmes on track.

Most have been willing, so far, to pay the extra cost. Banks are under pressure to meet capital adequacy requirements of the Bank for international Settlements and this

tional Settlements, and this has caused them to bring funds home and to be cautious about lending.

These pressures have been disastrous for the Japanese stock market. While major markets elsewhere in the world are touching record.

world are touching record highs, the Tokyo Stock Exchange is imping along roughly 45 per cent below peak levels.

Yet this has caused an inflow of capital for two realinancial pressure on Japanese sons: domestic institutions have had to repatriate capital

and foreigners have seen in this an opportunity for bottom

Foreign net purchases of Japanese equities in the first seven months of the year came to \$23.27hn, compared to net sales of \$9.94bn last year. For stocks and bonds together the purchases came to \$60.24hn, ahont four times last year's total for the same period. Japanese purchases of for-eign securities are roughly in

line with recent years, although bonds are favoured over equities. Underlying these large shifts is the unstoppable momentum of the real economy, which the Bank of Japan is trying to tame without killing. The remarkable strength of that

momentum was illustrated in a recent Bank of Japan hulletin on the flow of funds for 1990. Japanese corporate invest-ment rose from 15.9 per cent of GNP in 1989 to 18 per cent in 1990, but during the same period, retained earnings plus depreciation fell from 11 per cent to 9.9 per cent of GNP. This pushed the gap between corporate sector savings and investment to 8.1 per cent of

in total the corporate sector financial deficit reached Y38,680hn. This was 9.0 per cent of GNP, the highest since 1961, when Japan was more akin to a developing economy, and the second highest on

its straight-line descent. companies, but the thirst for capital is still buge and one 

result has been to suck in money from overseas.

A range of other statistics illustrate that 1990 was an important turning point. For the first time in 18 years both the amount of new capital raised and invested by the non-

percentage of GNP.
Also for the first time in 16 years, the value of tradeable financial assets beld by the non-financial sector fell, mainly as a result of the stock market crash. External trans-

actions fell.

Many of these financial chickens have come home to roost this year. As a result, in part, of capital flowing into Japan, the yen has gone up in value, contributing directly to tha rise in the current account surplus hy making imports cheaper and exports more dear.

In monetary value and in proportion to GNP the current surplus had fallen steadily since 1987. This trend has now reversed, with dangerous implications for incressed

trade friction.

Although the government stresses that temporary factors such as currency fluctuations and the price of oil lie behind the rising surplus, Japan has also become more competitive internationally as a result of all that investment and the surplus could rise further as economic recovery gets under-

way overseas. Indeed investment aimed at saving lahour and improving technology has continued at a hrisk pace. The economic logic suggests that with the yen strong and the economy cooling Japanese interests rates will soon come down again. Coupled with a recovery in the US economy, and improved investment opportunities else-

where, long-term capital should again begin to flow out But the huge capital exports of the 1980s seem unlikely to be repeated, just as it is unlikely that Japan's current account surplus can continue

Steven Butler

## GEC unit in drive for exports

By David White, Defance Correspondant

GEC-MARCONI, the defence side of the General Electric Company, is reorganising its naval husiness in a hid to hreak into export markets and secure British warship con-

It is setting up a new company to manage projects and hring together naval activities with turnover of almost film (\$1.68hn) a year, a third of GEC-Marconi's total sales. It aims to hid for complete ship systemsinclinding the ship itself and its radar, electron-ics, communications and weap-

ons.
The new company, GEC Naval Systems, is headed hy Sir Robert Easton, formerly chief executive of GEC-Marconi's Scottish shipyard subsidiary, Yarrow Shiphuilders. It will control the shipyard and another new subsidiary. and another new subsidiary, GEC-Marconi Combat Systems. It will pull together all the group's naval electronics interests including former parts of Plessey and Ferranti International taken over by

GEC since 1989. The group aims to establish an advantage over its UK rivals in future naval procurement contracts, which include a planned new air-defence trigate being jointly studied hy the UK and France.

 Oman is to buy twn war-ships from the UK's Vosper Thornycroft shipyard in a deal worth more than £150m. A letter of intent to pur-chase two 83-metre Corvettes is due to be issued today at the

start of the Royal Navy Equip-ment Exhibition in Ports-mouth.

A similar deal for twn Cor-vettes is also close to being signed between Malaysia and Yazrow Shipbuilders.

£160.000.000

**Beneficial Corporation** 

DG Bank Deutsche Genossenschaftsbank

Morgan Guaranty Trust Company of New York The Bank of Nova Scotia

Chemical Bank

Girozentrale Vicama

start of the Royal Navy Equip-



3 year Credit Facility Guaranteed by

> Arranger: J.P. Morgan Securities Ltd.

Union Bank of Switzerland

Manufacturers National Bank of Detroit Morgan Grenfell & Co. Limited J. Henry Schroder Wagg & Co. Limited

Facility Agent: Morgan Guaranty Trust Company of New York

**JPMorgan** 

The complex answer is that Japan is passing through an

ery.
Instead long-term capital is pouring back into Japan. Why?
The simple answer is that the raturns on capital in Japan look more attractive than else-

extraordinary process of read-

where in the world.

### **COMPANIES AND FINANCE**

## Liberty would accept bid by Japanese if attacked

LIBERTY, the high street retailer which faces stakebuilding by a South African investor group, said that in the event of a bostile bid, it would accept an offer by its Japanese partners to step in as a white

The UK department store group with its flagship in Lon-don's west end. is bracing itself for a protracted siege after it was revealed that Mr Brian Myerson, an expatriate South African investor, was behind a dawn raid three weeks ago that lifted the shares 17 per cent on

Liberty believes Mr Myerson bolds around 35,000 of the voting shares, or less than one per cent, and around 70,000 of the noo-voting shares.

That bolding is not large enough to pose a threat to the group while over 50 per cent of its shares are controlled by members of the founding fam-

Losses at

to £1.25m

SEET widen

## interested, our answer would probably be yes," he said. The Japanese group bas been kept fully informed of the situation, Liberty said. unconnected to the founding family members, is the 20 per SR Gent warns of a

Losses at SEET, the clothing fabrics and mohair products group, widened from £335,862 to £1.25m pre-tax for the year to end April. Turnover fell from £8.15m to £5.94m.

Interest charges rose to £215,040 (£175,345), exceptional provisions accounted for £150,561 (nii) and the sbare of profit of the associate fell from £154.582 to

The Harris Tweed side of the business experienced a further sharp downturn and in the US Homemaker Shops, in which SEET has a 46 per cent hold-ing, returned lower profits than were projected at the time of acquisition.

Both SEET and the majority shareholder to Homemaker have agreed to realise their interests in the company.

However, Mr Myerson was last year on Aquascutum, the classic clothing company, which eventually led to a rec-ommended bid for the group by Renown, the Japanese clothing

He was also, until 1989, a major shareholder in Oceana Investment Corporation, the South African group which recently launched a hostile bid

Although Mr Myersoo was not planning to bid for the group, he wants to acquire more shares in a company he believes is undervalued, according to a spokesman. In his raid three weeks ago Mr Myerson was able to

acquire only about 10,000 The only sizeable stake

sharp fall in profits

relationship

SR GENT, a clothing manufacturer which snpplies Marks and Spencer, has warned of a £4m drop in profits to around £1m pre-tax for the year ended June 30 1991. The directors said sales had become more difficult in a deteriorating climate.

A review of production resources was being carried out which they said was likely to result in job losses and closure of some manufacturing

units. Talks were also taking placa about tha closure of activities in Australia and the

cent beld by the Merchant Navy Officers Pension Fund.

Although Liberty has a two-tier share structure like Aqua-

scritum, its articles provide non-voting shareholders with

far fewer rights than Aqua-scutum's did. It would there-fore not be vulnerable to a sim-

ilar challenge from non-voting shareholders as that which eventually led Aquascutum to seek a white knight.

Liberty said yesterday that if hostile bid were nevertheless

to materialise, it was only nat-ural for it to seek the help of

Seibu, the Japanese group with which it has had a long trading

long time and if they were to come to us saying are you

"We've known them for a

The estimated cost of these measures were expected to be about £2m and would be provided for in the 1990-91 accounts as extraordinary

The directors forecast a total dividend down from 3p to 2p per share with a final of 0.75p.

#### Guernsey Gas Light advances

Guernsey Gas Light Company, Guernsey's only mains gas company and leading supplier of bottled gas, announced a 27 per ceot rise in pre-tax profits from £1.95m to £2.48m for the six months to June 30 1991.

The Swire Group

The interim dividend is held at 0.9p, payable from earnings of 3.45p (2.77p) per share. Turoover improved from £53.3m to £62.2m. The company's shares are dealt under Rule 535 (2).

# Bank that underwrote a recipe for success Richard Lapper on Direct Line's revolutionary insurance.

metbods. Direct Line fre-

(the yardstick that measures

premlum income against claims and expanses) was

under 100 per cent, well below

tal Markets.

SENIOR OFFICIALS at the the Royal Bank of Scotland admit that they took a flyer when the bank stumped up £20m to belp former insur-ance broker, Mr Peter Wood,

establish a new insurance sub-sidiary, Direct Line, in 1985. Mr Wood's concept of selling insurance on the basis of direct telephone response to carefully targetted media campaigns was revolutionary in a market where distribution has tradi-tionally been dominated by independent brokers.

And Mr Wood's recipe for

underwriting seemed ahead of its time. Using specially-devel-oped software programmes, the same telephonists would imput into their computer terminals data basad on customer's answers to a series of simple questions and offer instant

insurance quotes. Yet six years on Royal Bank's executives are enthusiastic converts to direct response. Their subsidiary is the market leader in the growing market for telesales. And with more and more British consumers becoming used to the idea of buying their insur-ance over the telephone and telephone-linked computer sales becoming more sophisti-cated, the Royal Bank invest-

The bank's decision earlier this month to pump in an extra 224m into its rapidly growing subsidiary signals confidence in one of the few growth areas of the depressed British insur-

ance industry.
At a time when the traditional composite companies like Royal Insurance and Sun Alliance are reporting record losses Direct Line is making money, increasing its share of the market for motor and home insurance and gearing

up for further growth.

Direct Lice's premium income is expected to be around £120m for the year to September 30, some 50 per cent more than in 1989-90. Profits in

the 12 months to September 30 last year amounted to £9.1m. There could be a dip this year but the group still expects to be in the black - unlike its biggest competitors.

Analysts believe that if the bank chose to sell Direct Line it could recoup its total invest-ment to date of around 262m,

Competitive pricing is one element in the story. Although their contention is bitterly disputed within the industry. Direct Line insists that the cost of distributing insurance by mass media advertising and telesales is cheaper than by brokers.

Motor insurers pay commissions of between 10 and 20 per cent to brokers generating their business, while bome hulldings insurers can pay commissions of more than 30 per ceot to the banks and building societies that dominate that corner of the market. By contrast Direct Line's

only acquisition costs are incurred in its advertising campaigns, which amount to less than 10 per cent of premium income, says Ms Jane Dickson, Direct Line's company secretary. The savings are particularly pronounced when taking into account year on year renewals of insurance policies. Brokers receive the same commission each time they renew a policy but for Direct Line renewal costs are

Moreover since brokers are duty bound to shop around oo behalf of their customers, companies can eod up losing customers relatively easily. AA Insurance services, one of the biggest broker chains, admit that broker generated business tends to be more volatile.

Ms Dickson says at least four out of every five Direct Line motor policyholders renew their policy at the end of each year - compared to an indus-try-wide average oearer one in



Chris McKee, a director at the Direct Line sales office in Croydon

the industry average. Most However, Direct Line places much more emphasis on the degree to which the telesales companies compensate for underwriting losses with and computer-based underwritinvestment income. For Direct ing allow its to more control than traditional insurance Line investment simply swells

Costs elsewhere are pared to

a minimum. Labour organisa-

quently charges above average rates for risks that it does not tion is flexible and telephones are staffed in line with expec-ted demand. Many of Direct want - motor insurance in inner city areas, for example, effectively excluding much loss line's telephonists in Croydon work a week of three 12 hour producing business from its days, for example, and the company's telephones are "If you are a direct writer you have a better idea of what staffed from 8am to 8pm every day, in sharp contrast to many risks you are writing," says Mr Chris Pountain, analyst with traditional insurance companies which close their doors firmly at five o'clock in the Morgan Stanley. Direct Line is able to "cream" the market, adds Mr Tom Bennett, an ana-

Direct Line is one of the few lyst with Banque Paribas Capiexamples of a company where technology is being deployed in The company accepts paymeot only by credit card or direct debit which allows it accordingly to employ far an effective way, says an exec-utive at the Royal Bank. "It takes out a whole layer of midfewer accounting staff. Overall, dle management. Data comes Direct Line has been able to achieve underwriting results up through the organisation directly to senior management allowing the people at the top to drive the machine." that are the envy of its bigger competitors. In the year to Sep-tember 30 its operating ratio

But perhaps the clearest indication of the company's success is the way it has been spawning imitators. The most successful, Churchill, a subsid-

lary of tha Swiss insurance giant, Wioterthur, is headquartered at Bromley, only a few miles from Direct Line's

Croydon headquarters.
Churchili was set up by Mr
Martin Long, who left Direct Line and persuaded Winter-thur to invest £30m in Chur-chill in 1989. The company, which operates in much the same way as Direct Line, claims a 2 per cent share of the UK motor insurance market, is planning annual growth of 100 per cent and expects to be in in the black by 1993.

Three other insurers Royal Insurance. General Accident and Eagle Star have set on their own direct sales subsid-iaries (The Insurance Service. GA 121, and Eagle Star Direct) alongside existing sales via networks of brokers.

Mr Stephen Bird, analyst with Smith New Court, esti-mates that direct writers already write between 12 per cent and 15 per cent of the motor market. Mr John Ginsa-lis, an analyst with PA Consul. tancy, reckons that the direct writers will could account for as much as 50 per cent of all personal lines insurance sales within five years.

			CROSS BO	RDER M&A DEAL
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Orient Corp (Japan)	Orient Aon Lifa Insuranca (Japan/US)	Insurance	£44m	Buying out US partner
NMS Postbank (Nederland)	GDS Leasinter (Spain)	Leasing	£30m	Agreed sala
IBM (US) Tatas (Indie)	JV	Computers	E25m	Testing foreign Investment rules
Fujitev (Japan)	Hal Computer Systems (US)	Compulers	£24m	Investment in start-up
Burmah Castrol (UK)	Dryden Oil Co (US)	Lubricants	£17.8m	First big buy since Foseco
Asahi Glass (Japan)	Cookson Plibrico (UK owned)	Refractory goods	£18.6m	Cookson completes re- shaping
MA Acquisition Corp (US)	Unit of Ferranti International (UK)	Explosives	£9m	Another Farranti disposal
Plumrose (Denmark)	Venezolana Empacadora (Vanezuela)	Meat product	s n/a	Sale by Philip Morris
Anglo-American Corp (S Africa)	Normandy Poseidon (Australia)	Mining	n/a	Stake lifted to
TI Group	Belfab (US)	Precision products	£8.4m	Agreed in principla

Last week's new cross-border activity featured a number of smaller strategy-drivan transactions and non-core disposals,

Fujitsu's purchase of 44 per cent of Hal Computer Systems is the latest in a sories of moves by the Japanese company to broaden its access to western markets via acquisitions. The move will give Hai, a start-up Californian company, access to Fujitsu's technology, patents, systems designs and sales ...

The acquisition of Dryden Oil Company, the biggest The acquisition of Dryden On Company, the Ingress independent commercial lubricants company in the US, is:

Burmah's first significant transaction since it bought Feeco. last December. Burmah said its US subsidiary Castrol inc has. profitable axpansion in the sector. Specialist engineering group TI took another small step in its.

planned axpansion, agreeing to buy Pacific Scientific's Florida-based Balfab divisiion.

Danish-owned Plumrose bought its biggest competitor in Vanezuela, Venezolana Empacadora, from the Philip Monte group. The latest of a growing list of disposala by Ferrant International, the troubled defence and alectronice group, is the warheads and explosive business of its US-based Marquardt Co. Ferranti is still looking for buyers for the rest of Marquardt Life industrial materials group. UK industrial materials group Cookson is approaching the ... end of its disposals programme. It said the sale of its 80.4 per cent interest in Cookson Pilbrico, Japan, and Pilbrico's other international businesses, would mark the and of the group's reshaping which was launched to cut debt and concentrate on core long-term business.

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Application has been made to the Council of The London Stock Exchange for the Ordinary Shares of 5p each and for the Warmen's to be admitted to the Official List. It is untripated that dealings will commence on 9th September 1991.

ALPINE GROUP plc (Incorporated under the Companies Act and Registered in England No. 857819)

INTRODUCTION TO THE OFFICIAL LIST

ACQUISITION OF PARRINGFORD HOTEL

ISSUE OF WARRANTS

SHARE CAPITAL

Ordinary shares of 5p cach

Particular of the Alpine Group are included in the Companies Fiche Service available from Extel Francial Ltd. from 15.00 hm on 3rd September 1991. Particulars of the introduction document may be obtained during normal business hours from the Companies Announcements Office of the London Stock Exchange by collection only, up to and including 4th September or during named business hours on any weekday (Saturdays and public holidays excepted) up to and including 16th September from:

KEITH, BAYLEY, ROCERS & CO., 93-95 BOROUGH HIGH STREET,

ALPINE GROUP PLC, RICHMOND WAY, CHELMSLEY WOOD STRMINGHAM B37 7TT

942,648,85

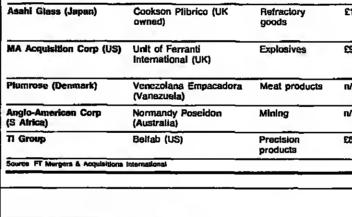
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A RECEIPTED AND A STATE OF THE PARTY OF THE

**Cathay Pacific Airways Limited** 1991 Interim Results - Highlights Six months ended 30 June USSM USSM Turnover 1,262 1,201 Operating profit Net finance charges \_\_\_\_\_20 Net operating profit Associated companies 197 **Profit before taxation** \_\_\_22 Profit after taxation 183 Profit attributable to shareholders 182 104 143 Retained profit Earnings per share U\$5.0¢ US6.3¢ Interim dividend per share U\$1.3¢ U\$1.3¢ 30/6/90 5,525 5,033 +9.8% Exchange rate used, USS1 =HK\$7.76, representing market rate as at 30th June 1991 Prospects
There are signs that the economy workdwide may be picking up, but at a very slow pace. For
the list time this year the number of visitors amving in Hong king micreased margnathy in
Nay 1931, compared with the same manth in 1990, with June again showing growth. It is
expected that the Company's business will improve in the second half of the year and review
will achieve a positive growth for the whole year. Inflation is still a major concern and this,
combined with the difficult first half, could mean that the full year's result may be lower than
the for 1901. combined with the difficult first half, could mean that the full year's result may be lower than that for 1990.

Cathay Pacific is extremely pleased that agreement has been reached on the construction of a new argori for Hong Long to replace Kar Tal. We are confident that with the new fachity and supporting infrastructure Hong Kong will strongthen its position as Aska's leading air transportation hub with all the benefits that has for the stiline. Interest Devices and the paid on 4th October 1991 to shareholders registered at the clase of the attern dividend will be paid on 4th October 1991 to shareholders registered at the clase of business on 27th Soptember 1991, but dates including the classes will be closed from 24th September 1991 to 27th Soptember 1991, both dates including to Hong Long, 28th August 1991





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MELLON BANK NA US\$250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1996 Notice is hereby confirmed that for the period 30 August 1991 to 29 November 1991 the Notes will carry an interest rate of 5 1/2% amount interest payable on 29 November 1991 will be US\$750.43 per US\$60,000 Note.

CHEMICALBANK Agent Burk

TELEPHONE: 071-828 7233 FTSE WALL ST Sept 2863 - 2873 +2 Sept 2863 - 2873 +3 Oct 2873 - 2883 +3 Oct 2873 + 2883 +



SATQUOTE

JB∞B DOLLAR-BAER JULUS BAER U.S. DOLLAR BOND FUND LTD. GRAND CAYMAN DIVIDEND ANNOUNCEMENT

On 29th July, 1991 the Directors declared a dividend of US-Dollars 37.00 per share payable on 13th Soptember, 1991 on all Participating Shares then in issue. Holders of bearer shares should present coupon No. 12 on or after 13th iber, 1991 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, BWL, or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001, Zunch, Switzerland, or Société Bancaire Julius Baer SA

Genève, 2 boulevard du Théâtre, 1204 Geneva, Switzerland.

By order of the Board Dollar-Baux, Julius Baer U.S. Dollar Bond Fund Ltd.

CATHAY PACIFIC

IB∞B D-MARK-BAER JULUS BAER D-MARK BOND FUND LTD. GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

Holders of bearer shares should present coupon No. 12 on or after 13th Foliates of Dearer Shares should present coupon No. 12 of or atter 1.5m September, 1991 at the office of the Administrator, Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, B.W.I., or at the main office of the Agents, Bank Julius Baer & Co. Ltd., Bahnhof-strasse 36, 8001 Zurich, Switzerland, or Société Bancaire Julius Baer SA Genève, 2, boulevard du Théâtre, 1204 Geneva, Switzerland.

By order of the Board D-Mark-Baer, Julius Baer D-Mark Bond Fund Ltd. MANUFACTURERS HANOVER TRUST COMPANY

In accordance with the provisions of the Notes notice is hereby given that The Rate of Interest for the interest paried from 30 August, 1991 to 29 November, 1991 has been fixed at 11 per cent per annum. The Coupon Annums will be £137.12 for the £5,000 denomination and £1,371.23 for the £50,000 denomination and will be payable on 29th November, 1991 agricus surrander of Coupon No.27.

Manufacturers Hanover Limited (a Member of the Secrattler and Futures Authority)

BRADFORD & BINGLEY BUILDINGSOCIETY £150,000,000 Floating Rate Notes Due 1994

In accordance with the terms and conditions of the Notes, notice is bereby given that for the three mouth interest period from (and inchafing) 30th Angust 1991 to (but exclusing) 29th November 1991, the Notes will carry a rate of interest of 10<sup>1</sup>/<sub>1</sub> per cent per annum. The relevant interest payment date will be 29th November 1991. The courson amount or £10,000 will be coupon amount per £10,000 will be £272.69 psyable against surrender of Coupon No. 10.

Hambros Bank Limited Agent Bank



t.600.000

The International Investment Letter by David Fuller of Chart Analysis Ltd Jo-Anne Beckers Tel: 071, 139 1961

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#### **COMPANIES AND FINANCE**

## Mitsubishi Motors forms European assembly plant

By Kevin Done, Motor Industry Correspondent

MITSUBISHI Motors is to become the fifth Japanese car maker to establish a car assem-

bly base in Europe.

It signed a final agreement at the weekend to take a one-third stake in the Dutch car producer, Volvo Car, which hitherto has been owned 70 per sent by the Dutch state and 30 per cent by Volvo of Sweden.

The deal is the first Japanese

The deal is the first Japanese car transplant project to be agreed aince the European Community and Japan reached an accord at the end of July on Japanese car sales in the single European market.

The backing of Renault, the majority French state-owned car maker, was crucial to the weekend's agreement. It bas entered a strategic alliance with Volvo which gives both companies a veto on each other's deals with third parties.

The agreement also needed at least the tacit support of the French government, which holds an 80 per cent stake in Renault and which has been a fierce opponent of the expansion of the Japanese motor industry in Europe.

Renault will supply the engines and transmissions for

engines and transmissi Volvo'a part of the joint ven-

ture production.
Mitsubishi joins the ranks of Nissan, Toyote, Honda and Suzuki, which are all establish-Suzuki, which are all establishing car plants in Europe. The development of local production capacity will allow the car makers to increase rapidly their European market share.

Volvo Car is to be re-named Ned Car. It will be owned one third by Mitsubishi Motors. one third by Volvo and one third by the Dutch state. As part of the agreement the

Dutch government can sell its remaining stake to the two car makers in equal shares in 1998. Ned Car, which will begin operations by December 1, will will a production consists.

build a production capacity of 200,000 cars a year at the Volvo Car plant at Born, with output beginning after 1995. It will continue to produce the Volvo

Volvo said the Ned Car project, which will include car design and development, engi-neering and production operations, could involve an investment of more than Fl 3bn (\$1<u>.5</u>3bu).

The new company will have an initial equity capital of Fl 550m. Mitsubishi Motors is to pay the Dutch state Fl 220m for its one third atake and Volvo will pay Fl 20m to increase its 30 per cent stake to

orated due to an increase in troubled property borrowers, and concerns over the effects of financial deregulation as reasons for the review of its AI

The agency, pointing to a deteriorating asset quality, added that Sanwa Bank'a Aal ranking would be reviewed in the light of its loan underwrit-

## Greyhound to come out of bankruptcy

GREYHOUND Lines, the US bus company which was forced into the protection of the bankrupicy courts by a violent labour dispute last year, is about to emerge from bank-

A Texas Federal judge approved a reorganisation plan on Friday which allows Grey-bound – the only US national inter-city bus network - to settle with creditors. The plan involves creditors

The plan involves creditors getting about 37 cents on the dollar of the \$539m of debt the company owed when it sought Chapter 11 protection. The creditors will also receive 95 per cent of the new stock Greyhound plans to issue before the end of October.

The hus company, which was the subject of a 1987 lever-

aged buy-out from the Dial Corporation, remains in dis-pute with the Amalgamated Transit Union, whose strike in support of higher wages and better conditions for Grey-hound's drivers prompted the Chapter 11 filing.
The union has been seeking \$120m in back pay and the re-instatement of striking driv-

Grevhound remained in operation throughout the strike and bankruptcy with a reduced service, but lost \$195m last year, some \$89m from operations and \$57m from the costs of bankruptcy.
In reorganisation papera filed in July, it foreast that its revenues would grow to \$915m in 1995 from \$791m in 1992.

## Salomon law firm quits investigation of scandal

WATCHTELL, Lipton, Rosen & Katz, the law firm hired by Salomon Brothers in July to investigate the group's violation of Treasury bond market rules, has resigned the posi-

Salomon said that the move did not reflect adversely on the work done by Watchtell, Lipton, which had been of crit-ical importance to Mr Warren Ruffett, the firm's new chair-Buffett, the firm's new chairman. He has the job of cleaning up Salomon's trading practices and image. Watchtell, Lipton, it added,

had repeatedly offered to resign following Mr Buffett's appointment as chairman in August, hnt Mr Buffett had asked it to stay on to finish its investigation. No comment was available from the firm.

Salomon has faced questions about the law firm's role since it emerged that several weeks elapsed between its hiring by Mr John Gutfreund, the Salomon chairman wbo resigned because of the scandal, and the reporting of Treasury auction violations to government

This universisement is issued in compliance with the requirements of the Council of the London Stock Exchange it does not constitute an invitation to the public to subscribe for or purchase any shares. Application has been made to the Council of the London Stock Exchange for admission to the Official List of all the Zero Dividend Preference Shares, income Shares, and Capital Shares of MGG Income invatances that I have a subscribed it is expected that listing will become effective and that dealings will commone suparately for all the Zero Dividend Preference Shares, Income Shares, Capital Shares, Package Units and Geared Ordinary Units on Tuesday, 29th October, 1991.

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M&G Income Investment Trust P.L.C. is a new split capital investment trust to be managed by M&G in Management Limited. The Company will invest predominantly in UK listed ordinary shares. Listing particulars relating to the Company are included in the Companies Fiche Service available London Stock Exchange. Copies of listing particulars will be available during normal business how weekday (Saturdays and public holidays excepted) up to and including 17th October, 1991 from:— M&G Financial Services Limit M&G House, Victoria Road, Chelmsford CM1 1FB Three Quays, Tower Hill. Landon EC3E 68Q 1 Finsbury Avenue, London EC2M 2PA

er Benk PLC.

Copies of the listing particulars are also available from certain other branches of National Westminster Bank PLC details of which can be obtained by telephoning M&G on 0245 266266. Mini Prospectuses will be available from 20th September, 1991 and copies can be reserved by telephoning the above number. Copies of the listing particulars are also available for collection only from the Company Announcements Office, the London Stock Exchange, 46 Finsbury Square, London EC2A 1DD up to and including 4th September, 1991.

### 

### Comprehensive analysis

## THE BANKER

A Financial Times magazine Available at newsagents price £3.50

#### Moody's reviews Tokyo ratings MOODY'S, the US credit-rating chukin, from Aaa ratings, reflects the problems which Japanese banks face after the Long-Term Credit Bank of Japan's domestic and overseas asset quality, which has deteri-

era of easy credit of the late

the poor profitability, vulnera-bility of asset quality and weak

capital base of Mitsui Taiyo

Kobe, currently rated at Aa3, had prompted its review Mit-aui Taiyo Kobe's real-estate

asset exposures and its lending

policles and controls will be

The rating agency said that

agency, baa placed the long-term ratings of three Jap-anese banks - Mitsui Taiyo Kobe Bank, Sanwa Bank and the Long-Term Credit Bank of

Japan - under review for pos-sible downgrades.

The agency said it would review the banks' loan portfolios, namely their real-estate lending and other high-risk

The move, which follows the recent downgrading of Industrial Bank of Japan and Norin-

Hong Kong

toughens

By Angus Foster

in Hong Kong

share laws

NEW LAWS come into force

forces any shareholder to dis-close a shareholding of 10 per

cent or more, and every I per-

centage point change. Compa-nies are allowed to make enquiries into the identity of shareholders and report find-

ings to the regulators.
The rules for directors and

onerons. All sbare dealings

have to reported and will be published by the stock

The law was passed in 1988 but has been delayed pending other changes. Its main impact is likely to be felt during con-

tested takeovers and share-holder votes. "If it works prop-erly, it will change things

quite drastically," according to Mr Stephen Clark, director of Anglo Chinese Corporate

Finance.

The legislation clarifies the definition of insider dealing and toughens the penalties for offenders. They are liable to lose their profits or avoided losses and face fines of up to three times the amount. They

can also lose their right to hold directorships or manage

hold directorships or manage companies for up to five years. But the ordinauce was watered down following com-plaints that it was too draco-nian. Insider dealing is still not classified as a criminal

offence, although offenders who falsify testimony to the insider dealing tribunal face up to six months' jail.

Hong Kong's Futures
Exchange today introduces a property contract based on the properties sub-index of the

property contract based on the properties snb-index of the Hang Seng index. This is the second new contract to be launched this year in a bid to rekindle interest lu the

exchange.

The coutract is based on

nine local property companies, including Cheung Kong and Hongkong Land. Property

shares are among the most actively traded in Hong Kong and the nine companies make up nearly 30 per cent of mar-ket capitalisation.

#### ing standards and internal con-Moody's referred to the Skandia profits tumble

SKANDIA, the Swedish insurance company, reported a 99 per cent drop in operating profits to SKr7m (\$1.1m) for the first half of 1991, from SKr1.51bn a year ago, How-ever, last year's results included the SKr1.48bn sale of

Skandia's headquarters build-ing, writes John Burton in Stockholm. today in Hong Kong which force controlling shareholders and directors of listed compa-nies to make fuller disclosure of their shareholdings, and increase the penalties for Investment earnings more than doubled to SKr764m from

dia reported a rise in the value of property holdings in Spain and Portugal and an improved performance from its share portfolio. Losses at its insurance

operations rose to SKr175m from a deficit of SKr88m a year ago. Skandia explained that premium levels were not sufficient to cover costs for claims and administration in several markets, while recent premium increases had not yet made a major impact on earnings.

### SKr344m a year ago. Despite writing down the value of its Swedish property holdings by 10 per cent, Skaninsider dealing. The Securities (Disclosure of Interests) Ordinance, which is based on legislation in the UK. Total premium income rose by 22 per cent to SKr15bn.

KHD repeats profit forecast KLOCKNER-Humboldt-Deutz, to post a group net profit of the German engineering and DM28.5m. agricultural machinery maker, repeated that it expected to second half of the year were make a profit in 1991 despite a DM29m (\$16m) loss in the first balf of the year. Renter

chief executives are more The company said that the economic slowdown in the US and most of Europe accounted exchange. Directors are also assumed to be interested in shares beld by spouses and for the higher than expected loss in the first half of 1991. In 1990 it made a group net profit of DM30m, its first posi-

expected to surpass those in the first half, when they fell 2 per cent against 1990 to DM1.83bn.

tive net result since 1986 when extraordinary items allowed it

KHD's optimism is based on the expectation that delayed orders would take effect in the second half of the year, and there would be a strong domes-tic economy, an increase in orders from the Gulf region and Algeria, and export mar-kets would improve.

## Bank of Brazil plans first rights issue for 15 years

BANCO do Brasil, Brazil's state-run bank, is planning to launch a \$400m rights issue, its first in 15 years, writes Victoria Griffiths in Sao Paolo.

The funds will be used to

strengthen the capital base of its foreign branches, and to re-open some of the 1,400 domes-tic branches closed this year by former president Mr Alberto Pollcaro. The hranches were

or \$108m at today'a exchange rates, a fall of 28.05 per cent in real terms on the same period last year.

shnt due to unprofitability. The bank also announced a first-half net profit of Cr47.4bn

Dividends were reduced to Cr5.40 from Cr5.65.

A long and crippling strike at the bank during the period was blamed for the profits fall. The rights issue will offer a mix of voting and non-voting shares. The federal govern-ment, which controls S1 per cent of votes in the group, will purchase \$115m of the new shares while existing share-holders will have first option

Remaining abares will be floated on the country's stock exchanges.

The rights issue has to be approved by the federal gov-

ernment.
in addition to the issue, the bank said it would make a four-for-one stock split.

NRI TOKYO BOND INDEX											
		PERFORMANCE THOEX									
mber 1983 - 100	29/08/91	Antrage yield (%)	Last	12 wis 200	25 wis ago						
al - ,	159.97	6,74	159.18	155.62	154.31						
rmanes Bonds keipal Bonds -patrantered Bonds Debestures Debestures Debestures desons, Foreiga Bonds	257.68 161.49 164.07 156.25 161.56 167.10	6.53 6.90 6.75 7.21 7.64	157 17 161.04 163.60 156.05 161.30 166.73	153.29 157.57 160.29 152.71 159.35 164.17	152.26 154.85 159.14 151.04 157.13 158.55						

#### CITICORP MORTGAGE SECURITIES, INC. REMIC Pase-Through Certificates, Series 1987-13

US\$57,057,000 Initial Stated Amount of Class A-1 Citicertificates

For the period 1st September, 1991 to 1st December, 1991 the Class A-1 Citicertificates will carry an interest rate of 6.50% per annum with an Interest amount of US\$12.61 per US\$1,000 (the Initial Stated Amount of an individual Citicertificate) payable on 1st December, 1991. The Stated Amount of the Citicertificates outstanding will be 77.61956319% of the Initial Stated Amount of the Citicertificates. or US\$776.20 per individual Citicertificate until 1st December, 1991. nal Citicertificate until 1st December, 1991.

CHEMICAL NEW YORK CORPUS\$300,000,000 PLOATING RATE SENIOR NOTES DUE 1999 In accordance with provisions of the Notes, notice is hereby given that for the interest period from 30 August 1991 to 30 September 1991 the Notes carry an interest ret of Kitt. The interest payable on the relevant interest payment date 30 September 1991 against coupon no 81 will be US\$50.05 per US\$10,000 Note.

CHEWICAL BANK

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Union Bank of Switzerland is an acknowledged power in asset management worldwide. And with the June 28, 1991 acquisition of Chase Investors Management Corporation, our market presence and capabilities in this area have been further enhanced.

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## **Bullish inflation forecasts buoy prices**

GILT prices were buoyed last week by reports from two lead-ing groups of financial experts that inflationary pressures in the UK during the next year would be minimal.

With a strong performance in the US bond market, where prices rose steadily, the comments from the Organisation for Economic Co-operation and Development and the National Institute of Economic and Social Research ensured that the gilt market continued its rally of the past two months. Since the end of June, yields

of most gilt-edged securities have declined by between 30 and 60 basis points (between 0.3 and 0.6 percentage points), with the largest decreases spparent for longer-dated bonds. Last week, the trend continued, with yields being shed down fractionally along

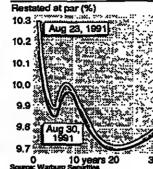
the yield curve.
In its annual review of the UK economy, the OECD was bullish about prospects for low inflation and falling wage claims over the next year. The settings of [UK] policy are now consistent with steady disinflation," it said, repeating the Treasury's forecast that the yearly rate of retail price inflation is likely to fall steadily, to about 4 per cent

by the and of this year.

The report from the National
Institute followed the OECD's
line that the UK inflation picture was being helped by the
disciplining effects of sterling's
entry last October into the European exchange rate mechanism. If anything, its message had a bigger impact on eco-nomic observers – given that the institute is an independent body, while the wording of the OECD's report was influenced by Treasury officials, who were ed to review early drafts.

"In the medium term there is less prospect of renewed growth in unit costs [across the economy due to the disciplines exerted by membership of the ERM," the report said. "Wage bargainers and price setters are likely to realise that any cost or price escalation will not automatically be validated by exchange rate depre-

Both organisations also underlined the general consen-sus among economic observers that the UK recession was probably near to its end, but that no sudden npturn was likely. Also, the racovery would be muted. "Overall real gross domestic product growth until end-1992 is projected to remain below the growth of UK gilts yields



productive potential," tha OECD said.

ce: Warburg S

Words like this are music to tha ears of bond traders, on the grounds that slow economic expansion will restrain any rise in inflationary pressures, and should lead to lower inter-

The gilt market last week was also cheered by falling yields in other bond markets. such as in Germany and the US. This is due to expectations that the world economy generally is in for sluggish growth over the next year or so, with a slowdown expected in Ger-many, and the extent of the

doubt. "At the moment the world is a bond-friendly place," said one gllt specialist.

Worries about a surge in gilt issues, which could push down prices, receded into the background last week. There was general relief that the Bank of England failed to announce a new tranche of bond issues last Friday, as had been widely

Neither did the Bank announce the date for the next gilt auction – widely anticipated for this month The volume of new issues will be linked to the size of the overshoot on the 1991-92 public sector borrowing requirement,

which the Treasury projects at £8bn (\$13.4bn) but is likely to

be £2bn-£4bn greater.
Given the influence of the Treasury in drawing np the OECD report, the dry sentence in the study that "there are risks of a somewhat larger defi-cit than projected" amounts to the first official indication that the government is revising its target for this number. How-ever, this hardly worried the gilt market, in that it said

nothing which was not known

Peter Marsh

## Strong jobs data may trigger easing

US MONEY MARKET RATES (%)

US BOND PRICES AND YIELDS (%)

about to ease monetary conditions again? Much of the US credit market thinks so, and that the release this coming Friday of the latest employ-ment statistics could be the

trigger.
The employment report is a closely watched indicator monthly economic activity, and this week's figures will firmly point to the strength of the economy in August.

Wall Street is expecting a small increase in con-farm mari increase in oblitaring payroll numbers, of between 30,000 and 50,000 jobs, partiy offsetting declines during the months of June and July. Numbers of this order would support the view that the econ-

omy is growing modestly.

The larger question is whether that growth is suffi-ciently strong to be self-sustaining, or whether the Fed will want to cut interest rates during the next few weeks to reduce the chances of a slip into a "double dip" recession. The strong rally in the US

government bond market dur-ing the past few weeks, with rallies in international markets such as Japan, have given the Fed much greater latitude to

tory in anticipation of stronger Last week the yield on the benchmark US 30-year long bond, which hovered around consumer demand. That was underlined by Friday's figures for July leading indicators - the strongest rise 8.5 per cent for much of the summer, dipped temporarily in three years, the improvethrough the 8 per cent barrier. The market is coming increasment mainly concentrated in the manufacturing sector ingly to accept that the economy's prospective growth rate is unlikely to reignite inflation. and by an early indicator for August, the Chicago area pur-chasing managers' report, But the week also brought which showed snrprising

Money supply: In the week ended August 18, M1 rose by\$2.1bn to\$8\$4.9bn But it remains moot whether consumers will feel sufficiently fused the market about the well off to buy the goods that A downward revision to sec-ond-quarter GNP, showing conwill sustain the inventory traction at an annual rate of 0.1 per cent instead of the 0.4 rebuild into the fourth quarter. Last week hrought figures showing an 8.5 per cent drop in new home sales in July and a earlier, was largely of historic 0.1 per cent decline in personal

income (the latter possibly a statistical aberration), while

car sales in the first 20 days of August were below July's and the fact that an aggressive run-down of stocks has extended into a third quarter Money supply growth, which the Fed has been watching extremely closely, also remains bodes well for GNP growth in the July to September period, troubling, with M2 growing at the bottom of the Fed's 2.5 to 6.5 per cent target range. Much of that may be due to shifts in investors' portfolios to instru-ments with more attractive

However, Mr Robert Black. presidant of the Federal Reserve Bank of Richmond and someone who has in the past seemed sanguine about the monetary aggregates, said last week that he would favour further easing in the weeks ahead if M2 growth did not acceler-

The market, then, expects the Fed to ease in September - even if this week's employment figures are not the trig-ger – bringing the discount rate down to 5 per cent, with Fed funds dipping from 5.5 to

5.25 per cent. Long bond yields might then drop convincingly through the 8 per cent barrier.

Last week's government bond rally - which eached up with a " point gain in the 30-year issue, despite Friday's more bullish economic news - was helped by strong demand at the Treasury's auction of two and five-year notes, the first such sale since the scandal over Salomon's rigging of past auctions broke in early August.

Salomon, the largest player in the Treasury market, has been barred from placing bits for customers in auctions, although it can bid for itself. And a wide-ranging investiga-tion by the Securities and Exchange Commission into sible collusion in the market discouraged many trading houses from the kind of price discussions ahead of the bidding which normally allow them to get a feel for the strength of demand.

All this had raised fears that

the auction would be sloppily bld, with wide spreads between the high, low and average yields, and that demand might be below average. But in the event it went off smoothly.

Martin Dickson

## Traders expect buying burst to continue

FOREIGN investors are showing a keen interest in Danish government bonds, attracted by high yields and a positive assessment of the Dansh economy.

**DANISH BONDS** 

Dealers expect last week's surge in buying by foreign and domestic investors to continue, given the stable market condi-tions and the fact that no further interest rate increases are expected.

Traders said most activity last week was concentrated in the benchmark Treasury 9 per cent due 2000, the largest government bond issue in Den-

The issue "is very popular: it fits in well with investors' portfolios as it is one of the most compatibla with the British market and the US Treasury series," said Ms Mette Kirketerpe, an analyst at Bikuben

Thursday's close, compared with 9.28 per cent a week ago and 9.45 per cent a month ago. The yield spread over the com-parable German government bond is now about 80 basis

The spread should narrow to 50 basis points: earlier in the year this was expected to hap-pen around the close of 1991 but now it looks as if the narrowing will not take place until the spring of next year," said Mr Birger Durhuus, ana-lyst at Danske Bors.

Danish interest rates were raised last month following the ncrease in the German Lombard rate by 0.25 per cent to 9.25 per cent.

The Danish National Bank was forced to push up key interest rates by half a point to relieve pressure on the Danish krone, which has been scrap-ing the bottom of the exchange It yielded 9.23 per cent at rate mechanism of the

European Monetary System. Analysts expect the extra German levels to have a posi-tive, stabilising impact on the bond market, since no more increases are expected from the National Bank in the near future, even if the Bundesbank decides to push up interest

rates further.

Since 1990 the Danes have boasted tha lowest inflation rates in the European Community and the trend is expected to continue, with the average increase in consumer prices for 1991 projected at 2.5 per cent. Meanwhile, the govern-ment's 1992 budget, released last week, had surprisingly little impact on the bond market, in spite of a proposed DKr30.5bn (\$4.6bn) deficit. The budget projects spending at DKr326.2bn, which includes interest payments of DKr57.9bn

on state debt of DKr560.4bn.

tion of the minority right-wing coalition government, the mar-ket has been indifferent to the

"The main conclusion is that the budget says absointely nothing," complained Mr Dur-hnus. Radical changes are not expected until the budget is finally debated with the main Social Democrat opposition party and small centre-right parties, with negotiations expected to last at least until

the end of the year. However, market assessment of the economy is favourable because of the current account and foreign trade surpluses. and an estimated growth in gross domestic product of 2 per cent for 1991 and a projected rise to 2.25 per cent for 1992, largely coming from increases

FINANCIAL TIMES **CONFERENCES** 

**Xueling Lin** 

economic statistics which con-FT/AIBD INTERNATIONAL BOND SERVICE Cal 44. U.S. BOLLAR STRABERT ABBEY NATIONAL 87/893. 299 C08 1/2 96. FIN D 98. FIN 11 5/6 93. EBUCK EURO 9 3/4 95.... E& CAS 73/416 72 98.
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strength of the recovery.

per cent increase estimated

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## **ILE-DE-FRANCE** Gateway to Europe

The lie-de-France, whose heart is Paris, has always been France's traditional economic, financial, political and cultural capital.

But the region is taking on a new role. With more than 100 million consumers within 300 miles, the fle-de-France is emerging as the best strategic base from which to attack the single European market. And as the largest metropolitan area on the Continent, it also offers a superb local market, with nearly 11 million customers within a 15 mile radius.

He-de-France has the transport infrastructure to provide easy access to all those customers. For those wanting rapid and frequent links to other continents, the region offers the largest airports in continental Europe, transporting 47m passengers a year. There are even plans to increase their capacity to 110m.

Meanwhile, for those wanting effortless access to the rest of Europe, Paris lies at the heart of the Europe's TGV high-speed railway network which, by 1993, will link Geneva. Brussels, London and Amsterdam,

The region's business infrastructure is ready and waiting. He-de-France has a stock of more than 35 million square metres of space of all types and at all prices, as well as 17,500 acres of dedicated business parks. Among recent developments is La Defense, Europe's largest business centre. And although the new complex is only live minutes from the famous Champs Elysees, prices are far below those to be found in the City of London, Tokyo or New

With 4.7m people employees, the region offers a large and versatile work-force whose productivity is the highest in Europe and 20 per cent above the national average. The population is also highly skilled: more than 30 per cent of French students in higher education study in the lie-de-France region.

And, of course, the Paris region is a fantastic place to live. Whether in the historical centre of Paris, or in the low density suburbs, quality of life is superb.

So it's hardly startling that lle-de-France has generated an outstanding concentration of high-lechnology industries, ranging from aerospace to nuclear energy, electronics. chemicals, pharmaceuticals and transport equipment. More than 50 per cent of scientific rewards carried out in France takes place in the

Nor is it that surprising that 2,250 non-French industrial companies have weighed up its advantages and chosen the lie-de-France as their gateway to Europe.

To help you make your investment decisions, Tie-de-France has set up the Agence pour l'Implantation des Entreprises, whose role is specifically to help non-French companies interested in the region. They are at your disposal.

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A Flourishing Environment For Success

single market in 1993.

consumers and a GNP of \$4,200 billion.

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France is at the heart of the new Europe that will be born on January 1, 1993. It is the place to be for a foreign firm wanting to operate in the unified market.

But France is also a country of 55 million freedom-minded individualists and 22 regions that mirror the dynamism of the French people. No two regions are alike. Alt are historically interesting and culturally

# Regional vigour

An association exists to help international companies sort out the pros and cons of France's regions. Its acronym is FRIEND (French International Enterprise Develop-

ment Association). FRIEND works for the benefit of foreign investors in close relationship with an umbrella organisation at the national level colled DATAR. This is in charge of regional planning and develop and in specific cases can offer tax and other incentives to foreign companies investing in

Here are brief sketches of four of France's regions and the opportunities they offer.

## LORRAINE

Europe At Its Heart

Ideally and strategically placed at Europe's heart, Lorraine is at the cross-roads of the Continent. To the east, its motorways range deep into Germany, while to west, less than three hours away, is Paris. Meanwhile, to the north lie Belgium and the Netherlands, and to the south are both Switzerland and Italy. The region's formidable road-system provides access to more than 52 million customers and 400,000 businesses within a 150 mile radius.

Lorraine has become one of the premier investment locations in France. Over the last ten years, more jobs have been created in Lorraine by non-French companies than any other French region.

A host of American, Asian, British and Scandinavian firms have decided to locate in Lorraine During 1990, leading companies as diverse as Allied Fibers, Minolta, Kimberley-Clark and United Paper Mills, all decided to invest in the area.

Nut least among Lorraine's advantages is its dynamic and youthful workforce - nearly 50 per cent of the population are under the age of 30. It is also well-educated. With two universities, five engineering schools and 50,000 students in higher education, staff are plentiful as well as flexible. Employees are highly motivated : Japanese companies in the region have reported higher productivity than in other plants.

The region also boasts the Lorraine Technopole which is specifically geared for high-technology companies. The Technopole comprises Nancy Brabols, specialising in electronic imaging, biomedical engineering and geology, and Metz 2000, which has exceptional expertise in advanced telecommunications.

Added to its strategic location, exceptional workforce, and phenomenal business and transport infrastructure, Lorraine also offers a dazzling array of direct incentives for investors. In some areas, these are equivalent to 35 per cent of the total investment. All of which combines to make Lorraine a natural choice when choosing a new European investment location.

830 companies already employ 14,000 staff at the park, which benefits from some of the world's Sophia-Antipolis is about to double in size, covering an area half the size of Paris.

Every month, 10 new companies locate on the Côte d'Azur and can then choose from 40 business sites offering every type of conceivable amenity. Whether in electronics or data-processing, speciality chemicals or health, bio-engineering or telecommunications, or oceanography and earth sciences, companies are flocking south to benefit from the Côte d'Azur's advantages.

And what advantages!

Whith 36 airlines offering direct links to 88 oties in 39 countries, access to the region is unrivalled. Nice Côte d'Azur is France's premier airport outside Paris.

With its youthful population - more than a quarter is under 25 - and dazzling higher education facilities, the region justifiably boasts a skilled, loyal and flexible workforce.

And with the allure, charm and beauty of the Côte d'Azur - this is the French Riveria after all companies find it simple to attract and keep top-level international engineers.

After settling in Cote d'Azur, some groups have chalked up productivity gains as high as 30

So it's hardly surprising that last year alone more than 80 American, British, Scandinavian and French companies decided to relocate in the Côte d'Azur.

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Clearly, beauty never hurts business.

**COTE D'AZUR** Beauty Never Hurts Business

The Côte d'Azur has become France's most popular and dynamic regional investment

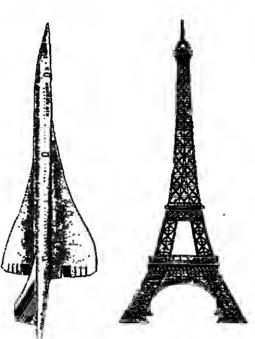
More than 70 leading multinational groups as diverse as Texas-Instruments, Nestlé, IBM, Aérospatiale, Dec, Honeywell, Aisin Seiki (Toyota) and the Welkome Foundation - have all chosen to take advantage of one of Europe's fastest growing regional economies.

Little wonder, then, that the region is maturing into the show-case of Europe's hightechnology research and development drive. Particularly when at the crux of that drive is the Sophia-Antipolis high technology park. More than

CHAMBER OF COMMERCE AND INDUSTRY OF MARSEILLE-PROVENCE PALAIS DE LA BOURSE BP 1856 13222 MARSEILLE CEDEX 01 TEL: (33) 91.39.33.05 FAX: (33) 91.91.42.25 XAVIER BLANC

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Centred at the heart of Europe's sunbelt, Marseille is uniquely placed to take advantage of

At the hub of the strategic crossroads between Northern Europe and the rapidlygrowing Mediterranean economies, the region enjoys unsurpassed road and rail communications, offering swift access to the world's largest market with 325 million

France's second largest airport in terms of freight,

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are regular flights to 50 international destinations

- the region offers superlative links with the rest

of the world. The port also has long-standing and extensive connections with the most

important ports in the new Eastern European

markets, including the Soviet Union, Romania

indigenous workforce is motivated and

superbly educated. Marseille's three

universities and engineering schools offer a

well-qualified and technically-orientated pool

With two science parks and 300

laboratories in the region, it is little wonder

there are more than 3,850 scientific researchers

employed by both the public and private

Although Marseille is world-reknowned

for its blotechnology, medical research and

biomedical engineering, the region has attracted research and industry from nearly all

Local recruitment in Marseille is easy. The

and Bulgaria.

aeronautics, offshore engineering, chemical engineering, scientific instrumentation, microelectronics and composite materials. Companies as diverse as Arco, Quaker Oats. Mitsubishi, British Petroleum, Locstar, Intervascular and Milltronics have decided to set up in Marseille. The exquisite quality of tife in Marseille

high-technology areas. These include

means that recruiting and retaining staff from outside the region poses few problems. The unspoilt countryside of Provence has maintained its peaceful charms, while both the mountains and the sea are close for those interested by more energetic pursuits. With the unique combination of superlative mirastructure and pleasant countryside, Marseille offers a flourishing environment for success.

LORRAINE INDUSTRIAL DEVELOPMENT AGENCY 1, PLACE DU PONT A SEILLE 57045 METZ TEL: (33) 87-75-36.18 FAX: (33) 87.75.21.99 MICHEL VIGER



CATHERINE RICHARD



## INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

## Cyprus returns after three years' absence

THE REPUBLIC of Cyprus was given a warm welcome back to the syndicated loans market last week, as it mandated banks to raise money for it for the first time since 1988.

Then, it had been a term loan arranged hy Chase Manhattan. This time, the government of Cyprus is seeking a \$120m standby facility to back its recently increased Euro-commercial paper programme. This programme, not previ-ously backed hy a standby credit, was increased last

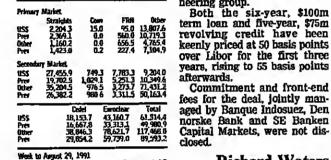
month from \$100m to \$200m. Cyprus's standing was con-firmed recently when its com-mercial paper was assigned the top A1+ from rating agency Standard & Poor's (it already carried Prime 1 from Moody's).

However, some rivals won-dered why it is taking seven banks - Arab Banking Corporation, Bank of America, Bank of Tokyo, Gulf international Bank, Manufacturers Hanover Trust. WestLB Group and Girozentrale Vienna – to bring a \$120m facility. Could using such a wide spread of banks be a sign that Cyprus is not as

well thought of after all?
No, argued the underwriters. With Cyprus being an infrequent visitor to the capital markets, banks generally did not have significant exposure limits against which to lend. That left the need to spread the underwriting more widely than would otherwise have been the

case, they said. The standby is being brought at a margin over the London interbank offered rate (Libor) of 65 basis points, with a commitment fee of 35 basis points. The commitment fee

#### EUROMARKET TURNOVER (\$m)



was well received by bankers at the end of last week, ahead of the formal launch of the deal expected in the middle of this week - although the pric-ing in part reflects Cyprus's non-Organisation for Economic Co-operation and Development status. As such, banks lending to the republic would have to

take a full capital hit under Bank for International Settlement rules (with a 50 per cent capital weighting for committed but undrawn facilities). The Cyprus mandate came among mixed reports from banks of the volume of syndi-

cated loans likely soon.

Several reported interest at its highest for some time, fore-shadowing a succession of deals later in the year. Others, though, said interest in bank finance remained sporadic as the bond and equity markets continued to provide the pre-ferred routes to capital. The continuing popularity of bilateral (or one-on-one) deals. rather than syndicated, also suggested that most syndicate desks would remain quiet for

The latest series of large bilateral deals came from Norsk Hydro, which announced on Friday it had arranged \$950m of standby credits through bilateral agree ments with 20 banks. . Norsk Hydro did not disclose terms for the credits, which were concluded at differing rates agreements had similar struc

Although such hilateral deals have dominated bank lending recently, there is still a trickle of syndicated loans.

The latest is a \$175m, fully underwritten term-loan and revolving credit facility for Kvaerner, the Norwegian ship ping, shipbuilding and engl neering group. Both the six-year, \$100m

term loan and five-year, \$75m revolving credit have been keenly priced at 50 basis points over Libor for the first three years, rising to 55 basis points afterwards. Commitment and front-end fees for the deal, jointly man-

Richard Waters

# Economic conditions favourable for borrowing spree

THE RALLY in US and European government hond markets last week has raised hopes that the seasonal revival of activity in the Eurohond market at the start of September will produce a hurst of new

issues. Market conditions and economic fundamentals are both favourable. However, it is not yet clear whether horrowers, many of which have already fulfilled most of their funding needs for this year, will take the opportunity to fund ahead of further requirements.

A number of henchmark deals are already scheduled for September. The World Bank is expected to launch its next glohal hond offering, which will total more than \$1bn, at the end of September, and the European Investment Bank is considering issues in both Ecus and dollars

in the Euroven market, where Japan Development Bank's Y100bn deal in August has revived interest in the sector, a further benchmark issue is expected this week. Nippon Telegraph & Telephone is preparing a Y50bn deal, expected to have a life of 10 years. Daiwa Europe is tipped to win mandate to arrange the

Meanwhile, the European

Development is preparing to launch its debut issue. The EBRD is close to completing its selection process and is expec-ted to appoint a lead bank this

options open, and is prepared to switch to the dollar market, if the Ecu sector proves unfa-Consequently, the EBRD will award the mandate to one of a

swapped into floating-rate Ecus, and held in short-term liquid instruments pending dishursement. The bank would

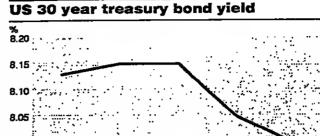
Bank for Reconstruction and

The EBRD is keen that its first transaction in the Euro-bond market should be denominated in Ecus, and has been encouraged by the recent improvement in tone in the sector, after a rather dismal summer. Politically, it seems unlikely that the bank would eschew the Ecu market.

But the bank is keeping its

limited group of banks capable of arranging a deal in both Ecus and dollars. The size of the issue will he Ecu300m Ecu500m, or \$300m-\$500m, and will have a maturity of five to An Ecu deal would be

hope to derive some positive carry from the inverted yield curve in the Ecu market (that is, earn a margin between the



short-term rates at which funds are held and the long-term rate at which fund-

ing had been secured). But the dollar and sterling sectors are the most likely to experience a rush of activity, as the recent strength in both markets has pushed rates close to companies' targets. Last week, the US long bond

yield fell through 8 per cent, a psychological level and a trig-ger-point for several borrowers. However, most analysts expect the yield on the long bond to continue down towards 7% per cent, so some borrowers may still be inclined to wait a little

August 1991 However, yield spreads of Eurodollar bonds, relative to the US Treasury market, are

lower than for several years. Historic lows reached in the mid-1980s, when some corpo-rate honds traded at lower yields than US Treasuries, are still some way off. But those levels are unlikely to return, as the market has become more liquid and more institutionallyhased in recent years. Borrowers may decide it is wise to take advantage of current absolute funding levels.

However, it is not certain that US companies will come to the Eurohond market, in preference to the US domestic market. In particular, the most sought-after triple A names are able to fund more cheaply in the US than in the Eurobond

The dollar market looks increasingly attractive compared with other currency sectors, with absolute rates now as low as in any other cur-rency sector, apart from yen. However, there is a danger that from a retail investor's point of view, despite contin-ued hullish sentiment on the dollar market, coupons on dollar honds may soon appear unacceptably low. Swiss and German retail investurs are well known for their preference for high coupons, which bas led them to buy foreign bonds. With comparable coupons now on offer on German government bonds and even Swiss franc honds, investors

may prefer to avoid foreign currency exposure.
in the sterling market, too, companies' targets are back in view. Gilts maturing in five years or more are now yielding below 10 per cent, another key number, back to levels last seen early this year.

But Eurobond yield spreads have tightened dramatically -as much as 30 hasis points since then, so that absolute funding levels are back to

where they were at the end of 1989. Then, many UK compa-nies put off borrowing, expecting rates to fall further, and were disappointed. They may decide to strike while the tree

is hot this time.
But the market has changed in the last two years. Most importantly, the UK has joined the exchange rate mechanism of the European Monetary Sys-tem, highlighting the issue of economic convergence. This means that many borrowers expect rates to fall substant tally in the longer term, so are much less willing to lock in long-dated funds of, say, 20 years (unless they need to years (unless they need to

match-fund long assets).

Borrowers tend to have tage to gets of 11 per cent and 11% per cent for long-dated maturities and 10% per cent or 11 per cent for shorter maturities; But these may be revised down wards, on the assumption that UK interest rates are set to fall

further soon. Dealers say that the strong level of investor demand for sterling bonds, boosted by continental European interest, means that the range of borrowers able to access the market is broader than for some.

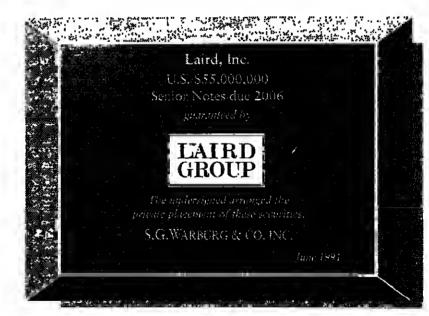
Tracy Corrigan

Borrowers	Amount m.	Maturity	Av. life years	Coupon	Price	Book runner	Offer yield	Barrowers	Amount m.	Maturity	Av. life years	Caupon	Price	Book runner	Offer yiel
US OOLLARS			,		.,			Nagahori Corp(c)***	55	1995	-	51 <sub>4</sub>	100 100	Coutts & Co. Wirtschafts & Privatok	5.25 5.24
Matsushite Electric Wiss Holkai Can(i)#† Ford Motor Credit Co.† Lechters Inc.(h)§†	200 100 200 65	1995 1995 1994 2001	4 4 3 10	453 453 8 5	100 100 101.15 63	Yamaichi Int. Oaiwa Europa CSFB Goldman Sachs	4.625 4.625 7.557 7.474	Nihon Inter(d) + +0 Katakura(e) + +5† Commerzbank(b)†	40 20 150	1995 1995 2001	:	8 7	100 1003 <sub>4</sub>	Bca.d Svizzora Italiana SBC	5.99 6.89
								SWEDISH KRONOR							
ECUs Abbey Nat.Treasury Serv.† Aerospatielet	150 100	1996 1996	5 5	314 314	101 <sup>3</sup> 8 101 <sup>3</sup> 8	Nomura Int. Nomura Int.	8.897 8.897	Volkswagen Int.Fin.NV† Svensk Exportkredit AB† LKB Baden-Wurtlemberg†	300 300 300	1996 1996 1996	5 5 5	10½ 10½ 10¾	100 <sup>3</sup> 8 100 <sup>5</sup> 8 101,40	Deutsche Bk Cap.Mkts. Deutsche Bk.Cap.Mkts. Dresdner Bank	10.400 10.334 10.377
CANADIAN DOLLARS								YEN							
Bk of Montreal (London)† FRENCH FRANCS	100	1996	5	103	101.525	8MO Nesbitt Thomson	9.973	Oenki Kagakut Nissan Motor Co.t Nissan Motor Co.t	10bn 30bn 30bn 20bn	1999 1999 2000 1996	8 <sup>1</sup> 4 9 <sup>1</sup> 4 9 <sup>1</sup> 4 5 <sup>1</sup> 4	7.2 7 <sup>1</sup> 8 7.18 7.1	101.80 1015 1015 101.75	Nikko Secs, Daiwa Europe Nikko Secs, Yamaichi Int.	6.899 6.853 6.875
Republic of Finland† Abbey Nat.Treasury Serv.† Bque.Nationale de Paris(g)†	3bn 1bn 1bn	2001 1994 1996	10 3 42 <sub>3</sub>	91 <sub>4</sub> 93 <sub>8</sub> 93 <sub>8</sub>	98.80 100.74 101.133	8NP Cap,Mkts, JP Morgan BNP Cap,Markets	9.441 9.082 9.039	Nissan Motor Co.**† Smart 10†  LUXEMBOURG FRANCS	26n	1995	4	ʻs'	93.28	Sumitomo Fin.	6.684 5.998
D-MARKS								Electrolux**†	500 1bn	1996 1996	5	91 <sub>2</sub> 95 <sub>8</sub>	101.90 102	KBL BGL	9.011 9.109
isvelmer(a)‡† Deutsche Ausgleichsbk(j)‡† SWISS FRANCS	200 100	1996 2001	5 10.089	(a) (i)	99.55 100	DG Bank Trinkaus & Burkhardt	:	Sparkassen Bikuben(f)***†  ***Private placement, §Convertible Callable at par after 2 years. Cou- declining by ½ % semi-annually, annually, Convertible premium the Ff1.5m deal seurched in April. N	e, 4With equilipon pays 256 d) Canable is ed at 2.53%.	y warrants. i p over 6-not 1993 at 10 h Amount inc	nin Liber, b) 1% declining pessed from	o note	able rate i Issue, No privally, e cordinated	notes, †Final tarma, a) Fiduciary m-cullable, c) Calleble abar s y ) Callable on 30/9/93 at 100% i issue, non-callable, g) Fungible ducated at 15-51-31. Compression	y issuer = 1001, year at 1012 % deciming 22 % le with automore transam back
Credit Lyonnals(b)† SE Banken(b)†	150 100	2001 2001	:	71 <sub>6</sub> 71 <sub>4</sub>	101 ¾ 102	UBS SBC	6,877 6,966	at 21,257% () Exercise premium fi Non-callable, Note: Yields are calc	sed at 2.53%	. Non-callebi	s. [] Coupon	pays 10 2 %	until 25/4/	94, then 15°s below 8-month L	bor thereafter.

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#### THE WEEK AHEAD

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## Sign of recovery sought in US data

feet of horning the falls to the standard th W. Management of the State of t watching the US economy for signs of recovery after last int the thirty has been partiable that the fact that the fact the week's surprise gross national product data, which showed that the economy continued to shrink in the second quarter. Nonetheless, some analysts maintain that growth will retorn so strongly in the secand half that the Federal Reserve was interest rates up.
Last week's gross national management formed were depressed Reserve will have to move

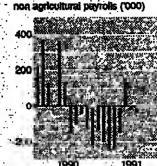
product figures were depressed by oil imports, while restocking and export growth would fuel the recovery. However, there is still some

suggestion that the conflicting signs of a relatively weak US economy will force the Federal shown stability in the aftermath of the failed coup in the

Soviet Union.

In Japan, there are also suggestions that there might be a further cut in the official disfurther cut in the business time count rate (ODR) some time this month, in the light of the st is the stock mar

**US Employment** Civilian labour force changes non agricultural payrolis (1000)



d life in the current state of business confidence and long-term bond yields have and capital spending plans.

Yamsichi, the Japaness yamsichi, the Japaness points out ket and other financial sectors. investment house, points out that there is increasing evidence that the main continental economies are converging "in economic growth rates as well as inflation rates". Today should bring evidence

that the German economy is

weakening - real gross national product fell 0.2 per cent in the second quarter. Further weakness is expected later in the year, with the aummer unemployment data. In the UK, there is still a

strong risk of a negative GDP figure for the fourth quarter, following a small rise in the third after stronger industrial production and retail sales. Other important events and statistics, with market fore-casts from MMS international, the finance research company, in brackets, include: Today: US, Labor Day.

Tomorrow: UK, official reserves (\$100m). US, National Association of Purchasing Managera' index for August (52.5 per cent), July construction spending (0.4 per cent). France, money supply. Canada, leading indicators for June. Wednesday: Germany, July current account, July employment (23,000) August unem-ployment (west 10,000). Canada, help wanted index. Thursday: Germany, new orders for July, US, cyclical

indicators for July, auto sales

US, capital spending 1991, second quarter non-farm pro-

ada, Angust forex reservea.

Japan, extraordinary Diet ses-

sion. France, regular OAT auc-

ductivity, August Buto sales, money supply, initial claims. Friday:US, non-farm payrolls for August (40,000), unemployment rate, manufacturing payrolls (10,000), hourly earnings (0.2 per cent), average work New Zealand, second quarter producer price input and output data. Canada, August

unemployment rate (10.4 per cent), employment growth (0.2 per cent). Japan, Tankan quarterly economic survey. During the week: Germany, July industrial production (down I per cent), manufacturing ontput (1.4 per cent), current account (DM-3.3hn), trade balance (DM1bn), manufacturing orders (-0.9hn). Switzerland, August consumer prices index (0.5 per cent). Italy,

Rachel Johnson

#### RESULTS DUE

BTE, the industrial conglomerate is expected to show a drop on Thursday of about £100m in half-year pretax profits, from last year's

Mr Alan Jackson, the new chief executive, has at last started to buy and sell companies as part of his strategy of making the group more of an asset broker. Analysts will be looking for clues about the hig

acquisition which he promised when he took over in January. BAT Industries, the tobacco to insurance group, is expected to report a sharp decline in pre-tax losses at the half-year stage on Wednesday. Analysis expects pre-tax profits to be hetween £360m and £380m, against last year's £549m.

The group's Eagle Star insurance subsidiary, which reported a £189m pre-tax loss last week, is the main reason for the deterioration at BAT. Reckitt & Colman, the food and household products maker, is expected to have advanced by about 10 per cent to between £120m and £125m pretax in the first half, with the help of Boyle-Midway, B North American household and toiletries group bought last year. Sedgwick Group, the insurance broker, is expected to record a

when it reports interim figures on Tuesday. Sedgwick's pre-tax profits are expected to be between £60m and £65m for the first six months of 1991, compared with £67.7m last year. Taylor Woodrow, Wimpey, Amec. Persimmon and Blue Circle's results during the week will underscore the slump in the construction sec-

Graig Shipping, 113-116

Hotel, 21 George Street,

Edinburgh, 12.30 Porter Chadburn, The Nev

Connaughl Rooms, Great

slight fall in pre-tax profits

#### UK COMPANIES

**E TODAY** COMPANY MEETINGS: In Shops, Bank House, & Cherry Street, Birmingham, 12.00 Reed Executive, 114 eascod Street, Windsor, Berkshire, 3.00 BOARD MEETINGS: Black (Peter) Murray Income Trusi Interims: Unidare ■ TOMORROW COMPANY MEETINGS: Mansfield Brewery, Mansfield Civic Centre Chesterfield Road, Mansfield, Nottinghamshire, 12.00 BOARD MEETINGS: Bowate Five Arrows Chile Fd. Intrum Justitie Isotron

Peek Pentos

Pickwick

BOARD MEETINGS: Trevian BAT inds. Bedlord (Wm) CRH Coets Viyella Croda Inii. insiem Nestor-BNA Senior Eng. Stat-Plus T&N

Record Hidgs.

Taylor Woodrow WSP

**WEDNESDAY** 

**BEPTEMBER 4** 

COMPANY MEETINGS:

JLI, St. James's Court

Hotel, Buckingham Gate, Westmineter, S.W., 10.00 Syltone, Forte Cresi Holel,

Beepak, Bergen Wey, North Lynn Indl. Estale, King's Lynn, Norfolk, 11.30 Daejan Hidgs., CBI, Centre Point, New Oxford Btreet, W.C., 12.00

Butchers' Hall, COMPANY MEETINGS:

Alan Paul, 12 Caldbeck Road, Croft Business Park, **BOARD MEETINGS:** Bromborough, Wirrel, Merseyside, Liverpool, Baker Herrie Seunders BTR Saddlers House, Gutter Lane, E.C., 12.00 Bexbuild Developments, Henry Cook Lumsden, 1

King Street, Manchester Bulmer (H.P.), The Clder Mills, Plough Lane, Hereford, 2.30 Carclo, Oueens Hotel Leeds, 4.00 Grand Central Inv. Hidgs. 4 Broadgate, E.C., 11.00 London Merchani Securities, Carllon House 33 Robert Adam Street, MS Intl., Doncaster Moel House, Wermsworth, Doncaster, 12.00 New London, Robert

Fleming, 25 Copthall Avenue, E.C., 10.00 Northumbrian Weler Newcastle Pleyhouse, Berres Bridge, Newcastle upon Tyne, 11.00 Scottish & Mercanlile Inv. Trust. The Imperial Hotel Russell Square, W.C., 12.00 Templeton Emerging Merkets Inv. Trust,

Bule Street, Cerdiff, 11.15 Harris (Philip) Hidgs., Penns Hall Hotel, Welmie Midlands, 12.00 Blue Circle Inds. Joseph (Leopold) Hidgs. Northern House, 29 Greshem Street, E.C., British Dredging 12.30 Burtord Menzies (John), George Calderburn City & Commercial Inv.

Cookson Courtaulde Textiles Daniels (B.) JMD Provident Finencial Readymix Reckitt & Colman River & Merc. Geared Cap. Saatchi & Saatchi Sun Alliance

FRIDAY SEPTEMBER & COMPANY MEETINGS: Assoc. British Consultants REA Brothers, Aldermans House, Aldermans Walk, E.C., 11.30 Benson Group, The Birmingham Botanical Gerdens, Westbourne Road, Edgbaston, Birmingham, 12.15 GEC. London Hilton, 22

Oueen Street, W.C., 10.45 Shield, Summil Lodge, & Lower Terrace, N.W., 12.00 Stanley Leisure, Stanley Albion Casino, Cromw Road, Castle Irwell. Tomorrows Leisure Redworth, Co. Durhsm, BOARD MEETINGS: Cone, Plantations

Asiec (BSR) Gibbs & Dandy Perry

Company meetings are annual general meetings

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Do. Prl. B (Br.) 50.975cts, Do. Prl. C1 42.1875cts, Do. Prl. C2 10.54745cts, n. Reg. Sers. C Prl. 52.735cts. prl. 01 43,125cts. Prf. D2 10.781cts Do, Reg. Sers. O Pri. 53,906cts. Conversion 9% 2000 4.5pc. Conversion 9% 2000 4,5pc, Enserch 20cts, Ford Motor 40cts, Do, Bdr. (1/20th NatWest &k.)

Inco 25cts. Ingersoil Rand 33cts, Letinvast 10¼% Step, Int. 1sj Mtg. Deb. 2012 5.375pc, Lockheed 50cts, Prospect Inds. 0.1p Templeton Emerging Mkts.
Inv. Tst. 2.5p
Unlog Carbide 25cts.
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OCTOBER 10-11

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1991. Fee £475.00. Contact: Sarah Avia

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Mansfield Brewery 8.5p Westpac Bkg, Corp. Cap. Fitg. Rate Nts. £379.50 Woolwich Bldg. Soc. Fitg. Rate Nts. 1996 £290.49 #THURSDAY SEPTEMBER 5 nk of Ireland Und, Var, Rate Nts. \$1820.83 Nes, \$1820.05 Countryside Properties 1,41p Gillette 15.5cts. Halllax 2kldg, Soc, 834 % Fixed Rate/Frtg, Rate Nts. 1992 £145.56 JL 12.87p brian Fine Foods In

Partridge Fine Arts 1p Scottish & Mercantile Inv. 1.65p Oo. A NV 1.65p III FRIDAY SEPTEMBER S Alan Paul 2.4p Bank of Oresce 10% % Lr. 2010 (Reg.) 5.375pc. Do. 10 4 % Ln. 2010 (&r.) 10.75pc.

Barclays O'Seas Inv. Co. Gtd. Fitg. Rate Nts. 2004 \$178.89 Boeing 25cts. Campari Init. 3p Cardiff Property 0.85p Croda Cosmetics & Tolletries 7½ % Uns. Ln. 8782 3.75pc. Dares Ests. 8% Uns. Ln. 92/ 97.4cc Oares Ests. 8% Uns. Ln. 92/ 97 4pc.
Dudley Jenkins 2.7p
Exmoor Dual Inv. Tst. 2.7p
Fleming Fledgeling Inv. 1p
Gray Shipping 3p
Do. A NV 3p
IMI 7 ½ % Uns. Ln. 86/91
3.825cs

IMI 7 4, % Uns. Ln. 8691
3,825pc.
Investment Co. 0.775p
Joseph (Leopold) 94, % Uns.
Ln. 97/20/24 4,825pc.
Multitione Electronics 1,25p
Nat. Medical Enterprises 23cts
NatWest Bank Var. Rate Cap.
Nis. 2009 £296.16
Nationarkie Anglia Bldg. Soc.

Renown 4 % % Bds. 1994 (With Wts.) 2.4375pc. Do. 47 % Bds. 1994 (Without River & Merc. Extra Inc. 1.96875p Oeb. 90/95 5,25oc Whitbread 93, % Red. Deb. Whitbreau 91/96 4.875pc. SATURDAY SEPTEMBER Barclays Bank 712 % Uns. Cap. Ln. 86/91 3,75oc. Joseph (Leopold) 12.75p Sainsbury (J.) 714 % 1st Mrg. Deb. 87/92 3.625 SUNDAY SEPTEMBER 8 Renold 7 % % 2nd Oeb. 92/97 3.1875pc. Treasury 10% 2003 5oc.

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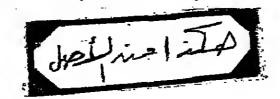
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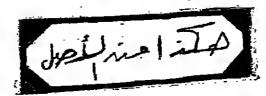
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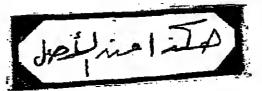
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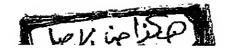


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	FT MANAGED FUNDS SERVICE	Current Unit Trust prices are available on FT Cityline, call 9836 430000. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 971-925-2128 —
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### CURRENCIES. MONEY AND CAPITAL MARKETS

#### MONEY MARKETS

## **D-Mark** caution

ATTITUDES TOWARDS the D-Mark are as cautious as the west's attitude towards the changes that have come about in the Soviet Union. In fact the future performance of the D-Mark is now seen to be closely linked with the fortunes of the Soviet republics and their peaceful transition to democracy. Whether the union holds together is not so understanding the contrasts with reaction to the dollar, where e sharp rise in an erratic figure such as US durable goods orders can send the currency soaring.

UK clearing bank base lending rate 11 per cent from July 12, 1991

important, but a drift into anarchy and civil war would bave significant consequences.

There has always been a risk premium in holding D-Marks, even when the Soviet Union appeared to be powerful and stable. Germany was in the front line in the event of hostilities breaking out between Nato and the Warsaw pact. If the Soviet move pact. If the Soviet move towards democracy continues peacefully this threat will all take advantage of this hut disappear, even though attractive premium.

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•	124	NEW	TONK

	4 14216		-	CUNNERC	r
Aug 30	Close		Previous Close	Aug 30	
Spot. I month 3 months. 12 months forward premis	1 6805-1 6815 0 74-0.72pm 7.11-2.08pm 7.07-6.47pm prs. and discounts a	7	130 - 1 6840 .74 - 0.72pm .14 - 2.11pm .07 - 6.97pm the U5 dollar	Sterilog U S Dollar	-
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	SURY BONDS 32mds of 189°		<b>'</b>	_
	Close	High	Low	Prev
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Dec	97-08	97-27	96-31	97-30
Mar	96-17	97-02	96-09	97-07
Jon	95-26	96-10	95-25	96-15
Sesi	95-05		***	95-26
Dec	94-19	95-00	94-18	95-08
M.T.	94-03			94-24
Jon	93-19			94-08
Sep				94-16
Dec	92-22		-	92. U
Mar	92-09			92-30

Dec Mar Jan Sep Dec	94.59 94.62 94.38 93.96 93.60	94.68 94.70	94.58 94.60 94.38 93.98 93.60	94.71 94.75 94.47 94.07 95.70	
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Sep Dec Mar	0.6543 0.6506 0.6478	High 0.6580 0.6543 0.6480	0.6505 0.6470 0.6455	Pres. 0 6551 0.6514 0 6486	

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HILADELP 31,250 kg	MUA SE LIS mbs ptr £1)	OPTONS				
Strike Price	Sep	0	Calls	Vav	Dec	

Strike		Call	4			Put	3	
Prior 1.625 1.650 1.675 1.700 1.725 1.750	549 5.35 3.10 1.50 0.57 0.13 0.01	0ct. 5.69 3.83 2.44 1.45 0.81 0.40	Nov 6.07 4.39 3.07 2.12 1.39 0.86	0rc 6.29 4.71 3.44 2.55 1.78 1.21	5es 0 14 0.52 1 38 2 86 4.95 7 28 9.68	0x 0.94 1.67 2.90 4.35 6.23 8.27	Nov 198 292 4 19 5 76 7 55 9 47	23 56 80 10 12
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hut the financial markets have	v
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enthusiasm for the D-Mark.	_
This contrasts with reaction	
to the dollar, where e share	
rise in an erratic figure such a	a
IIS durable goods arders ca	

US durable goods orders can send the currency soaring. Evidence of US economic recovery is at best tenuous, but if this month's US data are good the dollar may attack the year's high of DM1.8430 touched on July 13

touched on July 12.
Provisional consumer prices in the old country of West Germany indicated a fall in August year-on-year inflation to 4.1 from 4.4 per cent, compared with the US level of

4.4 per cent in July.
At the same time German interest rates are about 3.5 percentage points higher than comparable US rates. If the political risk of holding D-Marks has diminished the market some orthon learned to the political risk of holding beautiful the market some orthon the political risk of holding beautiful the market some orthon the political risks and the political risks are recommended to the political risks are risks are about 3.5 percentage of the political risks are market seems rather slow to

CURRENCY	MOVE	MENTS
4-20	Bank of	Morgan

CURRENCY MOVEMENTS							
Aug 30	Bank of England Index	Morgan** Guaranty Changes %					
Sterilog U 5 Dottar Canadian Dottar Austrian Schilling Belgian Franc Danidh Krone D-Mark Swog Franc Outch Sui ider Franc Lira Lira Yeu	90.5 66.7 106.4 108.7 110.2 107.8 116.3 108.6 112.9 101.8 98.2 138.4	-20.7 -12.2 +3.5 +11.3 -2.7 +2.5 +23.3 +17.4 +15.1 -13.7 -20.1 +69.7					
Morgan Guaranty changes: 4verage 1980-1982 - 100. Bank of England Index   Base							

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Morgan Gu4ra 1980-1982 = 100. Ba Average 1985 = 100.	nty change nk of England Nates are for A	s: 4ver4 I Index IB lug.29
OTHER CU	RRENC	IES

Aug 30	E	5
Argentina	166910 - 16722 5	
Augralia	2.1465 - 2.1485	1.2725 · 1.2735
Brazil	655 050 · 656 130	389.900 - 390 200
Finland	7 1295 - 7,1510	4,2320 - 4,2350
Errecz	320 950 · 327 350	190.270 - 194.070
	13.08b5 · 13.0995	7,7590 - 7,7610
tran	113.10	68 70"
Korea(Stal	1225.10 - 1244.85	730.90 - 736.70
Karnent	0 48000 - 0 48020	0.29460 - 0.29470
Lucendsort	60 40 - 60 50	35.90 - 36.00
Malaysia.	4 6930 - 4,7010	27815 - 27835
Mexico	5164.05 - 5168.85	
O Zealand	2 9405 - 2 9425	17405 - 1.7425
Saudi Ar	6 2795 - 6 3560	3.7500 - 3.7510
Shanore.	2.9030 - 2.9100	17175 17195
S.Af (Cm)	4 8390 - 4 8585	28730 28740
SALIFRI	5 4505 - 5 5390	3.2260 - 3.2785
7.abs/ag	45 15 45 25	20 65 26.70
II S.F.	67480 6.2215	3.6715 - 3 6735
UAE .	01400 - 02543	2.01.13 - 2 0/33
Selling rate		

POU	ND -	DC	LL	٩R
FT FOREIG	N EOCHANG	ERATES		
Spot L 6810	1-min 1,6738	3-mth 1,6601	6-04b 1,6426	12-anti 1.611
DAM-STERI	JNG \$6 per f			

F PRIO	1,6738	1,6601	1,6426	1.6115
DAM-STER	JNG Sc per	2		
Sep Dec Mar	Clese 1,6770 1,6570 1,6706	High 1.6878 1.6678 1.6460	Low 1.6700 1.6494 1.6350	Pret. 1,6798 1,6592 1,6424
JAPANESE Y12.5m S ;	AEN CONTRO	_		
Sep .	Close 0,7305	0.7314	4 7289	0.7284
Dec	0.7279	0.7288	0.7266	0.7255

Sep Dec Mar Jun	0,7305 0,7279 0,7257 0,7267 0,7265	0.7314 0.7288 0.7275	0.7289 0.7266 0.7270	Pres. 0.7284 0.7255 0.7243 0.7239
	E SEARK CEME O 5 per DM	11		
See	Close 0.5718	Higgs 0.5756	0.5694	Prev. 0.5724
Sep Dec Mar Jun	0.5667 0.5620 0.5578	0.5706 0.5630	0.5642	0.5671 0.5624 0.5580
THREE-18 Sian pola	ONTH EURODE ar 100%	RLAR (DI	no .	
Sea	Class 94.28	High 94.32	94.27	Prev. 94.34

	Clase	HIGH 94_52	Low	94
Sep	94.28	94.32	94.27	94
Dec	93.98 94.00	94.07	93.96 93.97	94
ina	93 71	93.81	93.64	93
Jen Sep Dec	93.29	93 40	93 28	93
Dec	92.70 92.58 92.31	92.61	45 PA	92
Mar	92.58	92.69	92.57	92
, June	92.31	92.40	92.30	92
STANDAR S508 tim	to & POORS 50 es index	MDEX		
	Close	397.45	Low	P
Sep Dec	395 55 398 45	400.30	393.80 396.70	397
		400.30 403.10	397.50	402

	0.6478	0 6480 0	6455 0 64	b Mar		401.30 40	3.10 399.50	402.60
E P	WA SE E/S ds ptp £1)	OPTIONS						
4 day	Sep 5.35 3.10 1.50 0.57 0.13 0.01	Cal Oct. 5.69 3.83 2.44 1.45 0.81 0.40 0.18 Calls 314,63 Calls 17,442	Nov 6.07 4.39 3.07 2.12 1.39 0.86 0.50 2. Pars 338	Dec 6.29 4.71 3.44 2.95 1.78 1.21 0.79 299 (All cure	5esi 0 14 0 552 1 380 2 860 4 95 7 28 9 68 encled	99 0.94 1.67 2.90 4.35 6.23 8.27 10.53	755 98 242 419 576 755 947 1160	Dec 2.77 3.79 5.13 6.71 8.42 10.35 12.42

### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Timas Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzia in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		FRIDAY AUGUST 30 1991					THURSDAY AUGUST 29 1991			Y AUGUST 29 1991 DOLLAR RIDEX						
Figures in parentheses show number of lines of stock	US Dollar Index	% chg (5) since 31/12/90	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg from 31/12/90	Gross Div. Yield	US Dollar Index	Pound Sterling Index	jucjes.	0 M Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)
Australia (69)	146.66	+ 24.2	129.35	126.87	133.33	124.18	+ 22.0	4.99	146.31	129.00	126.71	132.82	124.08	151.58	112.74	143.7
Austria (20)	175.77	- 10.6	155.03	152.06	159.79	159.16	+4.0	1.78	175.30	154.58	151.81	159.13	159.67	222.37	154.82	231,6
Belgium (47)	127.59	- 3.5	112.53	110.36	115.98	113.12	+ 12.1	5.24	127.87	112.75	110.73	116.07	112.69	151.20	118.04	143,0
Canada (114)	140.07	+7.7	123.54	121.18	127.32	115.63	+ 6.0	3.27	140.07	123.50	121.29	127.14	115.68	142.27	126.49	133.7
Denmark (37)	251.87	+8.2	221.97	217.71	228.78	230.79	+ 26.3	1.53	252.54	222.68	218.70	229.24	230.81	270.58	217.74	258,
Finland (161	95.64	-73	84.35	82.73	86.94	84.97	+ 8.3	2.84	97.04	<b>85.5</b> 6	84.04	88.09	95.77	125.15	89.53	122,9
France (109)	136.73	÷ 3.8	120.59	118.27	124.28	127.35	+21.1	3.49	135.51	120.36	118.21	123.91	126.88	152.26	119.11	141.1
Germany (65)	108.42	~ 3.1	95.62	93.80	98.56	98.55	+13.3	2.28	109.06	95.16	94,45	99.00	99.00	125.35	94, 15	122,8
Hong Kong (55)	186.35	+ 36.8	146.73	143.81	151 24	165.74	+35.9	4.25	164.90	145.39	142.80	149.69	164.28	169.98	119 62	126,3
reland (18)	153.98	+3.7	135.81	133.20	139.98	141.95	+ 20.5	3.53	155.54	137.14	134.69	141.18	141.78	182.46	132.88	151.8
taly (77)	71.79	−8.3	63.31	<b>52.10</b>	65.25	69.91	+ 6.0	3.34	71.46	63.00	61.88	64.95	69.51	88.23	84.78	92,3
Japan (474)	125.14	+ 0.3	110.37	108.25	113.77	108.25	+ 1.2	0.78	123.03	108.46	106.55	111.70	106.55	146.97	118.23	130,7
Malaysia (88)	305.77	- 3.0	181.48	177.99	187.05	220.51	- 0.1	2.92	203.04	179.02	175.82	184.30	217. <del>5</del> 8	247.78	189, 18	216.1
Mexico (16)	1214.81	+ 107.9	1071.43	1050.87	1104.31		+ 114.6	1.34	1223.71	1078.95	1059.73	1110.81	4078.71	1223.71	534,45	515,9
Netherland (31)	137.47	+27	121,24	118.92	124.97	123.60	+ 18.8	4.34	137.03	120.82	118.66	124.39	122.96	145.73	125.70	135,6
New Zealand (14)	46.36	+ 8.8	40,88	40 10	42.14	42.87	+ 9.3	7.11	45.48	40.98	40.25	42_19	42.69	54.64	41.18	63.3
Norway (31)	202.14	~ 1.0	178,28	174.88	183.76	187.25	+ 14.9	1.51	202.88	178.88	175.70	184.17	187.48	223.24	178.58	261.7
Singapore (38)	194.76	+22.3	171. <i>7</i> 7	168.48	177.04	154.24	+20.9	2.22	190.95	168.37	165.37	173.34	151.23	208.25	151.63	178.1
South Africa (61)	235.22	+28.6	207.46	203.46	213.62	167.21	+22.8	3.25	241.13	212.60	208.81	218.88	169.19	258.85	173.00	179.6
Spain (54)	150.12	+7.0	132,40	129 86	136 46	123.96	÷ 22.0	4 33	149.87	132.23	129.69	135.13	123.18	171.12	131.51	157.9
Sweden (25)	191.91	+ 20.4	169,26	165.01	174.45	180,12	+ 35.7	2.46	192,33	169.58	186.58	174.5 <del>9</del>	180.08	204.12	146.60	200.0
Switzerland (58)	92.93	+ 4.5	81.96	80.40	64.49	88.03	+ 25.2	2.19	93,12	82.11	<b>60 65</b>	84.54	88,07	100.67	82,17	96,6
Inited Kingdom (240)	178.19	+7.8	157.15	154.12	181.96	157.15	+23.5	4.67	177.76	156.73	153.92	161.34	156.73	187.44	156.27	163.8
USA (527)	160.58	+ 20.5	141.63	138.92	145.98	160 58	+ 20.5	3.02	161,00	141.95	139.43	146.15	161.00	181.02	125.95	130.1
Europe  826	139.26	+ 3.5	122.82	120.47	125.60	125.19	+ 18.8	3.81	139,18	122.72	120.53	126.35	124.94	151.52	125.50	141 3
Marrie /1/19)	186.79	+ 11.4	164,74	181.58	169.80	166.52	+ 27.9	1.95	187.40	165.23	152.29	170.11	166.68	200.81	155.55	200.9
pacific Rasin (718)	126.79	+2.2	111.83	109.68 114.23	115.26	110.14	+ 2.9	1.14	124.78	110.02	108.06	113.27	108.51	145.92	117.86	130 9
Pacific (1340)	132.06	+2.6	116,47 140,44	137.76	120.04 144.78	116.65	+9.6	2.26	130,81	115.33	113.27	118.73	115.75	147.68	121.29	135.5
Lach America (641)	159.24	+197		100.80	105.72	157.55	+19.6	3.03	159.63	140 75	139.26	144 93	157.93	159.66	125.91	130,2
Europa Ex. UK (586)	118.27	+ 0.7	102.55 126.28	123.69	130.17	105.87 127.20	+ 17.5	3.15	116.37	102.60	100.60	105.66	105.72	129.80	103.58	126.7
20018C EV .IBDBN (244) ···	143.18	+ 23.8	118.24	115.98	121.87	118.29	+22.8	4.36	142.17	125.36	123.14	129.07	126.37	147.80	111.40	132.9
Madd Ev. US (1737)	134.06	+3.5 +9.7	122.20	119.87	125.87	128.95	+ 10.0 + 12.8	2.31 2.33	132.95 137.95	117,22	115.14	120 69	117.27	148.18	122.32	136.1
Mariel Ev. [ IK (2024)	138.58		124.71	122.33	128.55	131.29				121.63	118.47	125.24	129.36	145.77	120.08	129.9
Marid Ev. SO. Al. (2200).	141.40	+8.2	134.31	131.75	138.45		+ 13.7	2.57	140.78	124.11	121.91	127.78	130.70	148.66	122.92	132.7
Norld Ex. Japan (1790)	152.29	+ 13.9				144 53	+ 20.3	3.36	152,50	134.45	132.08	138.45	144.62	152.83	126.89	135.5
The World Index (2264)	142.00	+8.4	125.24	122.84	129.09	131.60	+13.8	2.58	141.41	124.88	122.47	128.37	131.03	149.01	128,26	133.0

The world more (2209)... 1200 Tu. 1200 Tu. 1200 Tu. 1200 Tu. 1200 Tu. 131.60 + 13.8 2.58 141.41 124.88 122.47 128.37 131.03 149.01 128.26 133.00 Base values: Dec 31, 1886 = 100; Finland: Dec 31, 1887 = 115.037 (US S Index), 90.781 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.65 (US S Index), 114.45 (Pound Sterling) and 123.22 (Local). Copyright, The Financial Times Limited, Goldman, Sacts & Co. and County NatWest Securities Limited, 1987 The following constituent change book place during the week ending 30/8/91: Deletion: Kosmos (Norway). Constituent change with effect 29/91: Deletion: Petromed (Spain).

₩,	111-011					
POUN	D SPOT	- FORW	ARD AGA	NST THE	POUND	

Aug 30	Day s spread	Clese	One month	p z	/horse	45
US Canada Canada Retherlands Beighum Desmunt Ireland Germany Portugal Spain Italy Novinay France Sweden Japan Aestria Switzerland	1 6805 1.8885 1.9165 1.9773 3.3000 3.3125 60 15 60 50 11.3150 11.3575 1.0950 1.0980 2.9300 2.9425 2.9000 2.51.50 192.45 181.35 2.916 2.95 181.35 2.916 2.95 1.9725 2.916 2.95 1.9725 2.950 9.9975 2.950 9.9975 2.950 9.9975 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.31.25 2.950 2.350 2.	1.8805 1.8815 1.9185 1.9175 1.9185 1.9175 64.44 60.50 1.9366 1.9775 2.9375 2.935 2.9375 2.935 2.9375 2.935 2.9375 2.935 2.9375 2.935 2.9375 2.935 2.9375 2.935 2.9375 2.935 2.9375 2.9375 2.9375 2.9375 2.9375 2.9375 2.9375 2.9375	0.72-0.71 cpm P.2-0.35 cpm P.3-1. cpm 113 cpm 113 cpm 113 cpm 94-1.2 tcm 54-1.2 tcm 12.2 treds 111 tcpm 14-1	514 179 1179 1179 1179 1179 1179 1179 117	211.20 (Sept. 1985)	4.59 1.56 1.66 1.66 1.66 1.66 1.66 1.66 1.66

	_			_		_
DOLLA	R SPOT	FORWAR	D AGAIN	IST	THE DOL	LAF
Aug 30	(Jay's spread	Oose	One month	<u>*</u>	Three months	P.E.
Canada Netherland: Belgiam Beansark Gensary Portugal Spain Harly France Sweden Japan Austria	1.6805 - 1.6885 1.5290 - 1.5380 1.1400 - 1.1425 1.7550 - 1.4740 35.75 - 36.00 6 7075 - 6.7450 1.7560 - 1.7530 148.90 - 147.50 108.00 - 109 10 295.50 - 1.305.50 6.7075 - 6.8275 5.8750 - 5.930 6.3000 - 6.8275 5.8750 - 5.930 136.50 - 137.10 1.2700 - 1.2200 1.5165 - 1.5330 1.5165 - 1.5330	1.6805 1.6615 1.5290 1.5300 1.1415 1.425 1.465 1.475 35 90 36 00 6.7400 6.7450 1.7480 1.7490 1.7480	0 72-0 71cpm 0 53-0 48cm 0 53-0 48cm 1 20-0 28cds 0 58-0 51cds 2 05-1 35creds 108-1 13cds 108-1 13cds 108-1 13cds 108-1 13cds 108-1 13cds 2 45-2 73creds 1 77-1 76cds 2 35-2 60cds 0 0 0 0 22ydds 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	53% -2.82 -3.39 -3.39 -3.587 -5.75 -3.68 -3.67 -	2.11-2.08pm 1.60-L.52pm 0.78-0.93ds 1.27-1.58ds 30.00-34.00ds 6.50-7.10ds 1.55-1.58ds 340-335ds 1.76-1.85ds 1.76-1.97-70ds 5.75-5-5-5-5-5-5-5-5-5-5-5-5-5-5-5-5-5-5	4.087590535855885641 4.08759535855885641 4.08759459585885641

										_	
			EXCI	IAN	GE C	ROS	S R	TES			
Aug.30	£	5	DM	Yen	F Ft.	5 Fr.	H FI.	Lira	CS	8 Fr.	ECU
£	1	1.681	2.940	230.0	9.980	2.567	3.312	2192	1.917	60.45	1.429
\$	0.595	1	1.749	136.8	5.937	1.527	1.970	1304	1.140	35.96	0.850
DM	0.340	0.572	1	78.23	3.395	0.873	1.127	745.6	0.652	20.56	0.486
YEN	4.348	7.309	12.78	1000.	43.39	11.16	14.40	9530	8.335	262.8	6.213
FFr.	1.002	1.684	2.946	230.5	10.	2.572	3.319	21%	1.921	60.57	1.432
SFt.	0.390	0.655	1,145	89 60	3.888	1	1.290	853.9	0.747	23.55	0.557
4	6 202	0 500	0.000	40 44	7 012	0.775	•	441 0	A E70	10 25	0.421

 
 HFI.
 0.302
 0.508
 0.888
 69.44
 3.013
 0.775
 1
 661.8
 0.579
 18.25

 Lira
 0.456
 0.767
 1.341
 104.9
 4.553
 1.171
 1.511
 1000
 0.875
 27.58

 C5
 0.522
 0.877
 1.534
 120.0
 5.206
 1.339
 1.728
 1143
 1
 31.53

 8 Fr.
 1.654
 2.781
 4.864
 380.5
 16.51
 4.246
 5.479
 3626
 3.171
 100.

 ECU
 0.700
 1.176
 2.057
 161.0
 6.984
 1.796
 2.318
 1534
 1.341
 42.30
 Yen per 1,000: French Fr. per 10 Lira per 1,000; Belgian Fr. per 100.

Aug 30	Short	7 Days notice	Gee Month	Three Months	Six Months	One Year
Sterling JS Doklar JS Dokl	84 - 74 9 - 84 9 - 9 12 - 10 9 - 83 75 - 74	11 1 10 13 54 54 81 81 81 87 81 97 91 9 91 9 91 9 71 10 11 91 9 71 7	11 10 10 15 15 15 15 15 15 15 15 15 15 15 15 15	101 101 517 517 814 817 914 711 914 914 1117 914 914 914 914 914 914 914 914 914	103 - 103 -	105 10 10 10 10 10 10 10 10 10 10 10 10 10

121,00 a.m. 409.30	3 months US dollars	6 months US Dallars		
bid 5.	offer 55	N4 5E	offer 5%	

MONEY	RATES	
	Treasury Bills and Bo	

4pm Prime rate Broker loan rate Fed funds Fed lunds at interrestion_	. 7½ . 5½	One month		5.34 Fat; 5.48 Five; 5.58 Seen 5.72 10-je	767	7.32 7.67 7.82
Apg.30	Decraight,	Daze Macurth	1wo Honths	Three Months	Six Months	Lombard Intervention
Frankfari	8.75-8.95 87-9 77-84 8.94-9.06 711-74 104-114 87-9 93-10	94.94 8-84 9.15-9.22 78-78	905-9-20 94-94 915-101	9.10-9.25 91-91- 71-81- 9.18-9.31 74-72- 111-12- 91-91- 91-101	925-9-40 912-95 913-101	9.25 9.25

L	ONDO	N MC	NEY	RATE	S	-
Aug 30	Overnight	7 days notice	One Month	Three Months	Six Months	Que Year
ther bank Offer	1212	107	1010 11-11-11-11-15-7-1-1-1-1-1-1-1-1-1-1-1-1	100044 - 57214 45 - 65274 4	1055 1055 1055 1055 1075 1075 10 - 75 755 10 - 75 755 10 - 75	105-2 101-2 105-3 103-3 103-3 103-3 103-3 77-3 77-3 97-3
reasury Bills (sell); one ont; Bank Bills (sell); verage tender rate of di ny August 30 ,1991 . /	scount 10.06	76 p.c. EC	O Fixed Ra	inths 10% of	er cent; Tre	esury Allis; ce. Make on

Bank Bills (Buy) Fine Trade Bills (Buy) Dollar CDs. SOR Linked Dep. Offer SOR Linked Oep. Bid ECU Unked Oep. Bid ECU Linked Oep. Bid		1111111	10 15 5.67 7.5 9 3 1	10 & 5.67 715 73 93	10 5 75 7 12 7 10 9 74	- 593 7% 7% 10 9%
Treasury Milks deally one cent; Bank Bills Gelli: Average tender rate of di- day August 30, 1991. It 12.08 p Scheme II & 1991. Scheme IV&V. 10. seven days liked. Financ- sums at seven days notice over held pader one mon- cent, six-nine months 9 from July.15,1991. De	one-month   scount 10.04 Agreed rates   III: 12.17   950 p.c. Lu e Houses Ba 4 per cent. Uh 7 kg per c per cent. ni	10% per cer 676 p.c. ECI for period ! p.c. Referen p.c. Referen p.c. Rete 11% Gertilicates est, one-thr ne-tweive m	nt: three mo 50 Fixed Ra 5ept.25, 19 ce rate for p ty and Final 2 from Augu of Tax Depo ee months 1 onths 9 per	onths 10 % to Sterling & 91 to Octoberiod August selection 1, 1991: self Urger to cent; to cent; Under	per cent, Tre export Finanter 25 , 1991 t 1, 1991 to even days' e Bank Deposit El hree-str mo	sasury Allis; ce. Make op 1. Scheme I: August 30, otice, others sit Rates for 100,000 and oths 9½ per

**NEW YORK** 

1.1400 · 1 1.9550 · 1 35.75 - 3 6.7075 · 6 1.7350 · 1	7450   6.74 7530   1.74	90 - 1.5300 15 - 1.1425 95 - 1.4705 90 - 3600 00 - 6.7450 80 - 1.7490	9.053-0 9.26-4 9.00-11 2.05-2 0.51-0	71cpm   5 l- 148cpm   3 9 128cds   -2.8 2.8cds   -3.6 1.00cds   -3.7 55creds   -3.5 55creds   -3.5 113cds   -8.6	0 78-0 2 182-1 4 30.00-34 2 6.50-7	10005 -2-70 1046 -4-03	FIXE
. 108.00 · 1 . 1295.50 · 1 . 6.7875 · 6 . 5.8950 · 5 . 6.3000 · 6 . 136.50 · 1 . 12.2300 · 1 d 15165 · 1	99 10 108, 905 50 1303, 6275 6 82 9500 5 93 3650 6.33 37 10 136, 57 30 12.55 5330 1.52	75 - 1304.2 25 - 6.8275 50 - 5 9400 75 - 6.3425 80 - 136 90 00 - 12.265 75 - 1.5285	5 6.00-6.5 2.45-2.7 1.71-1 2.35-2.6 0.20-1 0.30-4	-6308s   -6.7   Glireds   -5.7   Tocals   -3.5   Coreds   -4.6   Coreds   -4.6	7 178-1 5 18 70-19 7 55-8 1 5-42-5 1 7-50-7 4 0-53-0 7 8-50-14 7 0-90-0	52ds -3.69 52ds -4.87	Note
1.1720 · 1. Il rates taken to remiums and dis	marris, the end	of Loadon to the US do	radine t UK	breland and E	Cil are moted		200 g 1 r.v. 4 - 1 20 m
£ 5		ANGE		S RATE		Fr. ECU	
1 1.683 0.595 1 0.340 0.577 4.348 7.309 1.002 1.684 0.390 0.653 0.302 0.500 0.456 0.767	1 2.940 2 1.749 1 2 1 7 3 12.78 1 4 2.946 2 5 1.145 8 8 0.888 6 7 1.341 1	30.0 9.96 36.8 5.93 8.23 3.36 900. 43.3 30.5 10 9.60 3.86 9.44 3.03	30 2.567 37 1.527 35 0.873 39 11.16 . 2.572 38 1 13 0.775 33 1 171	3.312 219 1.970 130 1.127 745 14.40 953 3.319 219 1.290 853 1 661 1.511 100	12 1.917 6 14 1.140 3 16 0.652 2 10 8.335 2 16 1.921 6 1.9 0.747 2 1.8 0.579 1 10, 0.875 2	0.45 1.429 15.96 0.850 10.56 0.486 162.8 6.213 0.57 1.432 13.55 0.557 18.25 0.431 17.58 0.652	Some
0,522 0.877 1 654 2.781 0.700 1.176 1,000: French	4.864 3 2.057 1	61.0 6.90	1 4.246 34 1.796	2.318 153	5 3.171 4 1.341 4	11.53 0 745 100, 2.364 12.30 1	Forecast or estimated annualized divides prospectus or other official estimate; estimates for 1991. L Estimated annual yield based on prospectus or other official official estimates for 1992. O Gross, RF official estimates. W Pro Formal Figure Placing price, if Restroduction, § Unite subroom, pur Price at a prendum.
EUR	o-curi	RENC	/ INTE	REST	RATES		
20		Days unlice	Gee	Three Months	Six Moeths	One Year	BANK OF ENGI
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LONDON RECENT ISSUES

fssue Price	Arrocant. Paid	Latest	15	91	Stock	Closing Price	+ or
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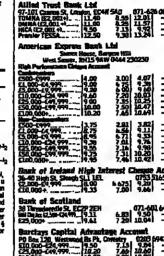
BANK OF	ENGL	and th	REASURY BIL	L TEN	DER
	Aug 3	0 Aug.23		Aprj 30	Ang.23
Balls on offer	£1415 £300r £97.46	m C1100m m C300m 5 C97.465	Top accepted rate of discount. Average rare of discount, Average yield Amount on offer at next lends (Minimum accepted bid 182 d	10.0676 10.3268	%10.1508% %10.4144% 1 £300m
WEEKLY C	HANG	E IN W	ORLD INTER	EST RA	LTES
LOODON	Apg.3()	change	NEW YORK	Aug 30	change
Base rates	11	Ussch'd	Printe rates	Big	Uoch's
day loterbank	ū	+4	Federal Foods	54	-0.04
3-month Interbank	103	Unch'd	3 Meb. Treasory Bills	5.49	-0.04
reasury 8111 Tender	10.0676	-0.0832	D MILE, Treasury Bills	561	-0.07
Band 1 Bills	10%	Unch'd	3 Mth. CD	5.645	-0.702
Band 2 Bills	10%	Unch' d	FRANKFURT	1	
Band 3 Bills	103	Dach'd	Lowbard	9.25	Uoch'd
Band 4 Bills	123		One forth, Interhank	9.075	40.075
3 Mrk, Treasory 8/11 1 Mah, Bank Bills	101	-13 -14 -14	Torte montis	9.125	-0.025
3 Mah. Bank Bills	104	17	PARIS	-	
	- A	-14	latervention Rate	94	Unch'd
TOKYO	I	Honda's	One meta Interbank	92	43
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One togeth		***	Three month	77.5	挨
Three month	ן ויי	Unch'd		11.5	1.5
AMSTERDAM			DUSTM		
Det month	9,185	+0.035	One month	92	-4
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#### MONEY MARKET FUNDS Gras Car

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Deposit 110 00 -1 11 25 -		50 I	3 50	-
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2-3 White Hart Yard London SELR 1801. 071-236 1425 TESSA Desk 071-236 9362	Reserve Account			
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Clydesdale Bank PLC

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041 248 7870	Bibling Seccesses of the experiences or classic page income two filling Rates of intervers, pageshie rather allowed prior destination of State crate fractionary Loss, Shimas CRISE Central ratio shows the Lake account of compounding of interests (said other lives once a year. "Compounded Assumal Rates" Let Cri- Frequency at while interest its credited to the Assumal.
56 9.04 - 90 9.52 - 28 10.06 -	to take account of compounding of interest told other
281 10.061 -	Frequency at which interest is credited to the account.

		F	INANCIA	L TIMES	STOCK	NDICES_				
	Aug 30	Aug 29	Aug 28	Aug 27	Aug 23	Aug 22	High	1991 Low	Since Co High	mpliation Low
vernment Secs.	85.96	85.98	85.80	85.78	85.94	85.94	85.98	82.17	127.4	49.18
ed Interest	94.94	94.91	94.89	94.89	94.91	94.93	94.94	90,59	105.4	50.53
linary	2079.3	2066.2	2053.9	2050.0	2069.3	2056.1	2079.3	1606.3	2079.3	49.4
ld Mines	149.5	157.8	158.1	159.0	162.0	167.7	222.8	127.0	734.7	43.6
Act All-Share	1268,62	1265,31	1259.10	1257.11	1264.73	1257.16	1268,62	987.46	1268.62	81.92
SE 100	2645.7	2638.2	2624.2	2619.8	2640.7	2623.0	2645.7	2054.8	2645.7	986.9
SE Eurotrack 100	1125.84	1124.82	1121.03	1118.81	1112.34	1108.61	1165.54	900.45	1165.54	900.46
SE Eurotrack 200	1189.66	1166.78	1184.81	1182.85	1181.55	1176.55	1192.11	938.62	1192.11	938.62

## **LONDON SHARE SERVICE**









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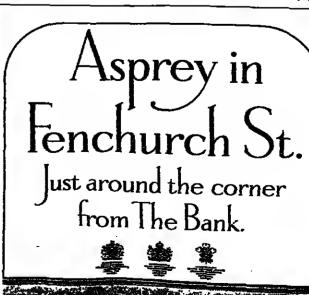
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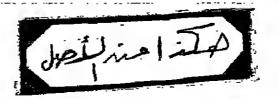
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47 6 8 2 7 - Nov 1696

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MONDAY INTERVIEW

## India's financial architect

Dr Manmohan Singh, India's minister of finance, speaks to David Housego and Alexander Nicoll

f the long-overdne reforms on which India has embarked do succeed in turning around the par-lous state of the economy, much of the credit will go to Dr Manmohan Singh, the minister

india faces a \$6hn current account deficit this financial year (after a \$10bn deficit last year) at a time when its foreign exchange reserves are virtually exhausted and when it is having acute difficulty in borrowing on the international commercial market. The new government has cut the fiscal deficit and embarked on a policy of industrial and trade deregulation designed to improve

competitiveness.

The task ahead is indeed enormous. Dr Singh, a cautious hureaucrat who has held most of the senior economic posts in the Indian administration hefore being unexpectedly pitchforked into his current job, is only too aware of the many pitfalls that lie ahead and of the risks of stumbling.

"There is so doubt in my mind that the reform process has acquired a momentum of its own. It will be difficult to reverse," be says. "This is not to say it is going to be smooth. There are many risks and dan-gers. I hope the international community will recognise that changing direction in an open society like ours is not a risk-free enterprise."

A softly spoken Sikh, Dr Singb bas served as governor of the Reserve Bank of India (central bank), chief economic adviser in the Ministry of Finance, and most recently as a special adviser to the former prime minister, Mr Chandra Shekhar.

in the 1970s he was thus is now seeking to reverse. At the time, he told friends that in a country with widespread poverty such as India governments

were inevitably leftist. By the mid-1980s he was already pressing for an open-ing-up of the economy. What seems to have changed his outlook, however, was his becoming secretary-general of the South Commissi when he visited South Korea and Taiwan. He was much struck by the pace of economic growth under export-oriented policies. Though he now has a clear vision himself of where be wants India to go, be is also a pragmatist in adapting to the political pressures of the

In his first press conferences

the example of South Korea's internationally competitive industry - a reference that bad until then been taboo in the mouths of government

His change of heart was reflected in a speech earlier this year before taking office, when he said on returning from his Geneva-based post in November 1990, that he found "a growing feeling of scepticism, self-doubt and even of despondency" in the national mood. He told a university audience in Bangalore, in southern India, that "the laxity in recent years in dealing with india's fiscal and balance of payments problems and a fail-ure to press abead with long-overdue structural reforms

had also contributed to the mood of despondency.

But the speech equally showed that he was no radical reformer storming the barricades. "A well thought-out plan has to be devised to make the rupee a convertible cur-rency in a reasonable period of time, in any case before the end of the decade," he said.

Dr Singh had retired to the backwaters of the University Grants Commission when Prime Minister P V Narasimha Rao unexpectedly plucked him out – to his obvious delight – to become finance minister after the Congress party won the general election in June. Once in office, he acted rapidly to devalue the rupee by 18 per cent to halt speculation against the currency, which had been hit by capital flight. The government's sales of gold stocks were an admission that the for-eign exchange reserves were

nearly exhausted In mid-July ha unveiled a hudget that cut the fiscal defiassociated with implementing cit from 9 per cent of gross year to 6.5 per cent. Parallel with this, the government embarked on a programme of industrial and trade deregula-

Quiet and self-deprecating. Dr Singh has an unquestioned reputation for honesty. He finds it difficult to dodge direct question. When pushed to be specific on something be

answer to India's problems.



"We can't assume that the market will take care of all our problems. There are millions outsida the market who live on the edge of subsistence. They cannot be dealt with through

the market mechanism."

The strength of the appointment is that Dr Singb is a respected figure among inter-national bankers and financial institutions on whom India depends to stave off default. He

#### PERSONAL FILE

- 1932 Born Gah, Punjah, in what is now Pakistan. 1956 Awarded Adam Smith prize at Cambridge. Economic adviser, Min-
- istry of Finance. 1982 Govarnor of the Reserva Bank of India (the cantral bank). 1987 Secratary general of tha

South Commission. 1990 Economic adviser to the orlme minister. 1991 Financa ministar.

also knows that what india has embarked on is a readjustment programme that will last from hardest part in many ways is yet to come - deeper cuts in public expenditure, opening industry up to competition through steep tariff reductions, reducing the labour force in public-sector industries and the banks, and allowing multinationals a freedom to operate in India that has so far been

the bear pit of Indian politics. He partially gave way to farmers' lobhying against the cut in

At the end, we will have tariff fertiliser subsidies announced in his budget. Will be "cave in" as well to lobbying by industrirates providing a reasonable level of protection which do alists against the wealth tax also imposed in the budget? "No comment," be says. But he not constitute an unreasonable barrier to foreign competition." He said he would like to shift

the loss of customs duties to

direct taxes, but says there are

obvious administrative prob-

iems." Broadening the income tax base to include farmers

would, for instance, provoke a

political outcry.
Politicians in Delhi feel that,

as a technocrat with no party base, he will be sacrificed if the reforms run into trouble, or

inflation - currently exceed-

Ing 13 per cent on the con-sumer price index - rose much higher. He says himself

that being a technocrat, rather

than a politician, bas bad some "sbort-term advantages". As to

the possibility of his being

made a scapegoat for the unpo-pularity of the measures and

high inflation, Dr Singh shrugs his shoulders and smiles – adding that in a democracy nobody is indispensable.

adds - suggesting that he might lend an ear to their grievances - that "I am sympathetic to all segments of the economy who actively partici-pate in the creation of national

His other problem is that he is part of a government that Is Itself a minority administra-tion and is riddled with dissension. It is to offset these factors and to provide a guarantee of the continuity of reform that be is keen that India should seek a further loan from the International Monetary Fund under its Extended Fund Facillty - which could provide India with \$5hn-\$7bn over three years. "There is no doubt in our mind that we shall have to go for this [EFF loan]," he says. "But asking for it is one thing. The Fund accepting it is

a different thing. So I am not in a position to say there will be an agreement." Dr Singh is aware of apprethreat to his policies comes from the risk of devaluation and import shortages precipitating an inflationary spiral that could be tough to control.

Elsewhere, he is under pres sure from the World Bank and the IMF to hasten tariff cuts. India has one of the highest tariff harriers in the world, with an average weighted tariff

revenues by Increasing direct taxes or excise duties. "I know what I want to do.

## Soviet Jews' 'ascent' to disappointment

r Rahamim Israclov and his wife Lud-milla are among the lucky ones. They emigrated to Israel from the Soviet city of Samarkand a year ago, leaving behind their comfortable house hecause they feared that pogroms and ethnic violence of the disintegration of the Soviet Union. Now they run a small hut thriving grocery

store in Jerusalem. But even they have not found their new life in the Jew-ish state to be all they expected. He was a dentist and she a piano teacher, but they initially had to take jobs in a supermarket and in the huild-ing industry. With a total monthly income of 1,700 shek-els (£453), and a rent hill of Sh1,300, they could hardly survive. Mr Israelov's sister and the Jewish Agency, which organises immigration to Israel, put up capital for the sbop. It is doing well, but gro-

cery is not their trade,
"What can I do, dear?" asks
Mrs Israelov as a drunken Polish Jew wanders in to buy a hottle of vodka. "We have three children and they need to eat. There's no choice.

The Israelovs' problems highlight the increasing difficulties besetting the hundreds of thousands of Jews who are streaming into Israel from the rickety Sovlet empire. For more than 18 months, thanks to relaxed Soviet emigration controls, planeloads of them have been arriving in the Jew-isb state almost by the day. Some 300,000 have arrived since 1989, and israel is trying to encourage the more than Im Jews still in the Soviet Union

to come to join them. But even if more do come, few are likely to find life easy in the Promised Land. Instead they will encounter severe unemployment, bousing short-ages and widespread dislilusion among both the imml-grants and their Israeli hosts. Thanks to economic hardship, what is already one of the largest migrations in history has

turned distinctly sour.
It is difficult for outsiders to comprehend the political and emotional significance attached by Israel, and indeed by its Arah enemies, to the oliga (Hehrew for ascent) of so LETTER FROM



**JERUSALEM** 

many olim (immigrants). After absorbing 170,000 Soviet Jews in the 1970s, Israel is expecting the latest exodus to yield as many as 1.5m, compared with an fsraeli population of only about 4.7m. Mr Nathan Sharansky, the Soviet Jewish dissident, has called It "a monumental wave of people. an entire civilisation saved, an

epic opportunity grasped".
Yet, for the time being, a third of the immigrants is without work, and most of those with jobs are not practising their chosen professions. A few have turned to prostitution, others to begging. Buskers playing violins or singing opera jostle for space among the open-air cases on Jerusa-

lem's Ben Yehuda St. The common Jewish heritage of the immigrants and their Israeli hosts has barely disguised a feeling of mutual resentment. Soviet Jews often complain of harsh treatment ("They only want us to clean their houses," says Mrs Israe-lov), while longstanding residents of Israel accuse the new-

comers of whining, spongeing and arrogance.
Hndashot, a Hebrew newspa per, recently interviewed residents of Yad-Eliyahu, a poor Tel Aviv suburh inhahited mainly by Sephardi Jews of North African or Asian origin, and published some startling

remarks. "We've been treated like losers for too many generations to allow some stinking Russian to come and join the Ashkenazim (European Jews) in looking down on us," said Mr Navon Sumbul, "I can't stand Rus-sians," added Mr Eren Mer-havi. "Sons of bltches, mani-

acs, they should have left them there. I don't want to look at their white faces, their delicate hands; they bug me." Such anti-immigrant senti-

Such anti-immigrant senti-ments are not unique to Israel, but if the scale of the align enterprise is staggaring, so are the concomitant risks. As Mr. Sharansky points out, if the is-were to absorb a proportion-ately similar number of immi-grants its annual quota would be not 110,000 but 15m.

Israeli families, he says, have eagerly ndopted immi-grants, helping them to ham Hehrew and to cope with life in Israel. In return they receive a psychological boost. There is such a big army of volunteers; the reason is that after many years of disappointment, suddeniv Israelis see that Israel is becoming an attraction for Jews. Suddenly they see that they were right to be living here, huilding it, defending it.

Not all Soviet immigrants, they making the miserable making making the miserable making the second of the second of

live in the miserable mobile homes on the outskirts of Beersbcba which have been so cas tigated in the Israeli press. Mr Mikbail Pastov, for example, emigrated from Tashkent to Qazrin on the Golan Heights, the plateau in the north which

Syria lost in the 1967 war. He helps the local council to absorb more Soviet Jews while his wife undergoes retraining so that she can practise medi-cine in Israel. "I've been here for a year and a half," he says contentedly. "I have an apart-ment with everything inside -TV, furniture - and I have a

new car. And today I'm going on vacation to Russia.".
The only cloud on his horizon is the prospect of losing his Golan bome if the heights are returned to Syria under a Mid-dle East peace agreement....

It is common to hear Russian spoken these days on the streets of Jerusalem, Tel Aviv and Kiryat Shmona. Israelis hope that if the pedestrians stop speaking Russian, it is because the immigrants have learned Hebrew, but it may be was because they have gone away again. The number of Soviet Jews requesting Israell passports is rising sharply, prompting fears at the Jewish Agency that thousands are planning to leave and not come back.

Victor Mallet

#### denied them. of 112 per cent. Industrialists Is reluctant to disclose, he falls So daunting are the tasks ahead that many colleagues in cabinet and Congress have no hack on the implausible "I have no head for figures." are also holding off invest-ments until they know the Friends say his responsibility extent of the tariff cuts. idea of where the road of in navigating the reform pack-age through cabinet and parliareform will take them and lit-tie stomach for the fight. The finance minister says he will reveal his medium-term **JOTTER PAD** ment imposes on him a buge Dr Singh's weakness as target for tariff cuts in the next load. "It is not a joh I would wish on a friend," says one. finance minister is that be has budget dne in March next year. a tendency to succumb to pres-Then, he will also need to start **CROSSWORD** His entbusiasm for reform sure and has no experience of offsetting the loss of customs does not mean that he thinks that the market alone is the

The new broom in Soviet law

ver since President Mikhail Gorbachev promised three recent ised three years ago that the Soviet Union would become a state based on the rule of law, commentators potential burdles that would stand in the way of a planned evolution towards such a civilised system of law. With the nist party, will the long-stand ing hureaucratic stranglehold of the state apparatus over the courts he finally loosened? Will an unplanned replacement carry the seeds of an imperfect

The main focus of reform of the Soviet legal system has been on the independence of the judiciary and the reality of a fair trial. Amendments to the Criminal Law were issued in 1989. One amendment, Article 7, made it a criminal offence to call for the overthrow or change of the Soviet state or system. The supreme soviet reflected the liberal approach by making it a crime only to call for a "violent" overthrow of the state or system. It will be under this provision that the 14 main participants in the abortive coup of August 19 will

In July 1989, the supreme court presented to the supreme soviet draft laws on the judi-cial system and the status of judges. The first enshrined for the first time in Soviet history the presumption of innocence. Since then, efforts have been made to stop the Ministry of cases. The presumption of dispute between the legal profession and the prosecuting authorities, and more a struggle between the professionals



of institutions and party hureaucrats keen to retain seep control over institutions. The trial of the 14 will be a test of whether the old order has indeed been replaced by an independent and impartial trial system. Whereas in the past foreign observers were oot per mitted to attend the trials of dissidents, lawyers from ahroad will now, no doubt, be attending to evaluate the new legal order. However, the old attitude of Soviet judges who were hostile to an accused in obedience to secret party directives could too readily he replaced by a long-standing prejudice against those who commit crimes, particularly against the state. And there will he no jury to staod hetween the state and the

For the past two years, dis-sent has ceased to he a crime in the Soviet Union, although Article 11 (1) of a new decree refers to "insulting or discrediting state bodies and public organisations". At its passing, it was explained that this decree referred to "deliberate public circulation of slanderous allegations that are obvi-

The Congress of People's Deputies subsequently

approved a proposal to abolish this article. However, the article was deployed by the public prosecutor last year, and the outcome of the case made refreshing reading to those who looked for signs that the political abuse of psychia-try has really been abandoned.

A well-known, eccentric lady had paraded publicly a placard denouncing Mr Gorbachev. When she was arrested and brought to trial, the court remanded her for psychiatric assessment to the Kashenko hospital in Moscow, Within a week, the doctors declared her mentally bealthy and she was immediately released. Her case, however, exemplified other worries about how far the old-style political abuse of

psychiatry has disappeared. For more than 20 years, the Soviet Union had been engaged in the practice of confining political and religious dissi-dents in psychiatric hospitals for non-medical reasons. All such dissidents have now been released, hut little seems to have been dooe to rehabilitate

have been dooe to renabilitate them in civil society.

If the victims of psychiatric abuse are being helped, then it has been proceeding at a snail's pace. The official register of mentally disordered persons remains with its earlier defection more differ. defective recordings. The dissi-deot lady, for example, had been diagnosed several years ago as suffering from "sluggish schizophrenia". a mild form of schizophrenia cbaracterised oot by active psychosis, but rather by alterations of personality. The diagnosis was not removed when the lady was found mentally fit, and she

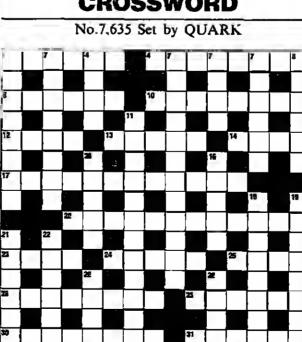
remains on the register. A new mental health law has been proceeding through the Soviet legislative machine and is generally in line with psychiatric practices in the west. It is a big advance and would outlaw any political abuse of psy-chiatry. But the abandonment of the political abuse of psychi-atry is attributable to changes in policy and pending law, rather than in changes of psychiatry.

In response to a visiting delegation of US psychiatrists and forensic experts in 1989, Soviet psychiatrists explained that "in Soviet medical practice in general, not only in psychiatry, it is not customary to discuss with patients the methods of treatment, except in cases where the patient is a physi-cian". The new draft mental health law does not at present enact the concept of informed consent hefore a patient can be giveo medication.

Foreign observers' concern about the workings of Soviet law in relation to handicapped individuals has switched from psychiatry to narcology. The authorities seem to he still using the system of taking "incorrigible" alcoholics to preventive work-camps, even though they have not been sen-tenced by the courts. These people languish untreated for two to three years in poor

physical surroundings.
Such specific problems of an emerging legal order that respects fundamental freedoms and human rights pale into insignificance against the over-riding need for a new constitution. Until relations between the republics and the centre are settled amicably, there is little prospect that ordinary laws will fall naturally into place in a state governed under the rule of law.

Louis Blom-Cooper QC



ACROSS 1 Indisposition of in degree year (6) 4 It'll get the covers moving but not on car journey (3-5) 9 It's seen in wishy-washy

phenol solution (6) 10 This is not cream, it's clear 12 Judge the speed (4)
13 Musical form showing

heavy atmosphere at heart

14 Conclude plenty of money is being returned (4)
17 It's a belp in climbing plant 20 More helpful grant reallo-

23 Part of Lear named for merit (4)

try (5) 25 The sportsman's puffed, we hear (1) 28 Enterprising person: "I'll endlessly review changes"

29 A piece that's inserted gets us confused (6) 30 Hole in the ground's dark

DOWN

1 He was entitled to rule in India (8)

2 Kit's clip is designed to be used cosmetically (8)

3 Struggle right and left (4)

5 See 11

Record kind of hrake (4) 7 An item edited is one allowed to get out? (6) 6 Mark in river exercise

not obliged to take part (6)

11 and 5 Put one on the floor
and left one without
suppport? (6,3,3,4,5,3)

15 British in aim to be at the top level (5)

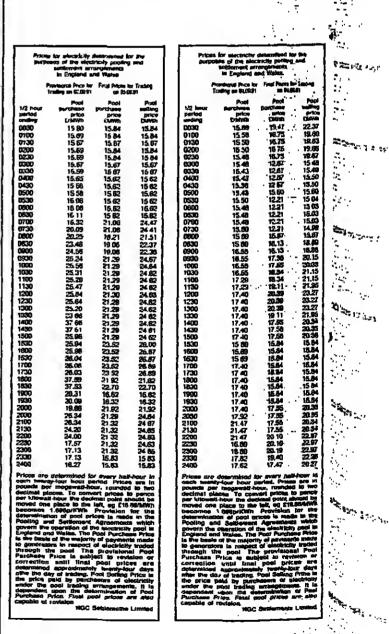
16 eg Iron spirit, It's said (5) 18 Syd's tile is altered, given a conventional form (8)
19 Some dances to remind one

of an earlier age (8)

Chap to run round the French coming up (6)
23 The doctor Pve left makes foolish talk (6) 26 Bird in Welsh port lacking

27 Certain to take legal procredings when run in (4)
The solution to last Saturday's prize puzzle will be published with names of winners on Sat-

water (4)





BASE LENDING RATES

ممكذا مندلله